

# **CORPORATE MANAGEMENT**

## **2019 TO 2022 BUDGET**

**BRUCE MACGREGOR**

**FEBRUARY 21, 2019**



# OFFICE OF THE REGIONAL CHAIR



**WAYNE EMMERSON**  
CHAIRMAN AND CHIEF EXECUTIVE OFFICER



**GOVERNMENT  
RELATIONS**



**LINA BIGIONI**  
CHIEF OF STAFF



**TASIA SLINKO**  
ADMINISTRATIVE ASSISTANT

# CORPORATE MANAGEMENT AT YORK REGION



## Office of the CAO

**Strategies & Initiatives:**  
Strategic Planning,  
CAO Initiatives,  
Continuous Improvement,  
Emergency Management

**Audit Services**



## Finance

**Financial Management:**  
Office of the Budget,  
Controllarship Office,  
Treasury Office,  
Strategy and  
Transformation,  
Procurement Office

**Information  
Technology Services**



## Corporate Services

**Communications,  
Information & Data:**  
Office of the Regional  
Clerk, Corporate  
Communications,  
Business Services,  
Data, Analytics and  
Visualization Services

**Property Services**

**Planning & Economic  
Development**

**Human Resources**



## Legal & Court Services

**Municipal and  
Corporate Law**

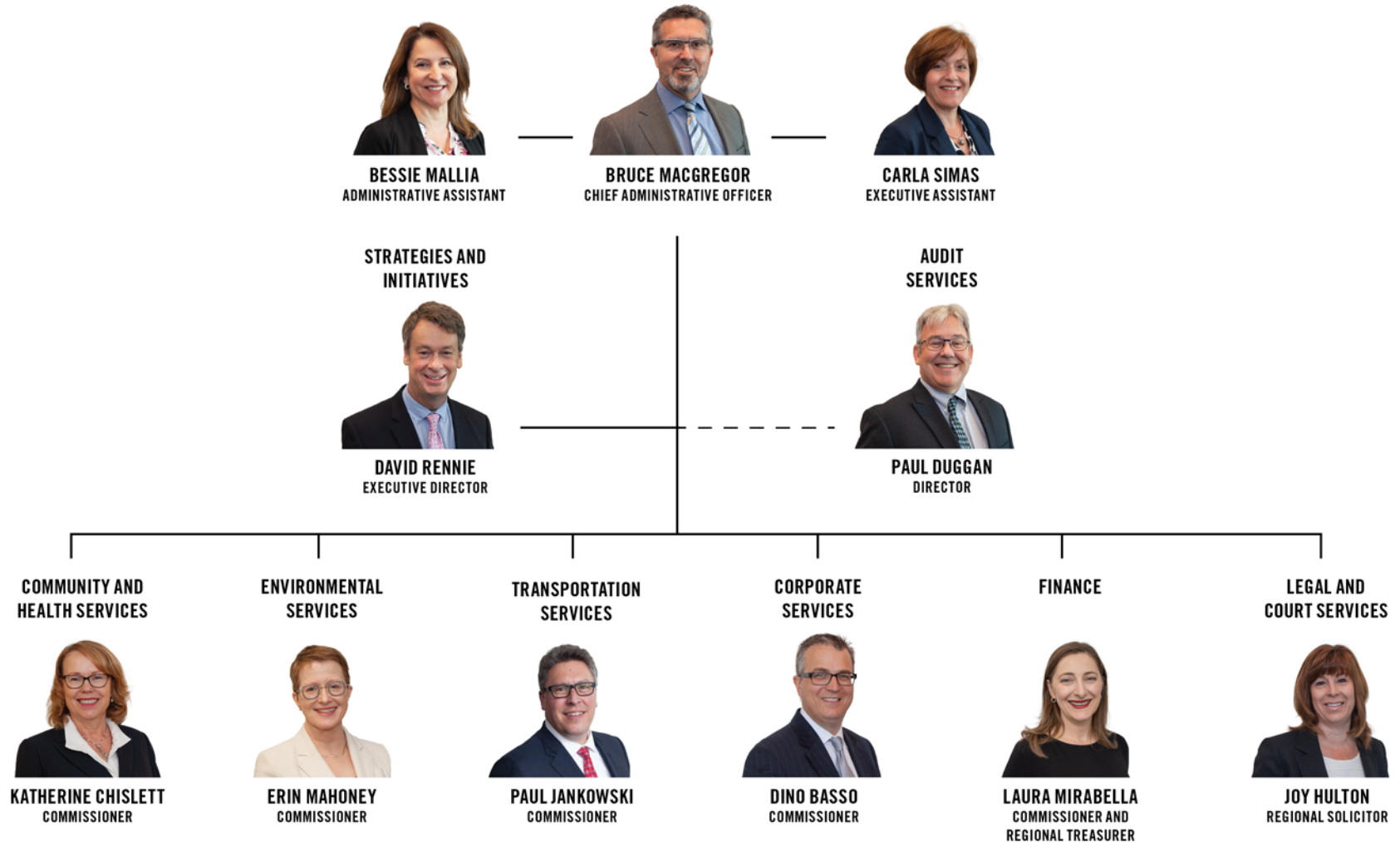
**Development and  
Infrastructure Law**

**Dispute Resolution  
and Construction Law**

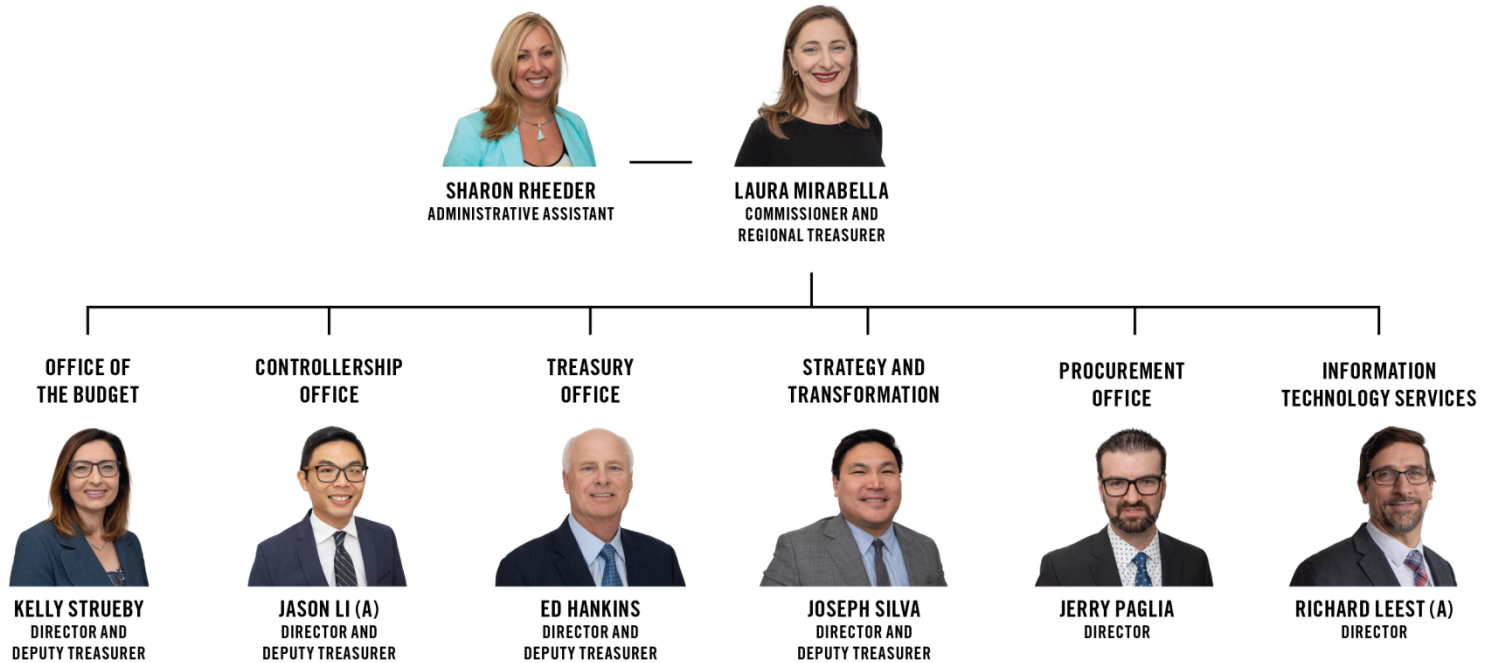
**Court Operations**

**Prosecutions**

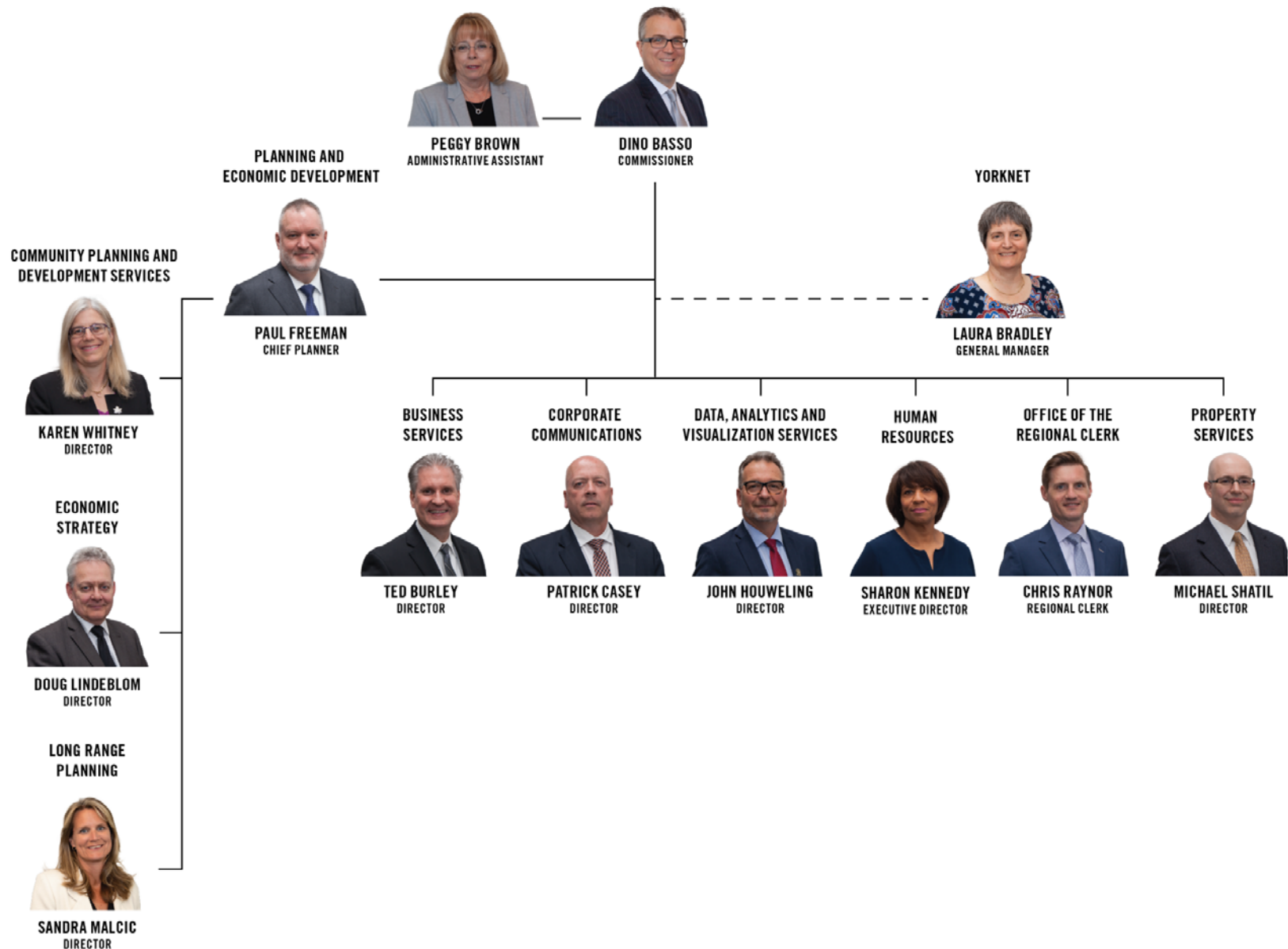
# SENIOR LEADERSHIP TEAM



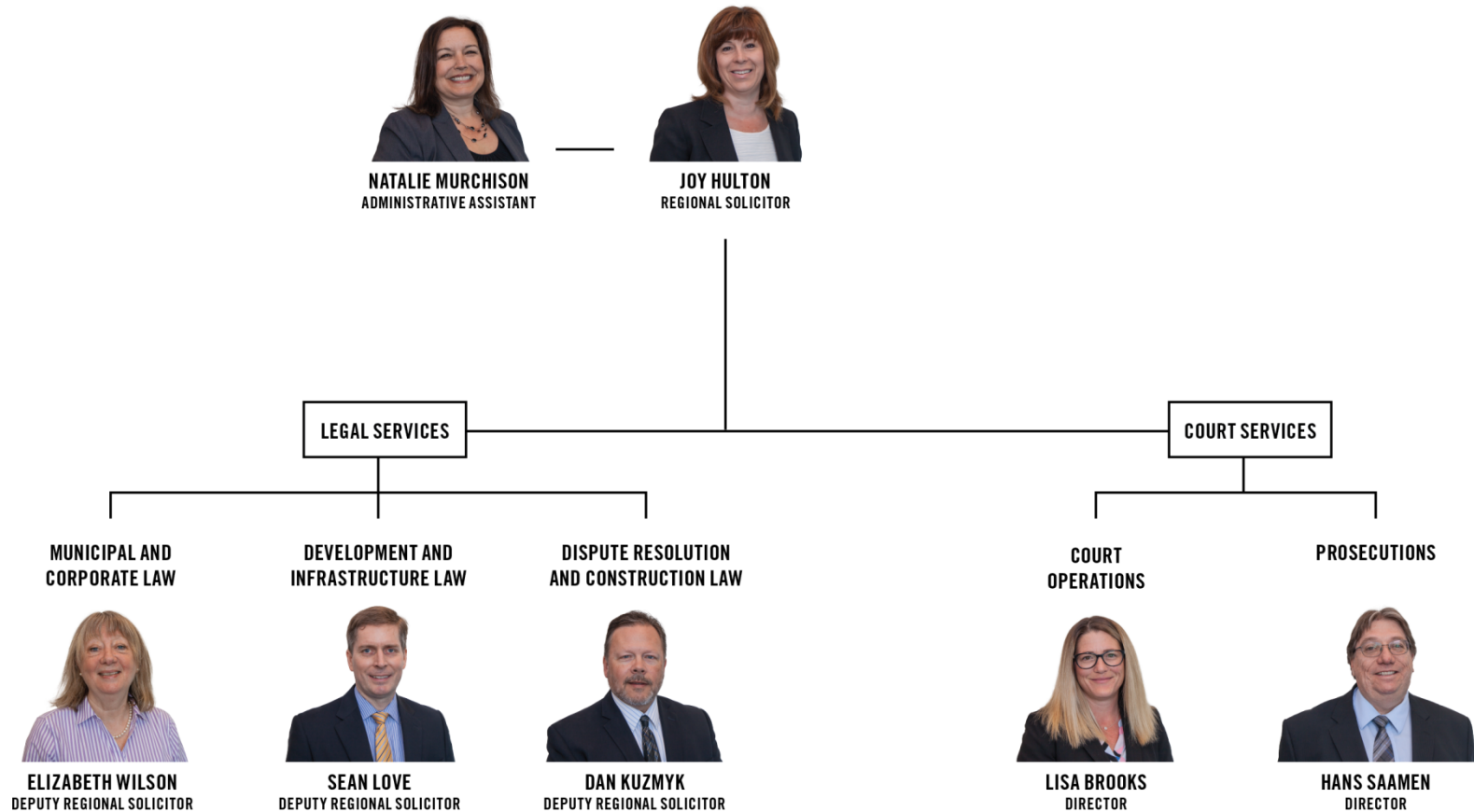
# FINANCE



# CORPORATE SERVICES



# LEGAL AND COURT SERVICES





# EFFICIENCIES SUPPORTING THE WORK WE DO



**E-procurement:** Provides streamlined bidding process and reduces number of non-compliant bids

**Disclosure materials:** Faster electronic process helps manage continued demand of requests

**New Regional building at 17150 Yonge Street:** Will provide long-term cost savings through consolidation of Regional services

**Data sharing:** Improves how we deliver services to our communities by sharing data



# DRAFT 2019 TO 2023 STRATEGIC PLAN — OBJECTIVES



## ECONOMIC VITALITY

### PRIORITY:

**Increase economic prosperity**

### OBJECTIVES:

1. Fostering an environment that attracts businesses, grows employment opportunities and attracts people
2. Increasing access to efficient transportation options



## HEALTHY COMMUNITIES

### PRIORITY:

**Support community health, safety and well-being**

### OBJECTIVES:

1. Supporting safe communities
2. Delivering and promoting affordable housing
3. Improving access to health and social support services



## SUSTAINABLE ENVIRONMENT

### PRIORITY:

**Build sustainable communities and protect the environment**

### OBJECTIVES:

1. Delivering and promoting environmentally sustainable services
2. Encouraging growth in the Region's centres, corridors and built-up urban areas
3. Enhancing and preserving green space



## GOOD GOVERNMENT

### PRIORITY:

**Deliver trusted and efficient services**

### OBJECTIVES:

1. Ensuring reliable, responsive, effective, efficient and fiscally responsible service delivery
2. Managing the Region's assets for current and future generations
3. Maintaining public confidence in Regional Government

# THE BUDGET SUPPORTS THE 2019 TO 2023 STRATEGIC PLAN



## GOOD GOVERNMENT

### **PRIORITY:**

**Deliver trusted and efficient services**

### **OBJECTIVES:**

1. Ensuring reliable, responsive, effective, efficient and fiscally responsible service delivery
2. Managing the Region's assets for current and future generations
3. Maintaining public confidence in Regional Government

# BUDGET HIGHLIGHTS (2019-2022)



**Complete Municipal Comprehensive Review:** To guide our population and employment growth, land needs and infrastructure

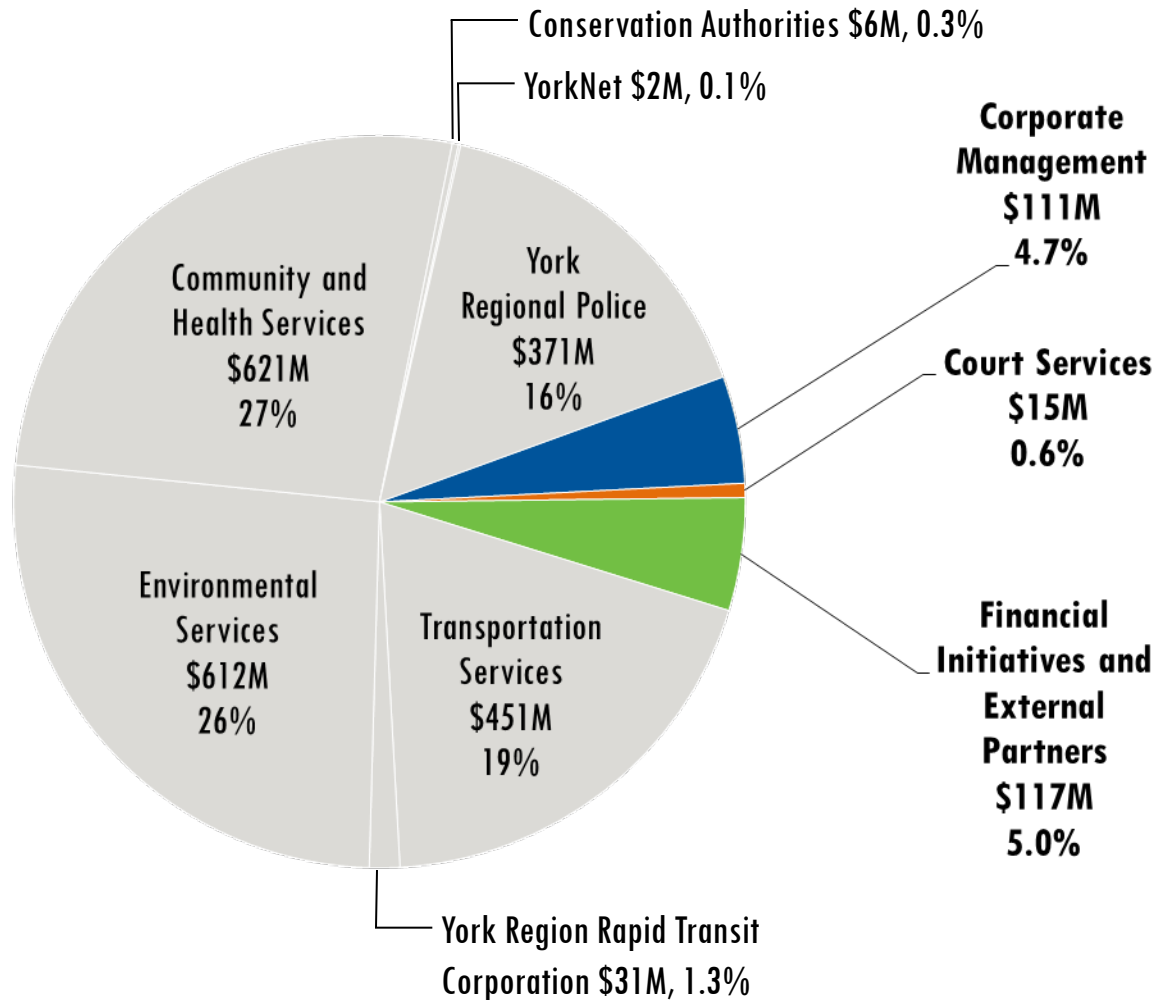
**Strengthen in-house litigation expertise and capacity:** For more effective and responsive client service, risk mitigation and cost savings

**Introduce a new innovation Fund:** To support innovation initiatives across the Region

**Fund technology solutions and assets:** Includes cybersecurity, devices and data and network infrastructure

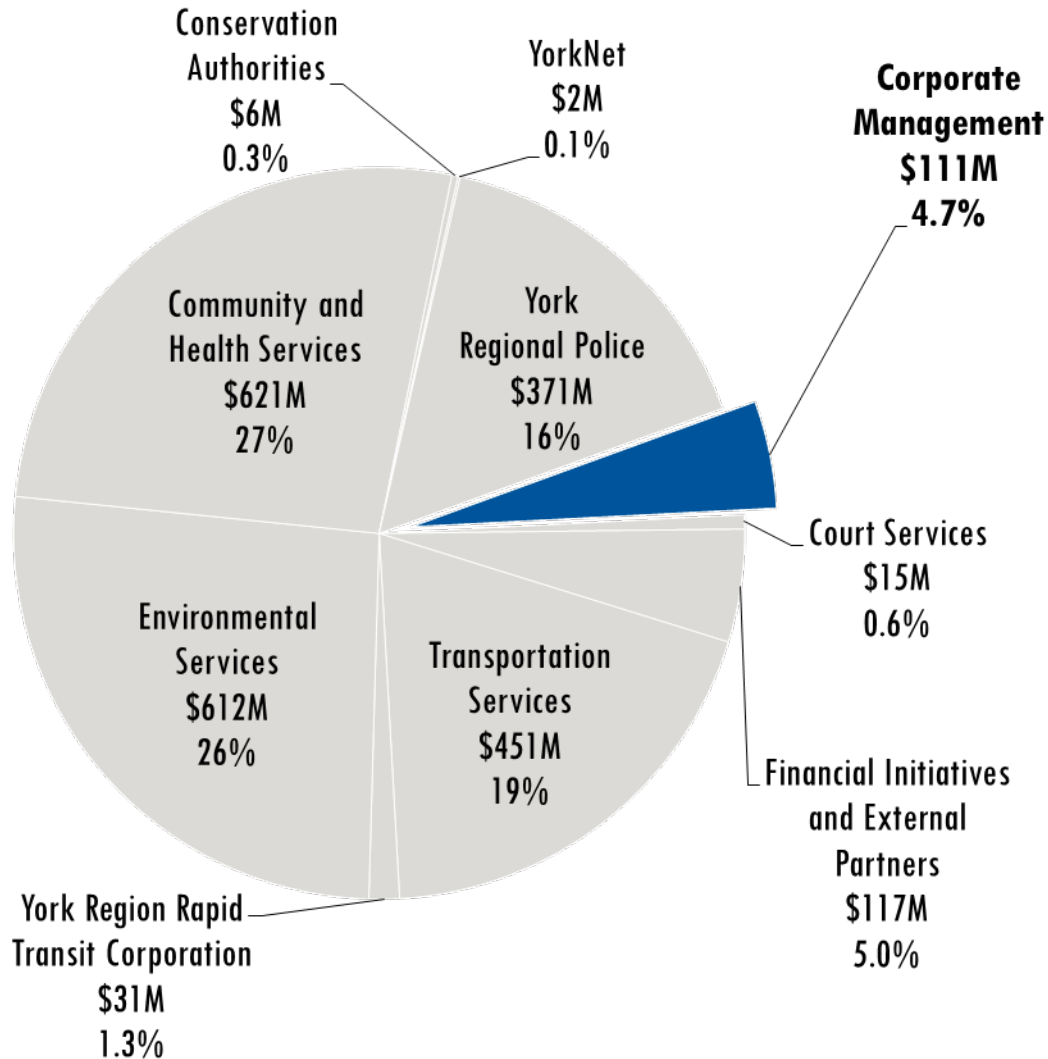
# OPERATING BUDGET

# SHARE OF 2019 GROSS OPERATING SPENDING



Numbers may not add up due to rounding

# CORPORATE MANAGEMENT — 2019 GROSS SPENDING

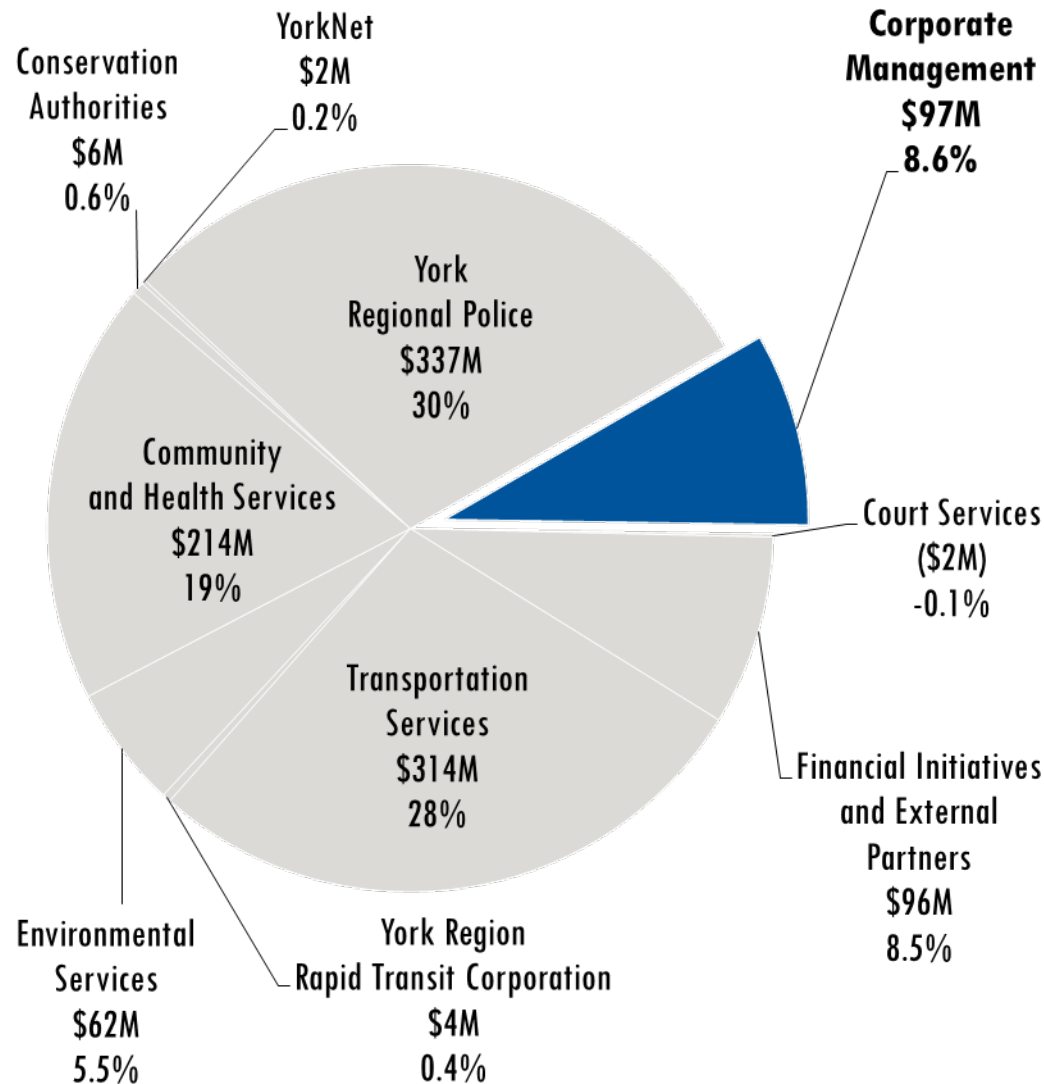


	\$M	%
Information Technology Services	30.2	1.3
Financial Management	21.1	0.9
Communication, Information and Data	15.9	0.7
Planning and Economic Development	11.6	0.5
Human Resources	9.7	0.4
Legal Services	7.1	0.3
Office of the CAO	6.8	0.3
Property Services	5.9	0.3
Chair and Council	2.4	0.1
<b>Corporate Management Total</b>	<b>110.8</b>	<b>4.7</b>

Numbers may not add up due to rounding



# CORPORATE MANAGEMENT — 2019 NET SPENDING



	\$M	%
Information Technology Services	30.2	2.7
Financial Management	18.9	1.7
Communication, Information and Data	15.7	1.4
Human Resources	9.7	0.9
Planning and Economic Development	7.5	0.7
Legal Services	6.6	0.6
Office of the CAO	6.5	0.6
Property Services	5.2	0.5
Chair and Council	2.4	0.2
User Rate Recovery	(5.4)	(0.5)
<b>Corporate Management Total</b>	<b>97.3</b>	<b>8.6</b>

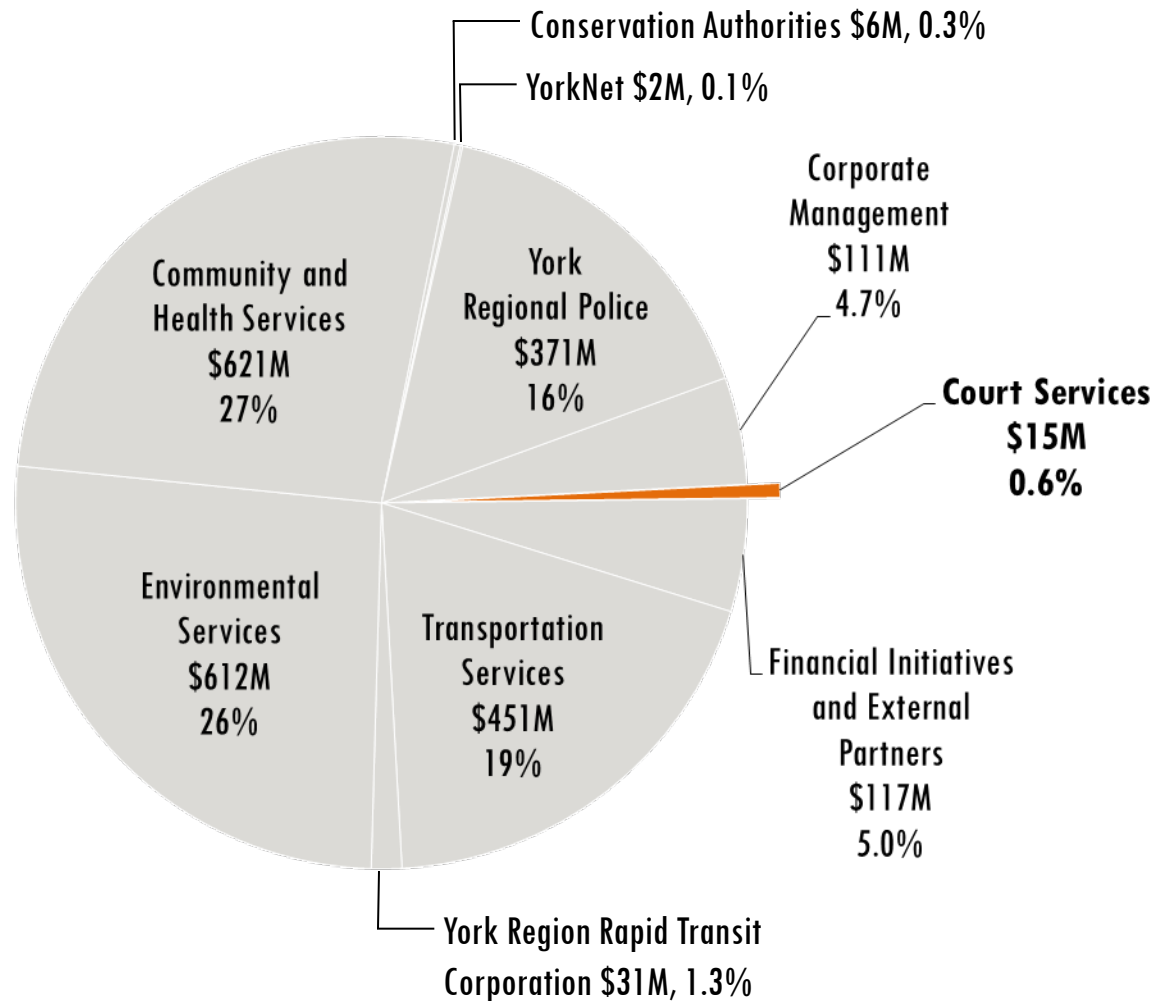
Numbers may not add up due to rounding

# CORPORATE MANAGEMENT — OPERATING BUDGET OVERVIEW

	<b>APPROVED</b>	<b>PROPOSED</b>	<b>OUTLOOK</b>		
	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
Gross Expenditures (\$M):	104.4	110.8	118.4	119.8	124.6
Non-Tax Revenues (\$M)	(13.4)	(13.5)	(13.3)	(13.4)	(14.0)
Net Expenditures (\$M)	91.0	97.3	105.1	106.3	110.7
Increase/(Decrease)		6.9%	8.0%	1.2%	4.1%
FTEs - Total	664.0	685.0	702.0	716.0	731.0
- New		21.0	17.0	14.0	15.0

Numbers may not add up due to rounding

# COURT SERVICES — 2019 GROSS SPENDING



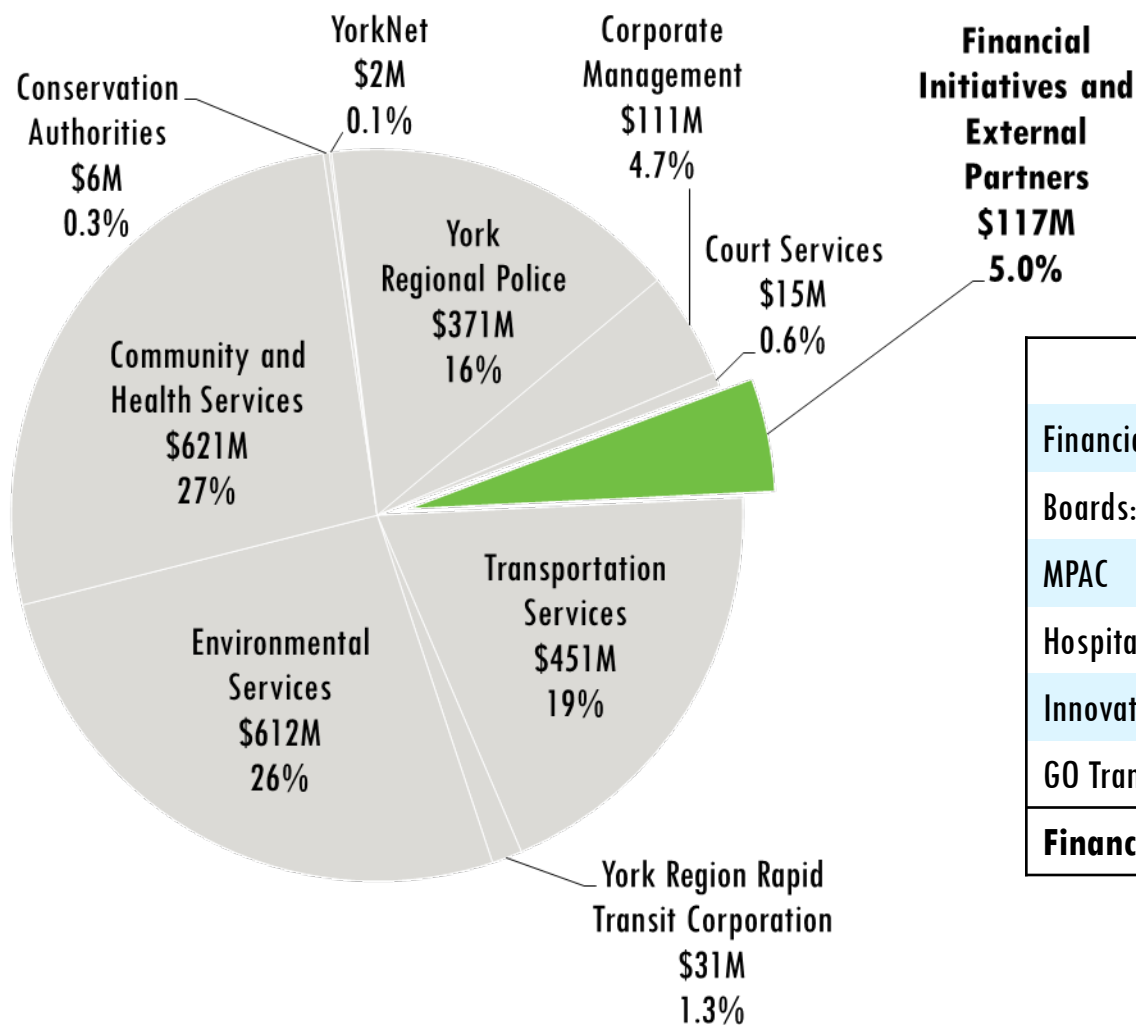
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# COURT SERVICES — OVERVIEW

	APPROVED	PROPOSED	OUTLOOK		
	2018	2019	2020	2021	2022
Gross Expenditures (\$M):	13.5	14.7	15.1	15.4	15.7
Non-Tax Revenues (\$M)	(15.9)	(16.3)	(16.2)	(16.1)	(16.1)
Net Expenditures (\$M)	(2.4)	(1.6)	(1.1)	(0.7)	(0.3)
FTEs - Total	79.0	85.0	85.0	86.0	86.0
- New		6.0	-	1.0	-

Numbers may not add up due to rounding

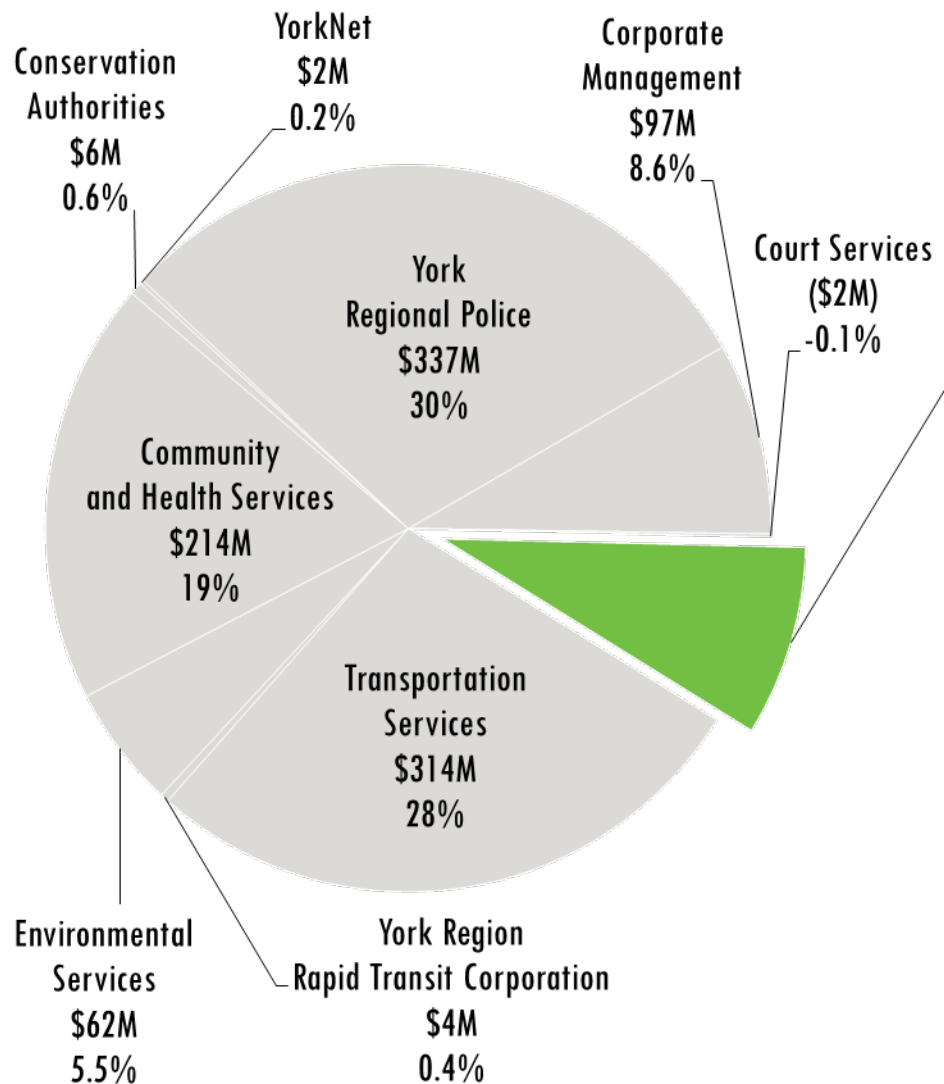
# FINANCIAL INITIATIVES AND OTHER — 2019 GROSS SPENDING



	\$M	%
Financial Initiatives	76.2	3.3
Boards:		
MPAC	20.9	0.9
Hospital Funding	15.0	0.6
Innovation Investment Fund	2.0	0.1
GO Transit	2.5	0.1
<b>Financial Initiatives and Other Total</b>	<b>116.5</b>	<b>5.0</b>

Numbers may not add up due to rounding

# FINANCIAL INITIATIVES AND OTHER — 2019 NET SPENDING



	\$M	%
Financial Initiatives	58.1	5.1
Boards:		
MPAC	20.9	1.8
Hospital Funding	15.0	1.3
Innovation Investment Fund	2.0	0.2
GO Transit	-	-
<b>Financial Initiatives and Other Total</b>	<b>96.0</b>	<b>8.5</b>

Numbers may not add up due to rounding



# FINANCIAL INITIATIVES AND OTHER — OVERVIEW

	APPROVED	PROPOSED	OUTLOOK		
	2018	2019	2020	2021	2022
Gross Expenditures (\$M):	102.2	116.5	120.0	125.1	125.3
Non-Tax Revenues (\$M)	(19.8)	(20.6)	(22.8)	(23.3)	(22.8)
Net Expenditures (\$M)	82.3	96.0	97.2	101.8	102.5
Increase/(Decrease)		16.6%	1.3%	4.7%	0.7%
FTEs - Total	-	-	-	-	-
- New		-	-	-	-

Numbers may not add up due to rounding

# CAPITAL BUDGET

# CORPORATE MANAGEMENT & COURTS — 10-YEAR CAPITAL PLAN

Page  
120,123  
and 136

Community and Health Services, \$351M, 5.3%

Environmental Services  
\$2,552M  
38%

\$573M  
8.6%

Transportation Services  
\$2,775M  
42%

York Region Rapid Transit Corporation, \$142M, 2.2%

YorkNet, \$52M, 0.8%

York Regional Police, \$173M, 2.6%

## Corporate Management

- Property Services, \$376M, 5.7%
- Planning and Economic Development, \$0.7M, 0.01%
- Finance, \$195M, 3.0%

Court Services, \$1.2M, 0.02%

## Proposed Capital Budget

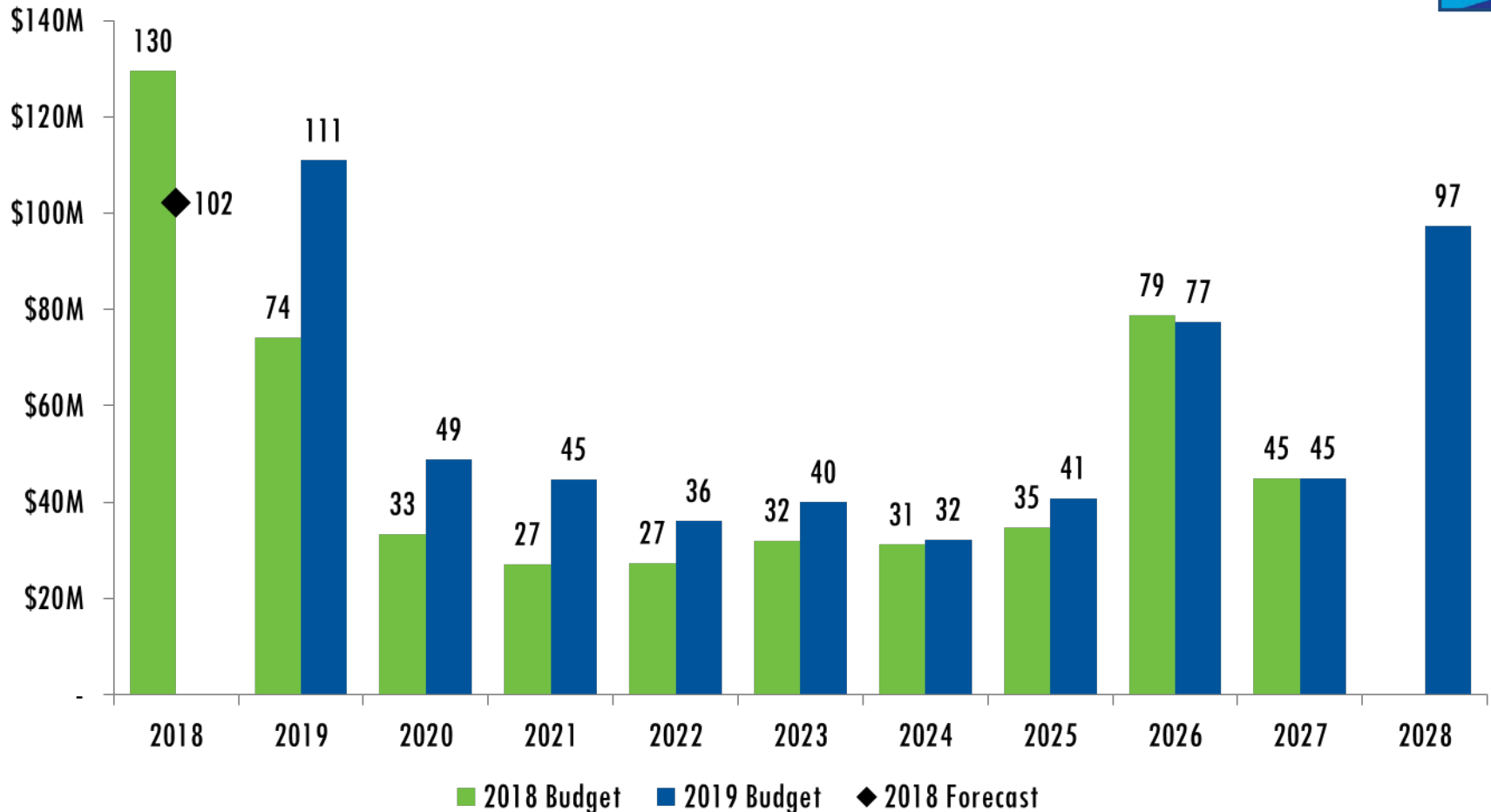
	\$M
2019 Capital	\$111
2019 Capital Spending Authority	\$207

Numbers may not add up due to rounding

# 2019 PROPOSED BUDGET COMPARED TO 2018 BUDGET

Corporate Management and Court Services' proposed 10-year capital budget is \$573M which is \$60M more than last year

Page  
120,123  
and 136



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# BUDGET SUMMARY

# MULTI-YEAR BUDGET OVERVIEW

OPERATING BUDGET	APPROVED	PROPOSED	OUTLOOK		
	2018	2019	2020	2021	2022
Gross Expenditures (\$M)	220.1	242.0	253.5	260.3	265.7
Non-Tax Revenues (\$M)	(49.1)	(50.4)	(52.3)	(52.8)	(52.8)
Net Tax Levy (\$M)	170.9	191.7	201.2	207.5	212.9
FTEs - Total	743.0	770.0	787.0	802.0	817.0
- New		27.0	17.0	15.0	15.0
<b>CAPITAL BUDGET</b>					
2019 Capital Expenditures (\$M)					111
Total Capital Spending Authority (\$M)					207

Includes Corporate Management, Court Services, Financial Initiatives and External Partners

Numbers may not add up due to rounding



# BUDGET RECOMMENDATION

1. Committee of the Whole recommends the budget as submitted for Corporate Management, Court Services, Financial Initiatives and External Partners as follows:
  - a. The 2019 operating budget and 2020 to 2022 operating outlook as summarized in Attachment 1
  - b. The 2019 capital expenditures and the 2019 Capital Spending Authority, as summarized in Attached 2
2. The recommended budget be consolidated by the Commissioner of Finance and Regional Treasurer for consideration for Council approval on February 28, 2019.