

DRAFT 2019 TO 2023 STRATEGIC PLAN

JANUARY 17, 2019

Bruce Macgregor
Chief Administrative Officer



YORK REGION AT A GLANCE

Core Services

Children's Services
Court Services
Economic Development
Forestry
Housing Services
Long-Term Care
Paramedic Services
Planning
Police Services
Public Health
Regional Roads
Social Assistance
Transit
Waste Management
Water

Our Vision

Strong, Caring, Safe Communities

Our Mission

Working together to serve our thriving communities – today and tomorrow

Our Corporate Values

Integrity, **Commitment**, **Accountability**,
Respect, **Excellence**

ACCOUNTABILITY MATTERS



VISION 2051 — EIGHT GOAL AREAS

Our Vision: Strong, Caring, Safe Communities

Eight Goal Areas:

- A Place Where Everyone Can Thrive
- Liveable Cities and Complete Communities
- A Resilient Natural Environment and Agricultural System
- Appropriate Housing for All Ages and Stages
- An Innovation Economy
- Interconnected Systems for Mobility
- Living Sustainably
- Open and Responsive Governance



STRATEGIC PLAN — FOUR COMMUNITY RESULT AREAS



**ECONOMIC
VITALITY**



**HEALTHY
COMMUNITIES**



**SUSTAINABLE
ENVIRONMENT**

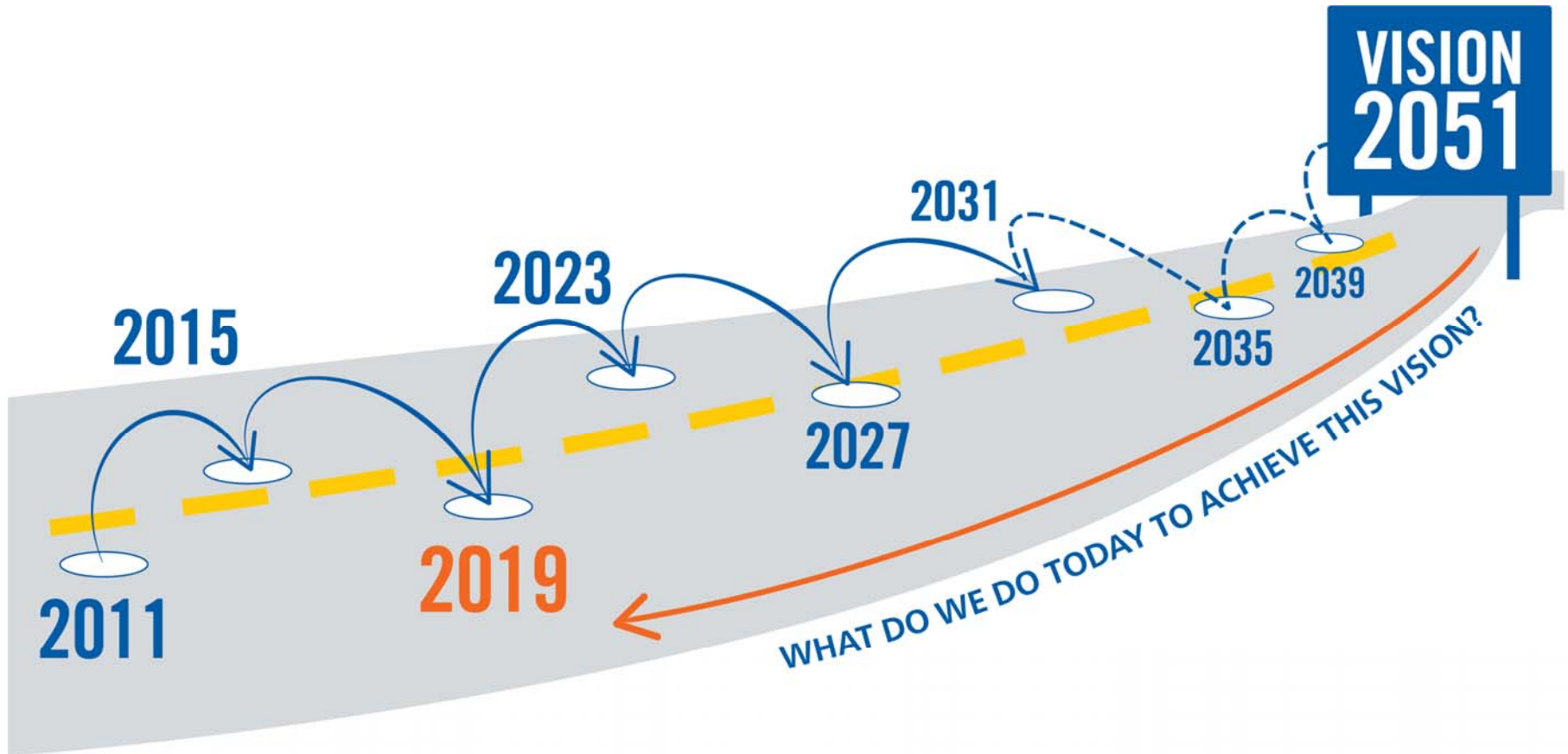


**GOOD
GOVERNMENT**

STRATEGIC PLAN ALIGNMENT WITH VISION



BEGIN WITH THE END IN MIND



COMMUNITY INDICATORS INFORM STRATEGIC PLAN DEVELOPMENT

ECONOMIC VITALITY

Community Indicators:

- Average household income
- Percentage labour force live and work in York Region
- Number businesses per 100,000 population
- Percentage of population completed post-secondary education
- Unemployment rate
- Number of businesses in goods-producing vs. services-producing sector

HEALTHY COMMUNITIES

Community Indicators:

- Percentage of households spending 30 per cent or more of income on housing costs
- Percentage of survey respondents that think housing affordability is a problem
 - Percentage of the population aged 12 and older who reported 'very strong' or 'somewhat strong' sense of community belonging
- Ontario Chief Drinking Water Inspector annual rating
- Mental Health Act apprehensions per 100,000 population
- Total crime rate per 100,000 population

SUSTAINABLE ENVIRONMENT

Community Indicators:

- Survey respondents rating of single most important local issue
- Percentage of daily trips by mode of transportation
- Percentage of land area forest cover
- Average residential water demand (litres / capita / day)
- Average travel time
- Percentage solid waste diverted from landfill (including energy-from-waste)

GOOD GOVERNMENT

Community Indicators:

- Survey respondents satisfaction level with Regional government
- Survey respondents quality of life approval rating
- Survey respondents satisfaction level with ability to access Regional services
- Top employer recognition(s) received



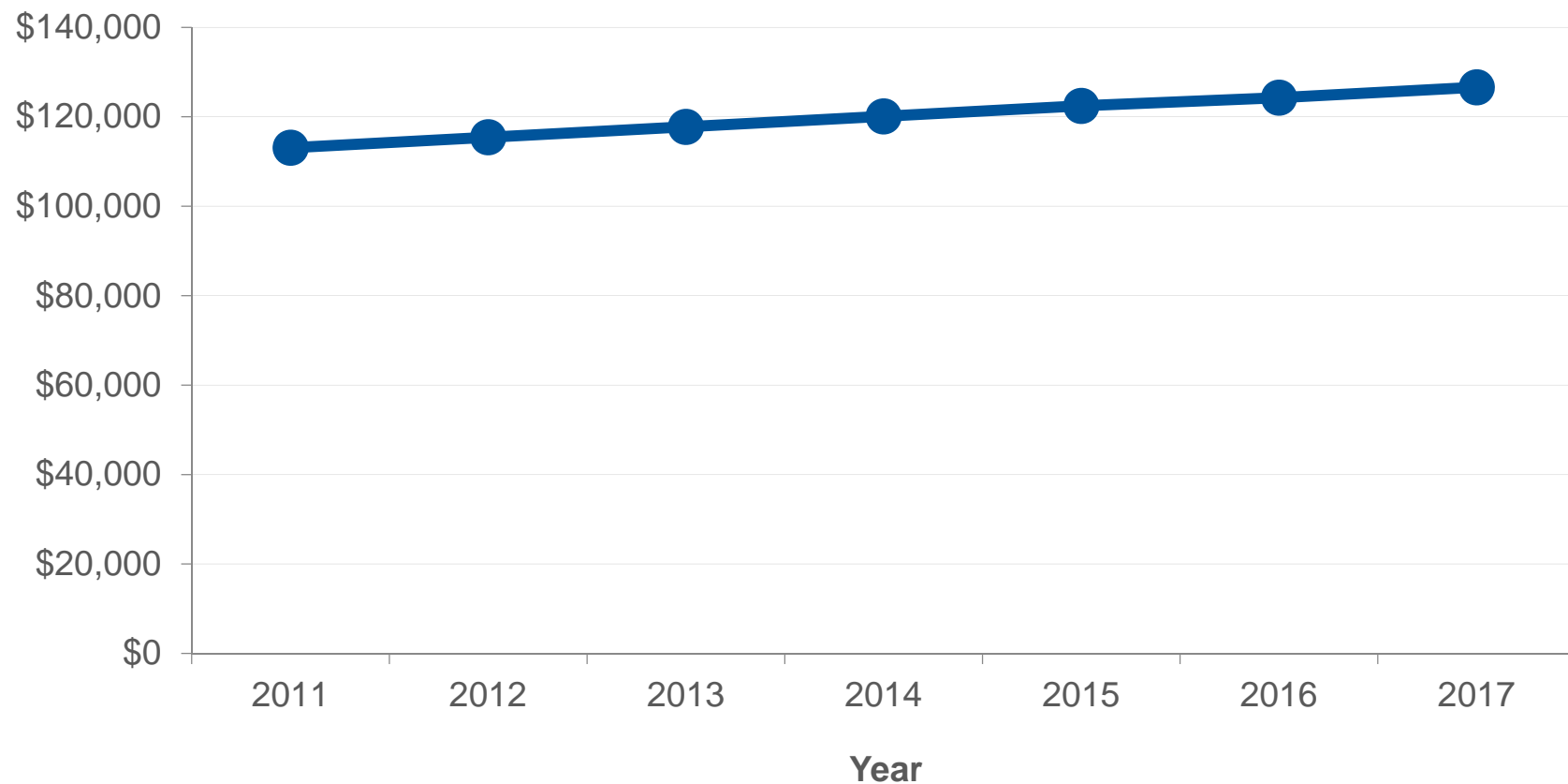
COMMUNITY INDICATORS INFORM STRATEGIC PLAN DEVELOPMENT



ECONOMIC
VITALITY

Average Household Income

Data Source: Statistics Canada

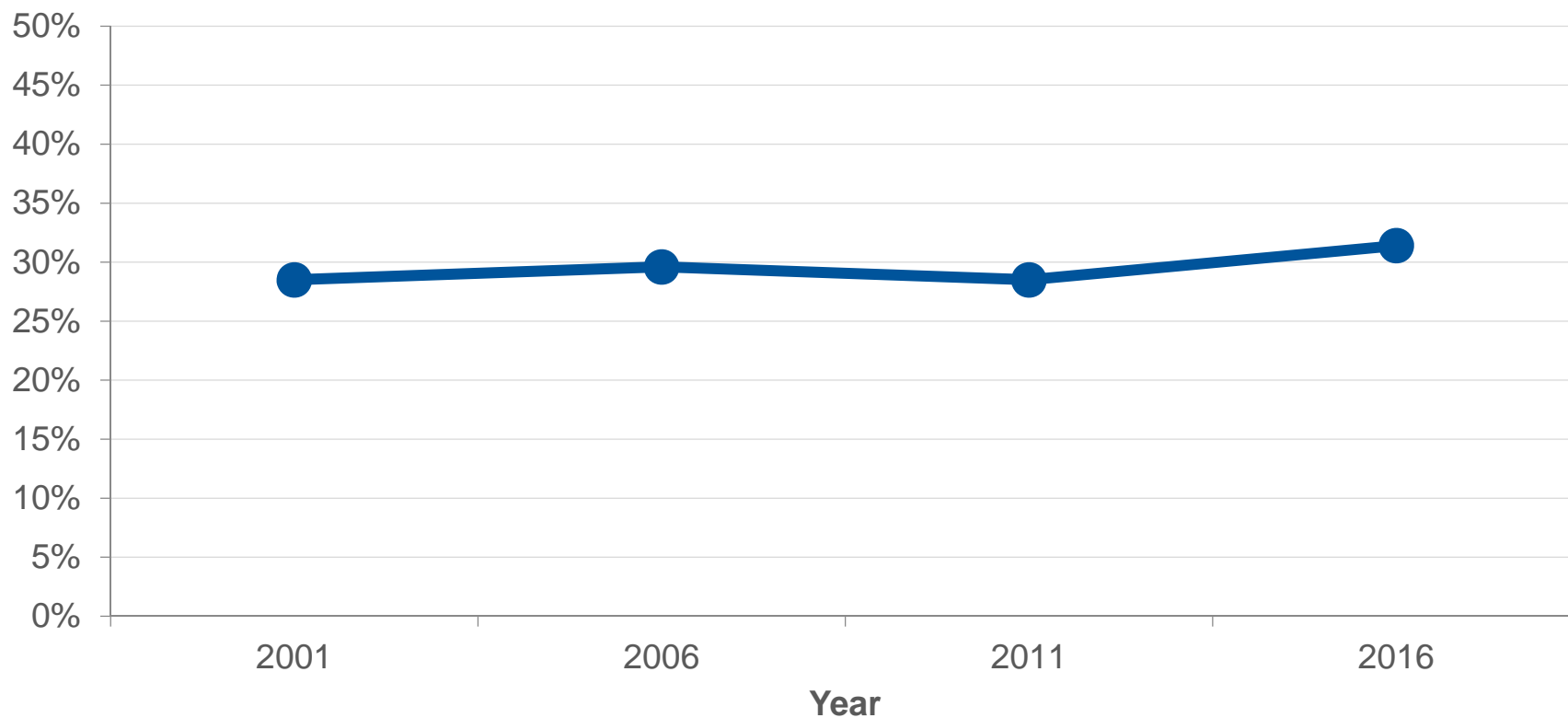


COMMUNITY INDICATORS INFORM STRATEGIC PLAN DEVELOPMENT



Percentage of Households Spending 30 Per Cent or More of Income on Housing Costs

Data Source: Statistics Canada

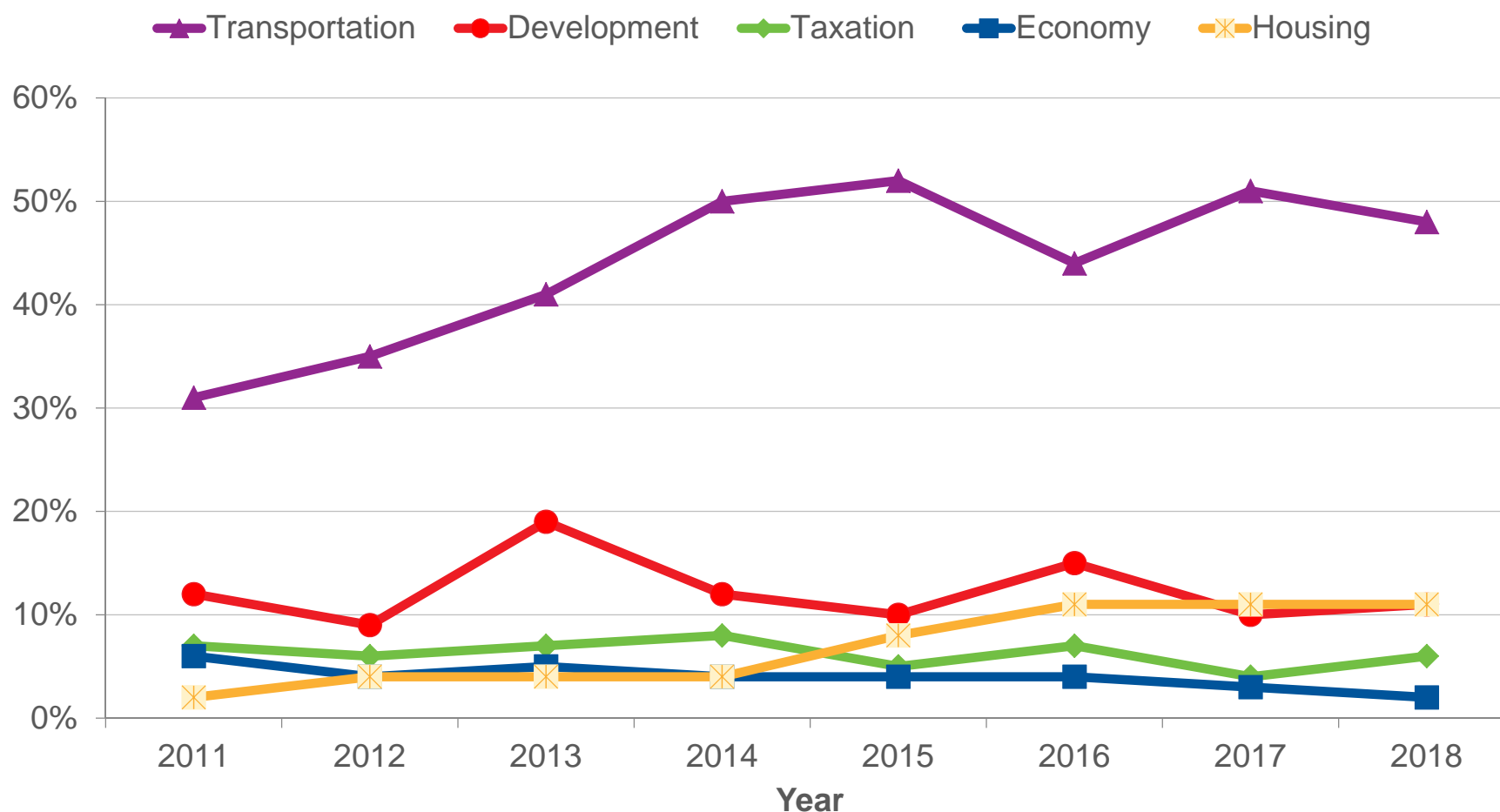


COMMUNITY INDICATORS INFORM STRATEGIC PLAN DEVELOPMENT



Most Important Local Issue in York Region

Data Source: Environics (Fall Survey)

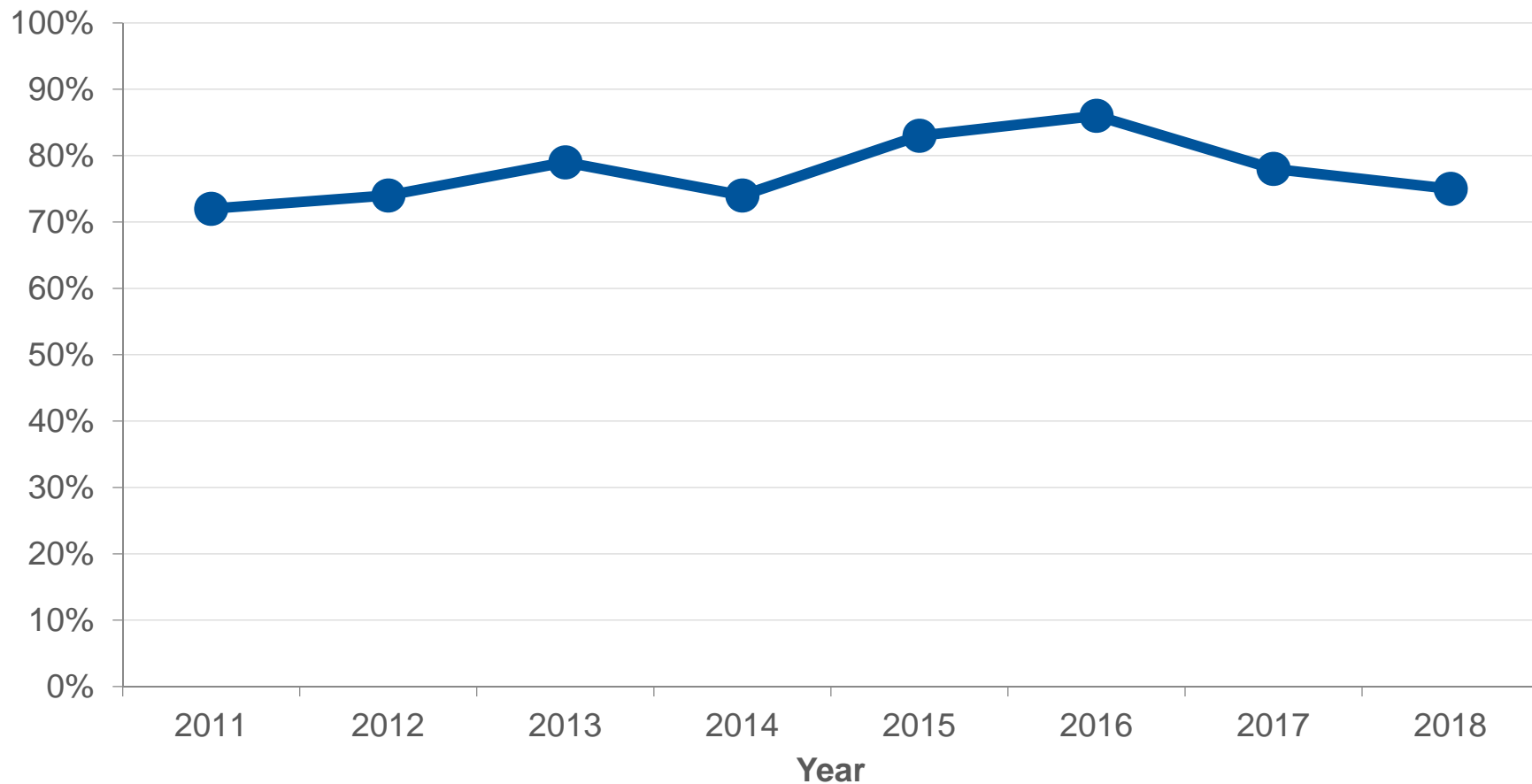


COMMUNITY INDICATORS INFORM STRATEGIC PLAN DEVELOPMENT



Satisfaction with Regional Government

Data Source: Environics (Fall Survey)



LOCAL ALIGNMENT

ATTACHMENT 2



LOCAL MUNICIPALITIES' STRATEGIC PLANS

York Region

Comprised of
9
MUNICIPALITIES

TOWNSHIP OF
KING
POP. 27,800

CITY OF
VAUGHAN
POP. 329,300

TOWN OF
RICHMOND HILL
POP. 207,500

TOWN OF
AURORA
POP. 62,000

TOWN OF
NEWMARKET
POP. 89,600

TOWN OF
EAST GWILLIMBURY
POP. 30,700

TOWN OF
GEORGINA
POP. 48,300

TOWN OF
WHITCHURCH-STOUFFVILLE
POP. 49,100

CITY OF
MARKHAM
POP. 348,400

DRAFT 2019 TO 2023 STRATEGIC PLAN — PRIORITIES



ECONOMIC VITALITY

PRIORITY:

Increase economic prosperity



HEALTHY COMMUNITIES

PRIORITY:

Support community health, safety and well-being



SUSTAINABLE ENVIRONMENT

PRIORITY:

Build sustainable communities and protect the environment



GOOD GOVERNMENT

PRIORITY:

Deliver trusted and efficient services

DRAFT 2019 TO 2023 STRATEGIC PLAN — OBJECTIVES



ECONOMIC VITALITY

PRIORITY:

Increase economic prosperity

OBJECTIVES:

1. Fostering an environment that attracts businesses, grows employment opportunities and attracts people
2. Increasing access to efficient transportation options



HEALTHY COMMUNITIES

PRIORITY:

Support community health, safety and well-being

OBJECTIVES:

1. Supporting safe communities
2. Delivering and promoting affordable housing
3. Improving access to health and social support services



SUSTAINABLE ENVIRONMENT

PRIORITY:

Build sustainable communities and protect the environment

OBJECTIVES:

1. Delivering and promoting environmentally sustainable services
2. Encouraging growth in the Region's centres, corridors and built-up urban areas
3. Enhancing and preserving green space



GOOD GOVERNMENT

PRIORITY:

Deliver trusted and efficient services

OBJECTIVES:

1. Ensuring reliable, responsive, effective, efficient and fiscally responsible service delivery
2. Managing the Region's assets for current and future generations
3. Maintaining public confidence in Regional Government

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DRAFT 2019 TO 2023 STRATEGIC PLAN TABLED



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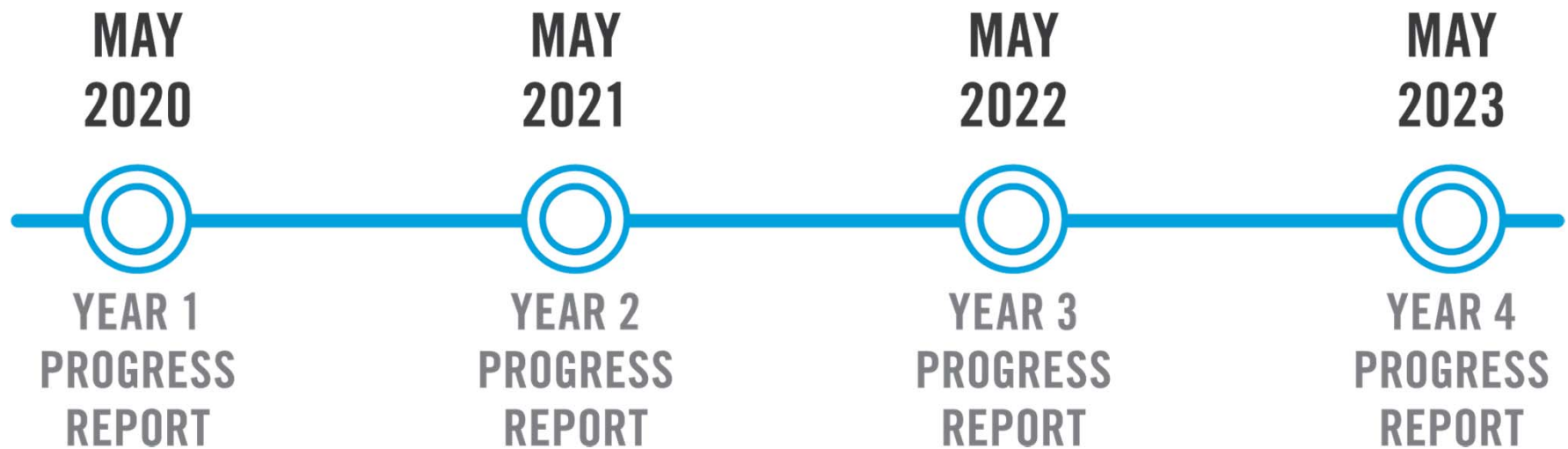
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ANNUAL PROGRESS REPORTS



FINANCIAL IMPLICATIONS

Costs associated with the delivery of the *2019 to 2023 Strategic Plan* are aligned with the multi-year budget



RECOMMENDATION IN REPORT

Recommendation

1. Council receive the draft *2019 to 2023 Strategic Plan: From Vision to Results* (see Attachment 1) and refer it to February for consideration with the *2019 to 2022 Budget*.

QUESTIONS/DISCUSSION

For more information

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