

INTRODUCTION TO PROPOSED 2021 TO 2022 REGIONAL BUDGET

Presented to
YORK REGIONAL COUNCIL

FEBRUARY 25, 2021

Presented by
Bruce Macgregor
Chief Administrative Officer



SERVICE DELIVERY

Regional

- Children's Services
- Court Services
- Forestry
- Housing Services
- Long-Term Care
- Paramedic Services
- Police Services
- Public Health
- Social Assistance
- Transit

Local

- Building
- Fire
- Libraries
- Licensing
- Parks, Recreation, Heritage
- Stormwater Drainage and Management

INTEGRATED MUNICIPAL RESPONSIBILITIES

- Bylaw Enforcement
- Economic Development
- Emergency Planning
- Planning
- Roads
- Waste Management
- Water



GUIDED BY COUNCIL'S COMMITMENT TO THE COMMUNITY

STRONG, CARING, SAFE COMMUNITIES





ECONOMIC VITALITY

PRIORITY:

Increase economic prosperity

OBJECTIVES:

1. Fostering an environment that attracts businesses, grows employment opportunities and attracts people
2. Increasing access to efficient transportation options



HEALTHY COMMUNITIES

PRIORITY:

Support community health, safety and well-being

OBJECTIVES:

1. Supporting safe communities
2. Delivering and promoting affordable housing
3. Improving access to health and social support services



SUSTAINABLE ENVIRONMENT

PRIORITY:

Build sustainable communities and protect the environment

OBJECTIVES:

1. Delivering and promoting environmentally sustainable services
2. Encouraging growth in the Region's centres, corridors and built-up urban areas
3. Enhancing and preserving green space



GOOD GOVERNMENT

PRIORITY:

Deliver trusted and efficient services

OBJECTIVES:

1. Ensuring reliable, responsive, effective, efficient and fiscally responsible service delivery
2. Managing the Region's assets for current and future generations
3. Maintaining public confidence in Regional Government

COVID-19 AFFECTS A WIDE RANGE OF REGIONAL SERVICES AND PROGRAMS

- Public Health
- Long-term Care/Paramedics
- Social Services and Community Support
- Transit
- Water and Wastewater
- Court Services
- Housing and Property Management



FEDERAL AND PROVINCIAL SUPPORTS FOR BUSINESSES

BUSINESS CREDIT AVAILABILITY PROGRAM (BCAP)

A guaranteed credit program that provides businesses with up to \$6.25 million to cover rent, payroll and other operating costs.

Businesses can repay over 5 years and benefit from a 6 month principal payment postponement. Application is directly through financial institutions/banks.

ELIGIBILITY

- Business is Canadian-based and in operation as of March 1, 2020
- Business was directly or indirectly impacted by COVID-19
- Business must have been financially stable prior to COVID-19

Program ends June 2021

Canada  [MORE DETAILS](#)

CANADA EMERGENCY RENT SUBSIDY (CERS)

Supports businesses, charities and not-for-profits by subsidizing a percentage of their expenses, on a sliding scale, up to a maximum of 65% of eligible expenses. The CERS is replacing the Canada Emergency Commercial Rent Assistance program. Businesses forced to temporarily shut down due to a Public Health order would receive an additional 25% on top of the 65%

ELIGIBILITY

- Had CRA business number on September 27, 2020 OR payroll account on March 15, 2020 or later
- Experienced drop in revenue and have eligible property expenses

Program ends June 2021

Canada  [MORE DETAILS](#)

DIGITAL MAIN STREET

Three programs: Digital Transformation Grant, Digital Service Squad Program and DMS shopHERE. All programs involve free support in helping businesses expand their digital presence, with the Digital Transformation Grant offering up to \$2,500 for eligible small businesses.

ELIGIBILITY

- Located in or near a downtown main street or BIA
- Has 1-10 employees (or less than 25 if business is restaurant or bar)
- Registered business in Ontario
- Not a charitable organization or franchise

Program is ongoing

Ontario  [MORE DETAILS](#)

CANADA EMERGENCY BUSINESS ACCOUNT (CEBA)

Provides businesses and not-for-profits with interest-free loans of up to \$60,000. Repaying the balance of the loan on or before December 31, 2022 will result in loan forgiveness of up to \$20,000.

ELIGIBILITY

- Has an active CRA business number on or prior to March 1, 2020
- The Borrower's total employment income paid in the 2019 calendar year was between \$20,000 and \$1,500,000.
- If Borrower had less than \$20,000 in employment income, then they must have filed a 2018 or 2019 tax return and show between \$40,000 and \$1,500,000 in expenses such as rent, utilities or taxes

Program ends March 31, 2021

Canada  [MORE DETAILS](#)

REGIONAL RECOVERY AND RELIEF FUND (RRRF)

Provides interest-free financial support to businesses affected by COVID-19 that are unable to access other federal relief measures or require additional support.

The RRRF is delivered through various regional agencies throughout Canada, including FedDev Ontario.

ELIGIBILITY

The program is for businesses that have either:

- Unsuccessfully applied for other federal relief measures or
- Accessed relief measures but continue to experience hardship.

Program is ongoing

Canada  [MORE DETAILS](#)

CANADA EMERGENCY WAGE SUBSIDY (CEWS)

A wage subsidy to cover part of your employee wages, retroactive to March 15. This subsidy will enable you to re-hire workers, help prevent further job losses, and ease you back into normal operations. The subsidy rate is up to 75%.

ELIGIBILITY

- Have had a CRA payroll account on March 15, 2020;
- Be an individual, corporation, small business or charity;
- Can demonstrate a drop in revenue.

Program ends June 2021

Canada  [MORE DETAILS](#)

HIGHLY AFFECTED SECTORS CREDIT AVAILABILITY PROGRAM

Provides low-interest loans of up to \$1 million to hard-hit businesses, such as hotels, restaurants and other businesses in the tourism and hospitality sectors. The program is available to all businesses that meet the eligibility criteria. Businesses must apply directly at their primary financial institution.

ELIGIBILITY

- Business must have been financially stable prior to current economic situation
- Business must have received payments from either the CERS or the CEWS by demonstrating a minimum 50% revenue decline
- Business is Canadian based

Program ends June 30, 2021

Canada  [MORE DETAILS](#)

ONTARIO SMALL BUSINESS SUPPORT GRANT

The grant will provide a minimum of \$10,000 and up to \$20,000 to help small business owners that have been impacted by the Province-wide Shutdown.

ELIGIBILITY

- Are required to close or significantly restrict services due to the Provincewide Shutdown being imposed across the province
- Have fewer than 100 employees at the enterprise level
- Have experienced a minimum of 20 per cent revenue decline

Applications close on March 31, 2021

Ontario  [MORE DETAILS](#)

COVID-19 ENERGY ASSISTANCE PROGRAM

The energy assistance program provides a one time, on-bill credit to eligible small business.

ELIGIBILITY

- Have a registered business number or charitable registration number
- Had no overdue amounts prior to March 17, 2020 OR made partial payment on overdue amounts
- Had no overdue amounts prior to March 17, 2020

Ontario  [MORE DETAILS](#)

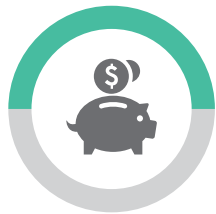
FOR A FULL LISTING OF RESOURCES

Visit [yorklink.ca/covid19](https://www.yorklink.ca/covid19) for additional programs, industry-specific guides, and more.

Information provided in this document is accurate as of January 27, 2021

RESPONDING TO FINANCIAL PRESSURES OF COVID-19

- Senior Government Funding
- Savings Initiatives
- Use of Existing Resources
- Service Adjustments
- Pandemic Management Reserve

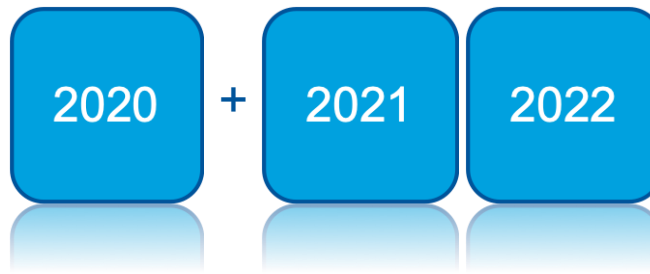


2020 APPROVED BUDGET AND ENDORSED OUTLOOK



Approved
Budget

Outlook



	2020	2021	2022
Tax Increase	2.96%	2.96%	2.96%
Gross Expenditures	\$2.5B	\$2.5B	\$2.6B
Net Expenditures	\$1.2B	\$1.2B	\$1.3B

\$343M IN SAVINGS OVER THREE YEARS

Category 1: Efficiencies

- **\$14.6 in 2021**
\$39.5M over 3 years
- Budget rationalization to better reflect expected spending

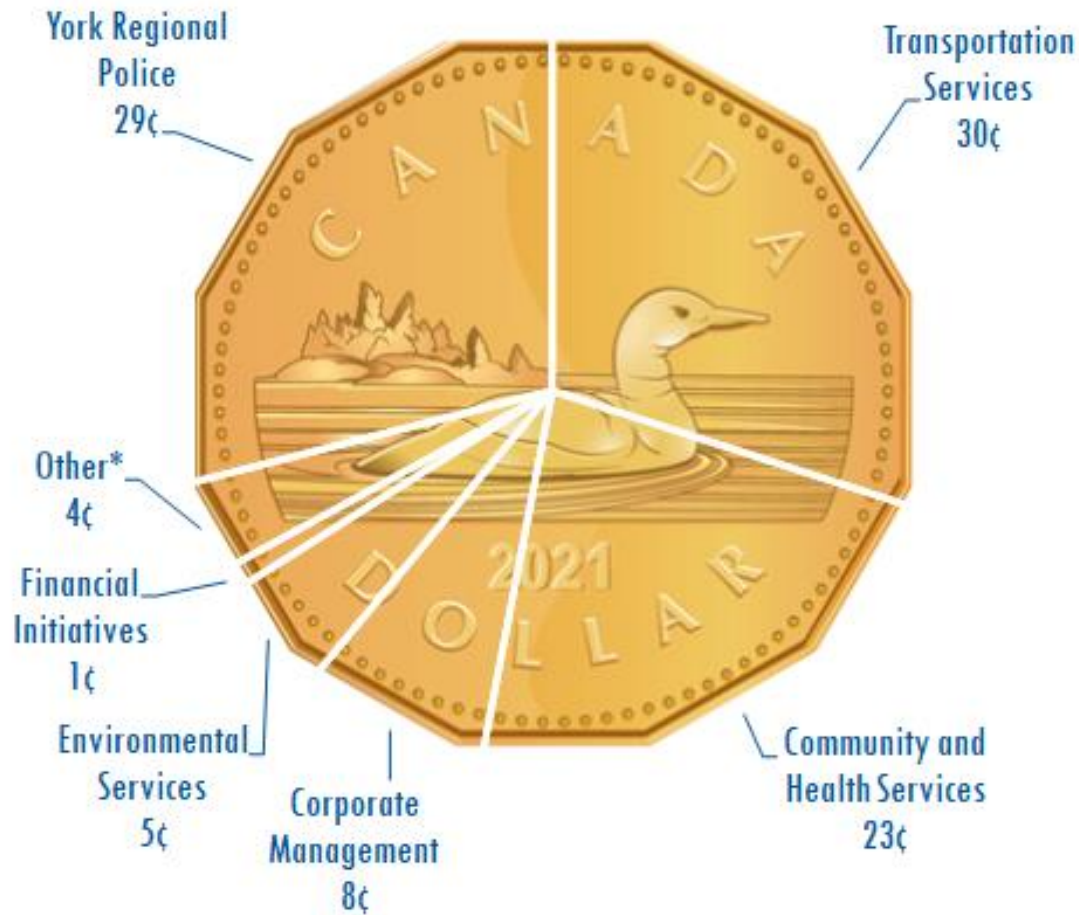
Category 2: Service Level Adjustment

- **\$44.1M in 2021**
\$112.0M over 3 years
- Transit service adjustments in response to reduced ridership

Category 3: Risk Tolerance and Other

- **\$86.9M in 2021**
\$191.5 over 3 years
- Introducing Region-wide savings targets for common/administrative items and to reflect later budget approval
- Reducing water and wastewater reserve contributions to manage impact of deferred water rate increase

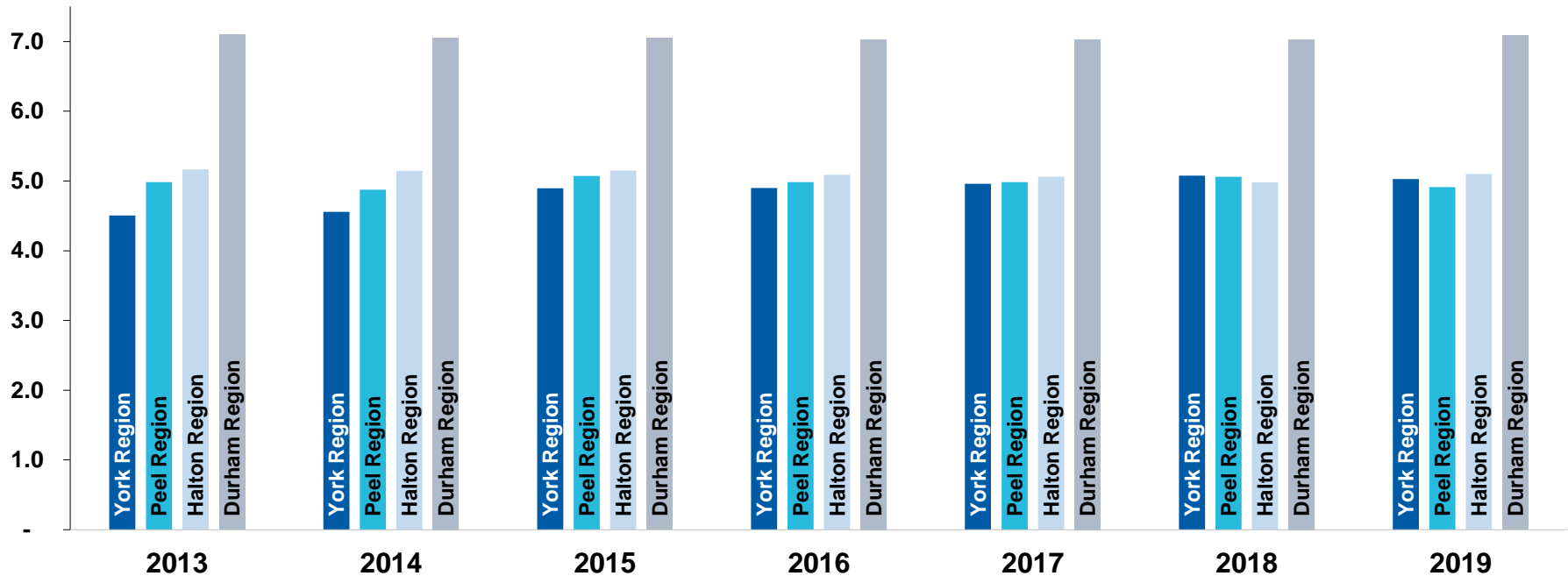
HOW THE TAX DOLLAR IS SPENT



*Other includes External Partners, YorkNet, Court Services, York Region Rapid Transit

STAFFING GROWTH COMPARISON WITH UPPER-TIER MUNICIPALITIES

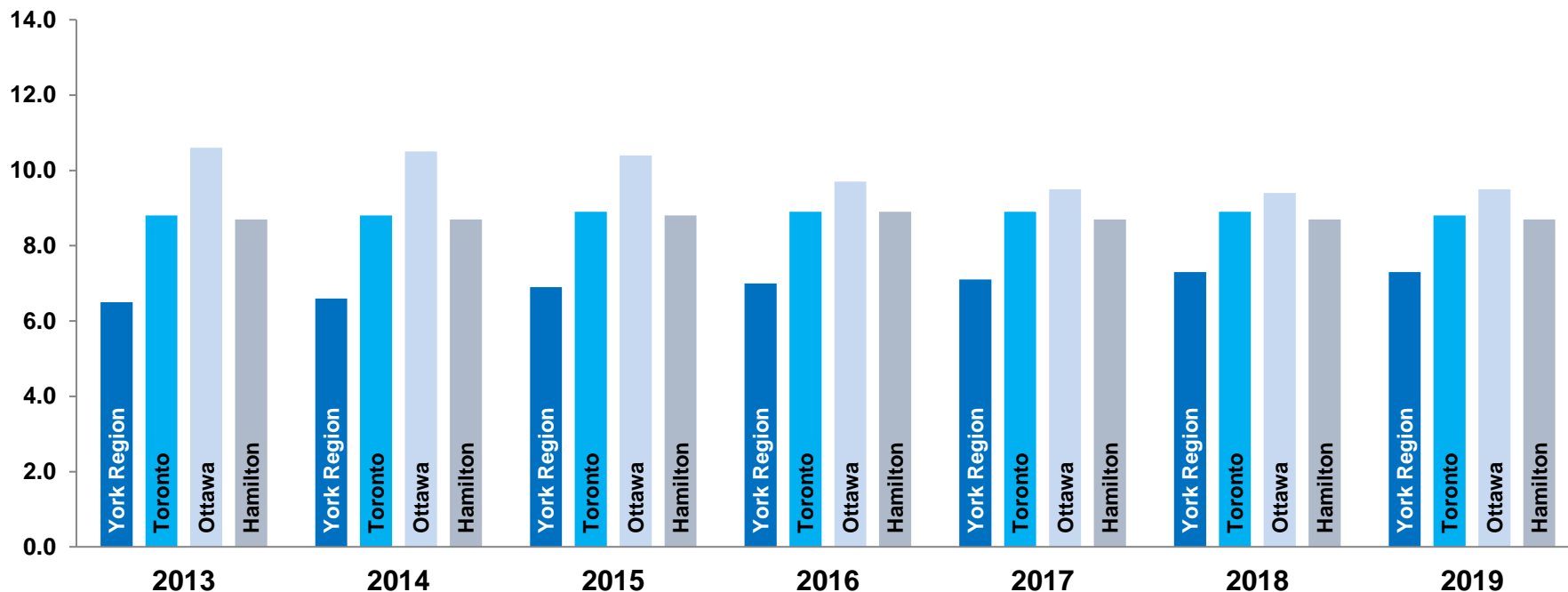
York, Peel, Halton and Durham Regional Governments FTEs per 1,000 Residents



Source: Financial Information Returns filed with the Ministry of Municipal Affairs and Housing

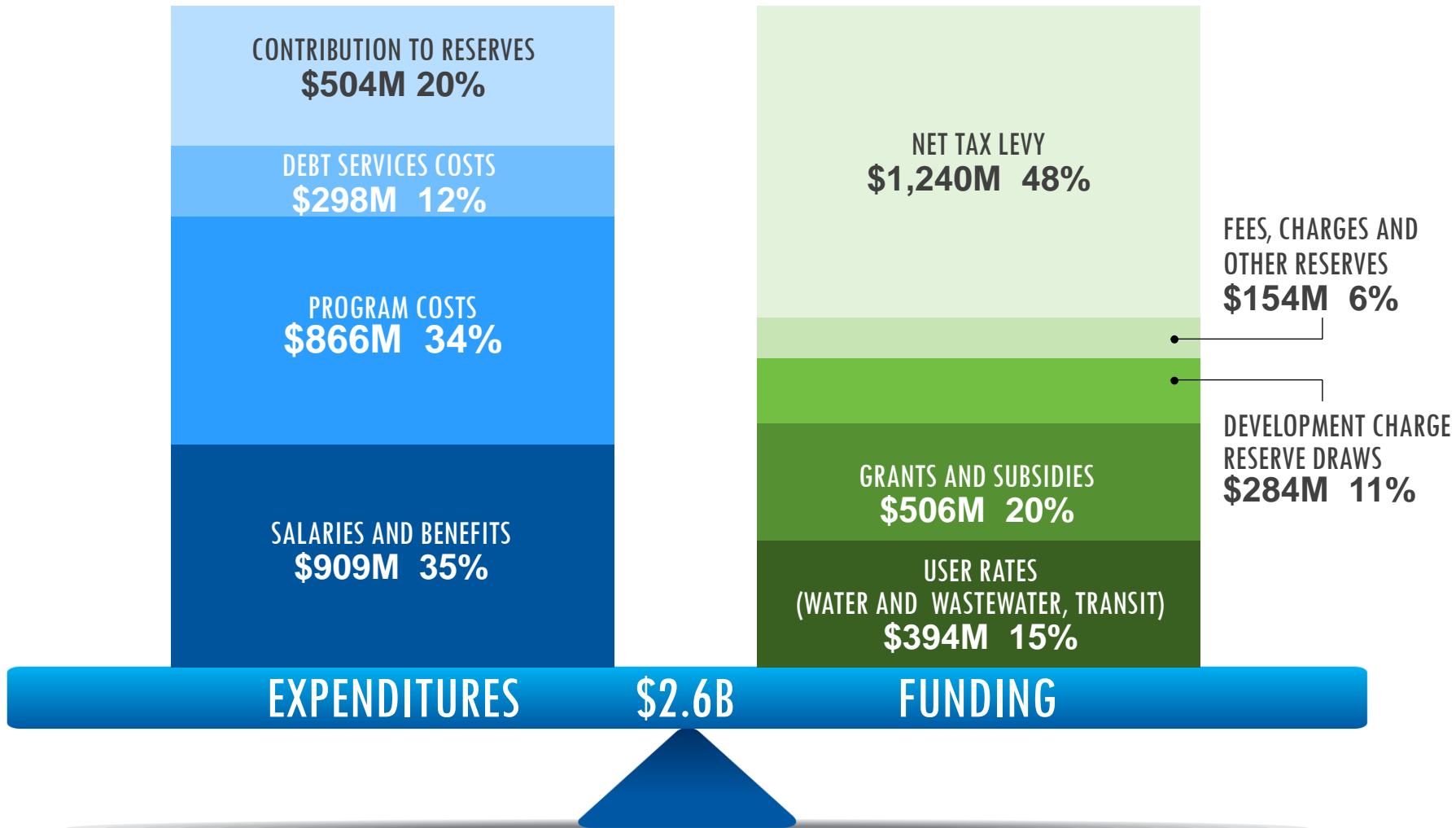
STAFFING GROWTH COMPARISON WITH SINGLE-TIER MUNICIPALITIES

York (including area municipalities), Toronto, Ottawa, and Hamilton FTEs per 1,000 Residents

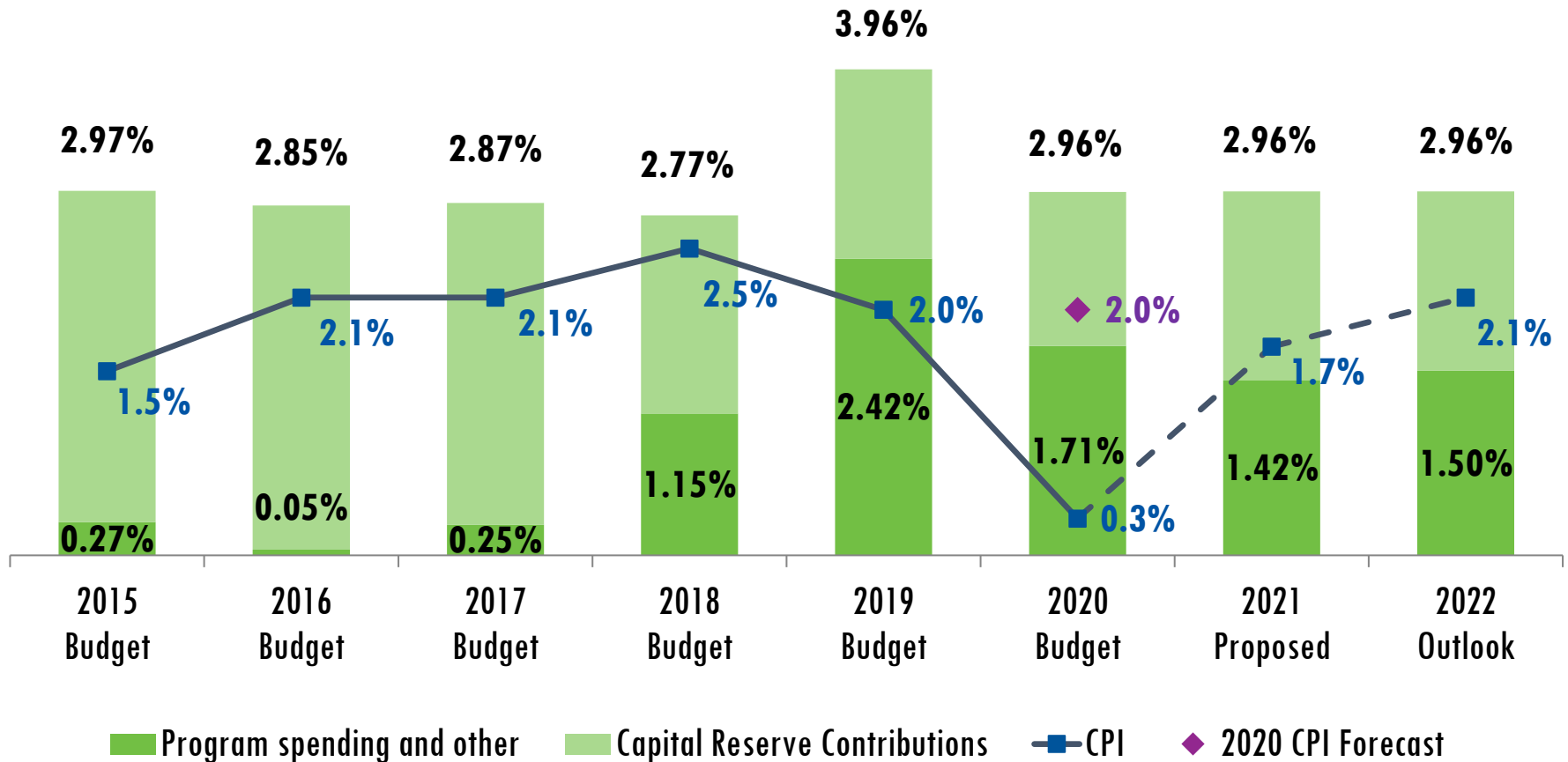


Source: Financial Information Return and Statistics Canada
Figures exclude Police and Transit staff.
Figures reflect York Region total including area municipalities

COMPONENTS OF A BALANCED BUDGET

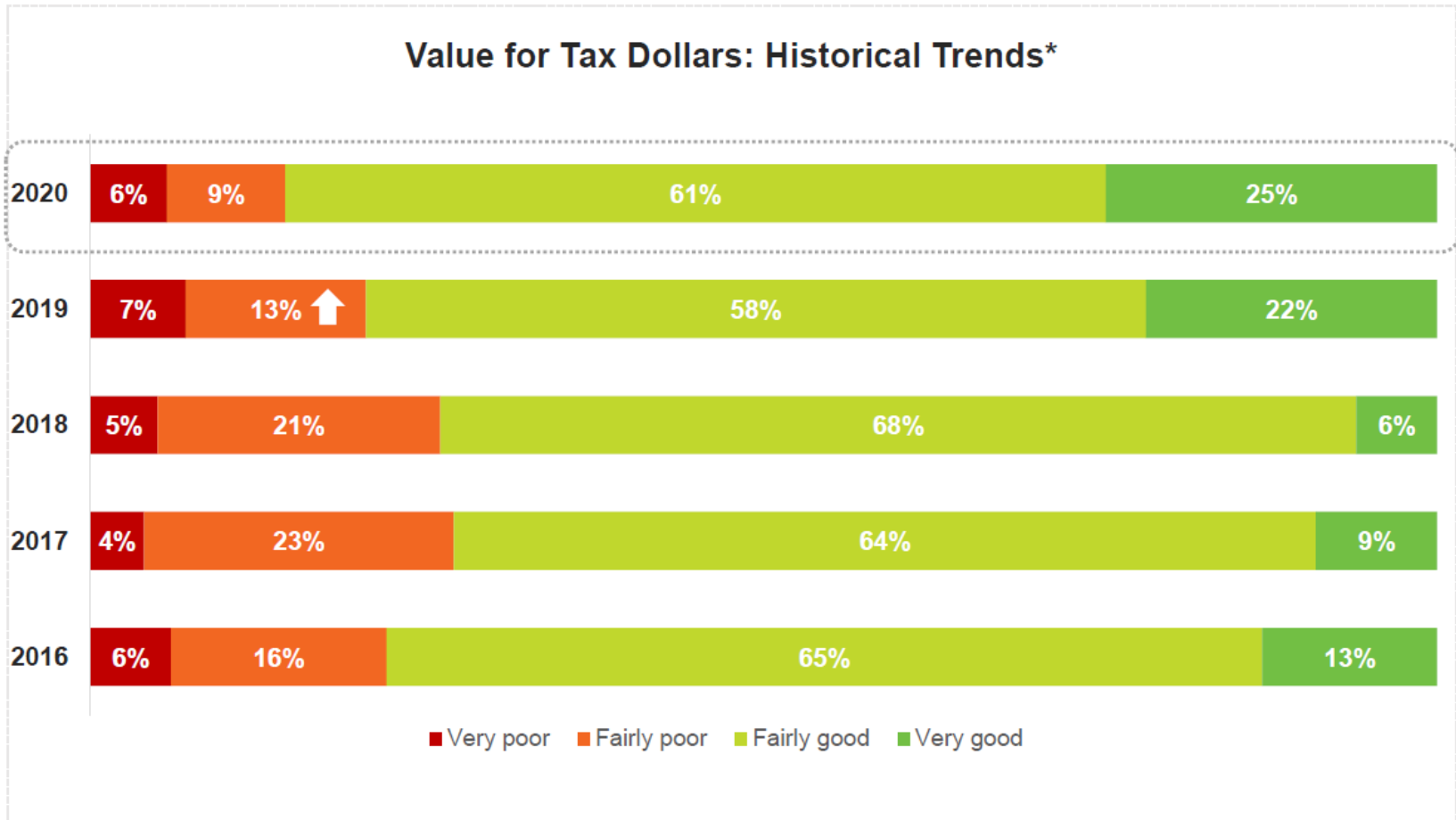


COUNCIL'S COMMITMENT TO BUILD ADEQUATE RESERVES



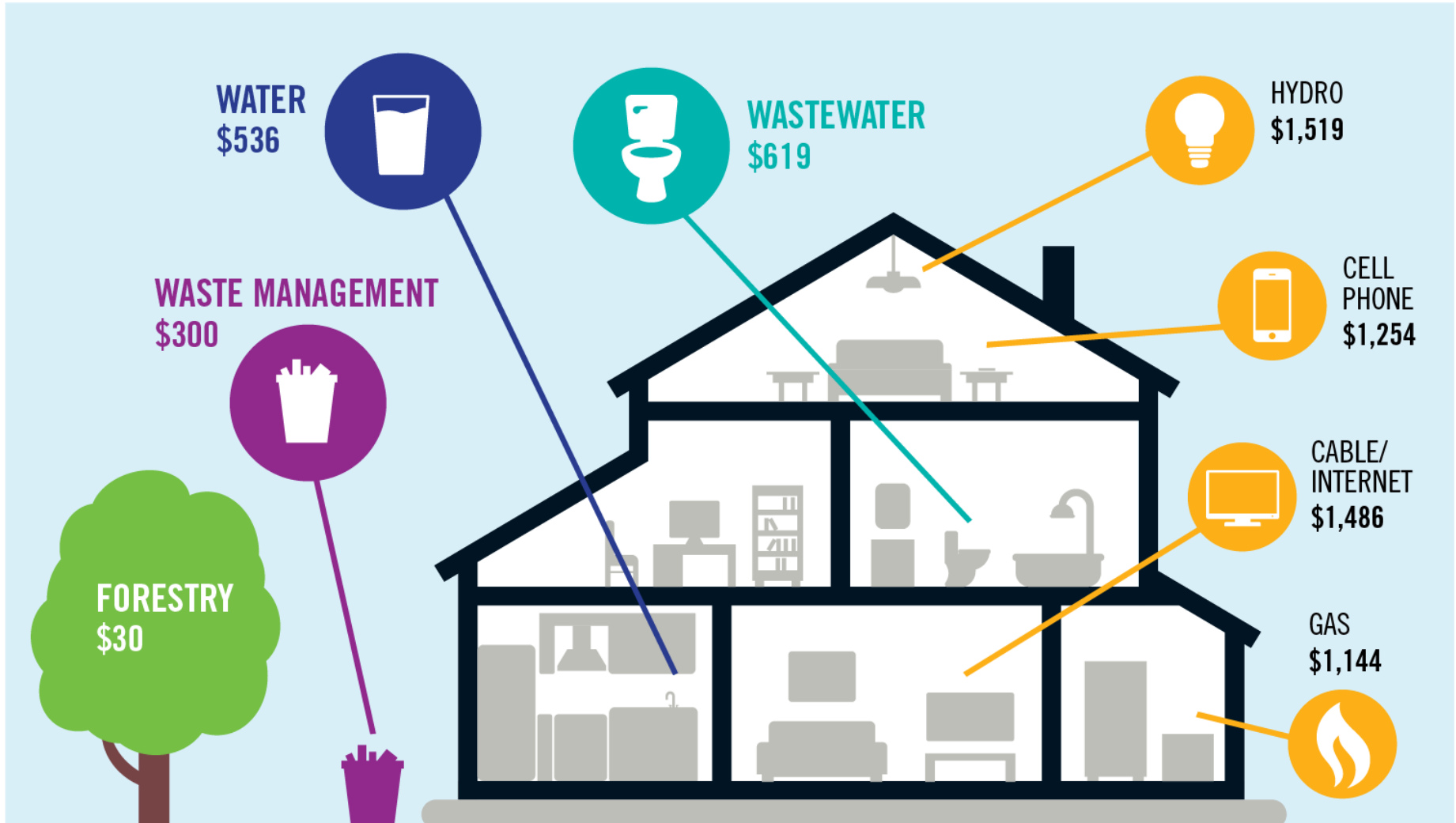
Note: the solid CPI line reflects Toronto CMA actuals, the dotted line is a forecast from the Conference Board of Canada, and the diamond reflects the forecast used for the 2020 Budget

RESIDENTS FEEL THEY RECEIVE GOOD VALUE FOR TAX



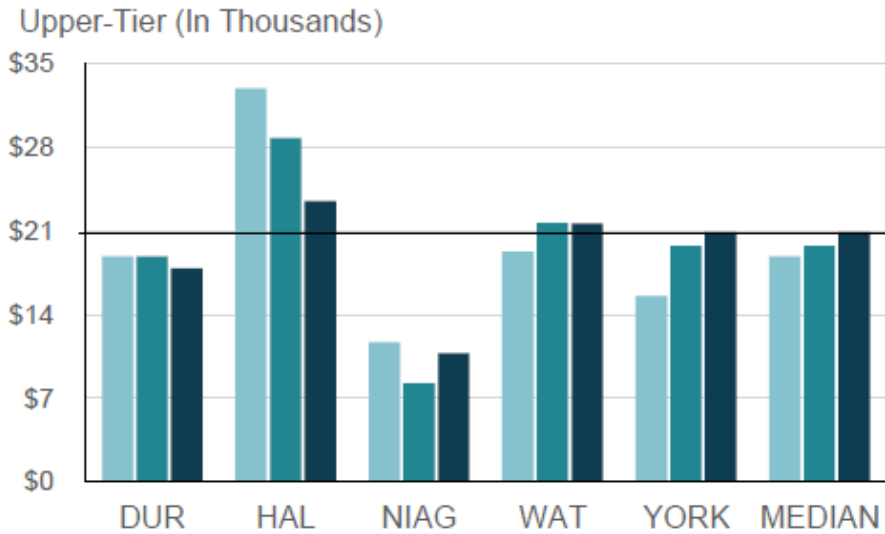
Source: Community Opinion Polling Program, Fall 2020 Results

VALUE FOR MONEY FOR ENVIRONMENTAL SERVICES



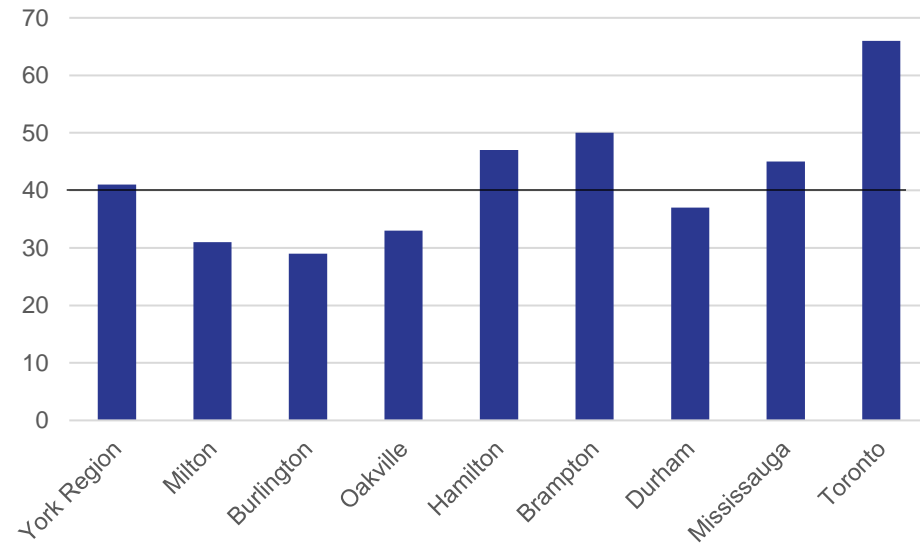
VALUE FOR MONEY FOR TRANSPORTATION SERVICES

Total Cost for Paved Road per Lane Km



Source: MBNC, 2019

Peer System Comparison with GTHA Transit Agencies of Revenue/Cost (%)

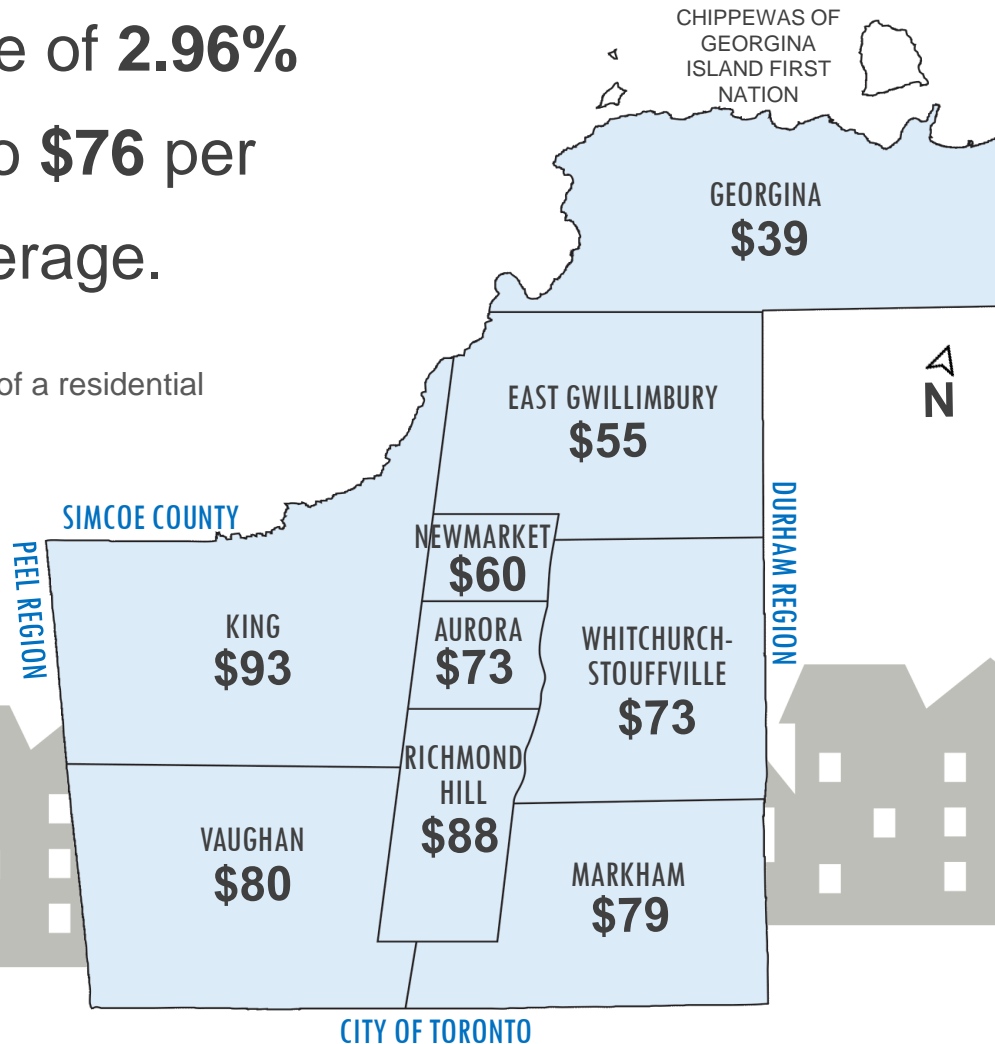


Source: Canadian Urban Transit Association (CUTA)
Canadian Transit Fact Book, 2019

TAX IMPACT ON HOMEOWNER IN 2021

A tax levy increase of **2.96%**
in 2021 equates to **\$76** per
household, on average.

Note: The average assessed value of a residential
property in the Region is \$801,928



We envision

strong, caring, safe communities

through our mission of

working together to serve our thriving communities – today and tomorrow

by relying on our values of

integrity, commitment, accountability, respect and excellence.

