

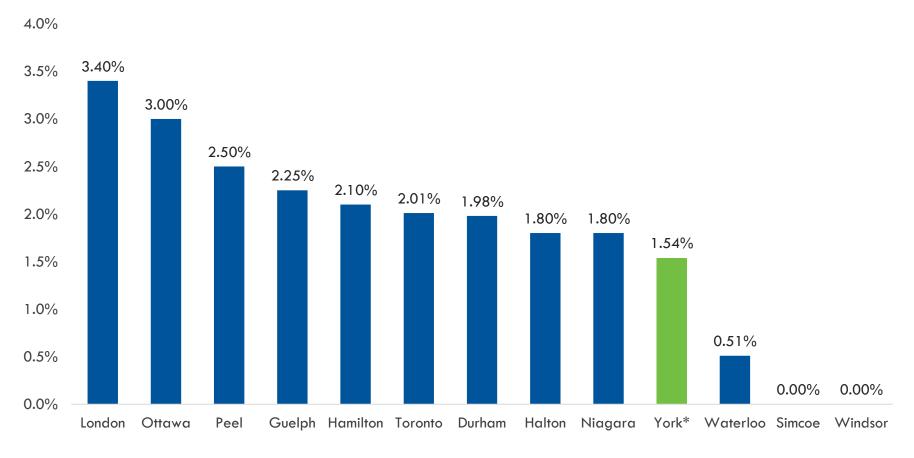
## BUDGET AS TABLED ON FEBRUARY 25, 2021

	2020 Budget	2021 Proposed (as tabled)	2022 Outlook
Tax Increase	2.96%	2.96%	2.96%
Gross Expenditures	\$2.47B	\$2.58B	\$2.60B
Net Expenditures	\$1.19B	\$1.24B	\$1.29B
Ten-Year Capital Plan	\$7.11B	\$7.75B	
Capital Budget	\$826M	\$763M	

# MARCH 9 MEMO PROPOSED REDUCING 2021 TAX LEVY INCREASE TO 1.54%

	Tax Levy Increase	
	2021	2022
As tabled on February 25, 2021	2.96%	2.96%
Adjustments		
March Funding Announcements	-\$37.8M	
Reduced Pandemic Mgt Reserve Draw	\$13.0M	
Increased Contingency	\$7.9M	
Tax Levy Base - Adjustment for 2021 reduction		\$17.4M
Increased Pandemic Mgt Reserve Draw		-\$17.4M
Sub-total tax levy impact	-\$16.9M -1.42%	-
Increase - Updated	1.54%	2.96%

## HOW WOULD YORK REGION COMPARE TO OTHER JURISDICTIONS

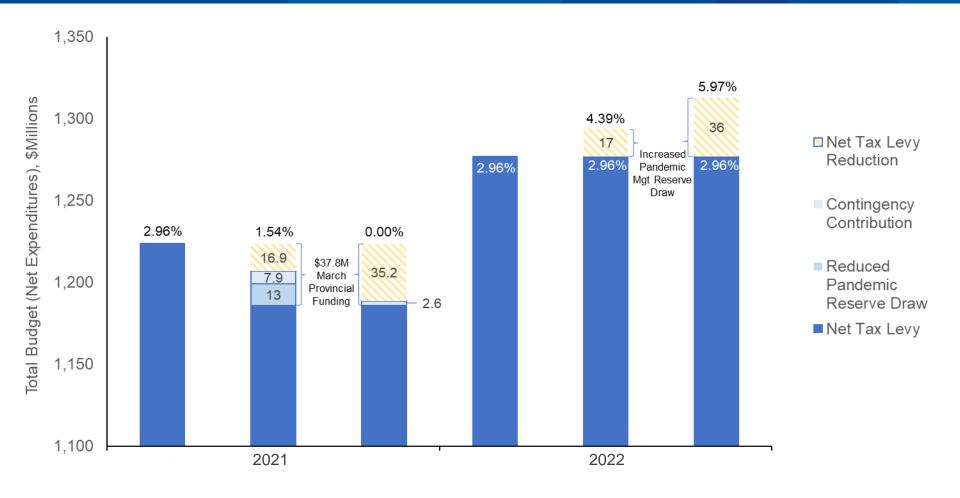


Note: Peel, Halton and Simcoe do not operate transit systems

## IMPACTS OF 0% TAX LEVY INCREASE IN 2021

	Tax Levy Increase	
	2021	2022
As tabled February 25, 2021	2.96%	2.96%
Adjustments		
March Funding Announcements	-\$37.8M	
Increased Contingency	\$2.6M	
Tax Levy Base - Adjustment for 2021 reduction		\$36.3M
Increased Pandemic Mgt Reserve Draw		-\$36.3M
Sub-total tax levy impact	-\$35.2M -2.96%	-
Increase - Updated	-	2.96%

#### A 0% TAX LEVY INCREASES THE STRUCTURAL GAP



Figures include Assessment growth revenues Figures may not add due to rounding

## OPTIONS FOR ADDRESSING THE 2022 STRUCTURAL GAP

#### Increased tax Levy

- 4.39% tax levy increase in 2022 would be needed to offset 1.54% increase in 2021
- 5.97% tax levy increase in 2022 would be needed to offset 0.00% increase in 2021

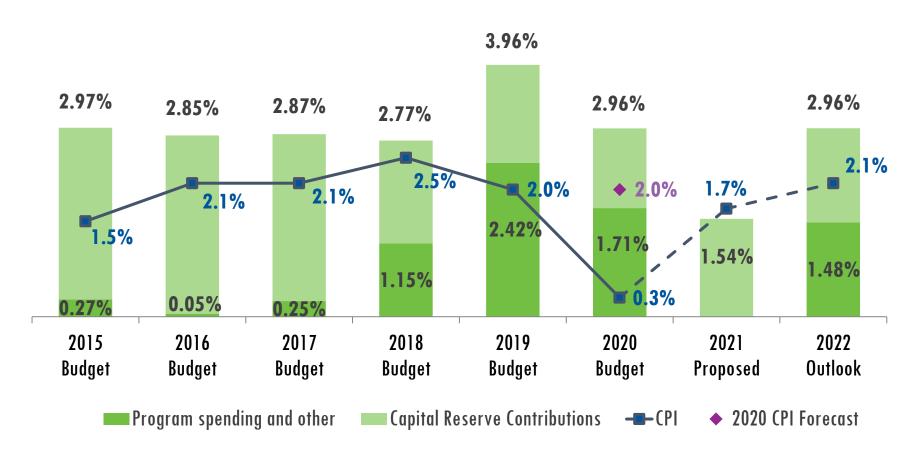
## Service Level Adjustments

- Difficult to further reduce expenditures without affecting services.
- Budget includes \$131.2M in efficiencies and service level adjustments in 2021-2022 from recent savings exercises

## Risk Tolerance and Other

- May include:
  - deferring planned expenditures
  - revising revenue assumptions
  - adjusting reserve contributions
- The budget includes \$173.7M in risk-related savings in 2021-2022

### COUNCIL'S COMMITMENT TO BUILD ADEQUATE RESERVES



Note: the solid CPI line reflects Toronto CMA actuals, the dotted line is a forecast from the Conference Board of Canada, and the diamond reflects the forecast used for the 2020 Budget

#### **SUMMARY**

 Based on Council decision, the budget will reflect the approved tax levy increase

 If a 0% tax levy increase in 2021 is approved, options would need to be developed as part of the 2022 budget process to address the increased structural gap

 The potential options may impact the achievement of the Strategic Plan

#### **EXAMPLES OF KEY RISKS**

Pandemic related risks

Increased costs related to 'new normal'

Provincial reviews and actions that may lead to additional costs

Change in factors affecting credit rating

## Questions

For more information, please contact
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