Housing Solutions Phase 2 2021 Work Plan and Look Ahead to 2022

Goal 1: Increase the Supply of Affordable and Rental Housing

Objective	2021 Actions	Proposed 2022 Actions
1.1 Plan for a full mix and range of housing options to support achievement of complete communities	1.1 Enhance Official Plan policies to direct substantial new growth in housing to areas well-served by transit and services.	1.6 Enhance Official Plan policies to direct substantial new growth in housing to areas well-served by transit and services.
	1.2 Support local municipal staff in development of housing related initiatives, including housing strategies and inclusionary zoning.	1.7 Support local municipal staff in development of housing related initiatives, including housing strategies and inclusionary zoning.
	1.3 Identify a suite of innovative approaches available to increase housing options.	1.8 Continue to assess applicability of innovative approaches to increase housing options.
	1.4 Develop a rental housing target for incorporation in the Draft Regional Official Plan.	1.9 Review the Affordable Housing Measuring and Monitoring Guidelines for methodological updates.
	1.5 Initiate a Housing Affordability Task Force to advise Council on strategies to address housing supply and affordability challenges.	
2. Implement tools and policies to increase the affordable housing supply	2.1 Work with local municipalities to achieve concessions such as reduced parkland dedication for new affordable housing projects.	
3. Build community housing and encourage	3.1 Begin construction of 97 units in Whitchurch-Stouffville with completion targeted for 2023.	3.7 Initial occupancy Unionville Commons, with full completion of 265 units expected in 2023.
affordable rental housing to meet the needs of low-		3.8 Begin community engagement and planning applications for a new affordable housing

Objective	2021 Actions	Proposed 2022 Actions
and moderate-income households		development at 62 Bayview Parkway, Newmarket.
	3.2 Develop resources and offer support to non- profit organizations interested in developing affordable housing.	3.9 Support community housing providers interested in development with feasibility studies to increase the supply of affordable housing.
	3.3 Construct a minimum of 24 prefabricated transitional housing units, with completion targeted for December 31, 2021.	
	3.4 Include Armitage Gardens redevelopment as part of the 2022 capital budget (estimated to achieve at least 116 units)	
	3.5 Develop recommendation for a 2022 capital budget that doubles rate of development for Housing York Inc.	
	3.6 Advocate for federal funding to implement projects submitted to the Rapid Housing Initiative.	

Goal 2: Help people find and keep housing

Objective	2021 Action Plan	Proposed 2022 Actions
1. Deliver programs that help residents with low and moderate income living in private market housing keep their homes	1.1 Implement Year 2 of COHB to provide a portable rent subsidy to up to 57 additional households.	1.3 Implement Year 3 of COHB to provide a portable rent subsidy, pending new federal and provincial investment.
		1.4 Subject to release of anticipated provincial regulatory updates, complete a project to align Regional housing subsidy programs with new requirements for service level standards and wait list systems.
2. Support long-term housing stability by strengthening individuals and community housing communities	2.1 Plan for and begin implementation of a choice-based rental system for the subsidized housing wait list to enable applicants to proactively express interest in vacancies they wish to accept and reduce vacancy loss.	
	2.2. Research and establish tools to build cultural competency amongst community housing residents towards combatting behaviours of discrimination and bias that negatively impact communities.	2.4 Deliver diversity and inclusion initiatives for community housing providers and residents and increase the number of participating communities.
	2.3 Develop a plain language rent-geared-to-income guide for tenants and co-operative members to help them understand their roles and responsibilities.	

Objective	2021 Action Plan	Proposed 2022 Actions
3. Advance prevention programs through continuous improvements to help people at risk of homelessness remain stably housed	3.1 Strengthen and integrate the Homelessness Prevention Program with the broader homelessness prevention and housing stability system.	3.2 Working with the two seasonal shelters, develop strategies to better integrate the programs into the broader homelessness prevention and housing stability system towards reducing chronic homelessness.
4. Strengthen homelessness and housing stability services to help people experiencing homelessness to find and keep housing	4.1 Complete pre-development and program planning for a new men's multi-service emergency housing facility, offering a wide range of supports and programming to help men find and keep housing, with construction planned for a 2023 start.	4.3 Develop and implement planning for a new men's multi-service emergency housing facility, including building design, communication supports and public engagement.
keep housing	4.2 Review existing Housing with Supports Program design, formerly domiciliary hostels, to strengthen compliance, address service gaps and improve housing stability.	4.4 Begin implementation of program amendments aimed at strengthening compliance, addressing service gaps and improving housing stability.

Goal 3: Strengthen the Housing and Homelessness System

Objective	2021 Action Plan	Proposed 2022 Actions
Sustain the existing stock of community housing	1.1 Continue to advocate to the province to allow Service Managers to retain savings from the end of community housing mortgages to be reinvested in capital repairs in community housing buildings and local housing and homelessness services.	
	1.2 In line with provincial direction, begin building a program framework and principles for future service agreements, to encourage community housing providers to remain in the housing system after their current agreements end.	
	1.3 Complete a process review and update of the subsidized housing wait list to improve administration and streamline the system.	1.6 Continue work to implement changes and streamline wait list administration processes.
	1.4 Develop and implement virtual solutions to support community housing providers.	
	1.5 Participate in provincial working groups and consultations to advocate for regulatory and funding changes to help sustain and grow the community housing system.	
		1.7 Complete investment plan to allocate anticipated Ontario Priorities Housing Initiative funding for years 2022-23 to 2025-26 with a

Objective	2021 Action Plan	Proposed 2022 Actions
		focus on Regional housing priorities.
2. Build an integrated system to plan and deliver homelessness and housing stability services	2.1 Conduct homeless enumeration to provide a current snapshot of homelessness in York Region and enhance the By Name List – a real-time list of those experiencing homelessness to help connect people to the right type and level of support - and collaborate with partners to redefine and strengthen York Region's Coordinated Access system model.	2.2 Launch the Coordinated Access System model in collaboration with partners and continue to use the By Name List to inform system planning and strengthen housing stability for individuals experiencing chronic homelessness by the end of 2022.
3. Conduct research, engagement, and knowledge sharing to identify service system gaps and build community capacity in the homelessness and housing	3.1 Coordinate with Community Outreach service providers to integrate and strengthen Outreach Supports and data collection across the Region.	3.4 Implement recommendations to further enhance Outreach services across the Region.
stability service system	3.2 Support initiatives identified through the Youth Homelessness Prevention and Housing Stabilization Strategy Committee including the development of a youth focused diversion from emergency housing model.	3.5 Implement initiatives identified through the Youth Homelessness Prevention and Housing Stabilization Strategy Committee including the youth focused diversion from emergency housing model.
	3.3 Support the Community Action Tables to inform the development and implementation of the Community Safety and Well-Being Plan.	

Objective	2021 Action Plan	Proposed 2022 Actions
4. Encourage and facilitate expansion of long-term care to help residents age in their communities	4.1 Continue to advocate to improve policy planning and decision-making for long-term care beds in York Region, as identified in the 2019 to 2023 Strategic Plan, especially in response to findings from the Ontario Long-Term Care COVID-19 Commission, the new national standards and to encourage more long-term care beds, housing options, home care and related supports for seniors.	4.3 Refresh the York Region Seniors Strategy and develop a new 2 Year Action Plan (2022-2024) to review the current direction, identify what has changed and where new areas of focus are needed to support seniors to age in place in York Region.
	4.2 Participate in Phase One of the Community Paramedicine for Long-Term Care pilot program to keep people who are currently on the long-term care wait list, or who are eligible or will be eligible to be on it, safe and stable in their own homes.	