Housing Solutions Phase 2 2022 Work Plan and Look Ahead to 2023

Goal 1: Increase the Supply of Affordable and Rental Housing

Objective	2022 Actions	Proposed 2023 Actions
1. Plan for a full mix and range of housing options to support achievement of complete communities	1.1 Adopt enhanced Official Plan policies to direct substantial new growth in housing to areas well-served by transit.	1.4 Continue to support local municipal staff in development of housing related initiatives, including housing strategies and inclusionary zoning.
	1.2 Support local municipal staff in development of housing related initiatives, including housing strategies and inclusionary zoning.	1.5 Research housing gaps to better understand housing demand and inform future solutions and approaches to address housing need.
	1.3 Continue to assess the use of innovative approaches to increase housing options.	1.6 Review and update the Affordable Housing Measuring and Monitoring Guidelines.
2. Implement tools and policies to increase the affordable housing supply	2.1 Seek Council approval of the 2022 Development Charges Bylaw.	2.4 Develop an Affordable Private Market Housing Implementation Plan to identify and fund action, advocacy and partnership approaches to increase the supply of private market affordable housing.
	2.2 Continue to work with the Province to explore approaches to increase the supply of affordable housing.	
	2.3 Seek Council direction in September 2022 on a vacant homes tax with the revenue to be used to support affordable housing initiatives. A feasibility study and public benefits review will be conducted in Q2/Q3 2022.	

Objective	2022 Actions	Proposed 2023 Actions
3. Build community housing and encourage affordable rental housing to meet the needs of low and moderate income households	3.1 Prepare for partial occupancy of Unionville Commons in the City of Markham, with full completion of 265 units expected in 2023.	3.6 Complete construction of Unionville Commons.
	3.2 Begin construction of 97 Housing York Inc. units for families, singles and seniors in the Town of Whitchurch-Stouffville.	3.7 Seek Council approval of a Community Housing Development Master Plan.
	3.3 Continue community engagement and planning applications for a new community housing development at 62 Bayview Parkway in the Town of Newmarket.	3.8 Obtain planning approvals for 62 Bayview Parkway development in the Town of Newmarket.
	3.4 Offer community housing providers interested in development support with feasibility studies to increase the supply of affordable housing.	3.9 Continue to offer community housing providers support with feasibility studies to increase the supply of affordable housing.
	3.5 Continue community engagement and planning applications for a new community housing development at 7045 14th Avenue in the City of Markham.	3.10 Explore funding opportunities to move from planning to construction at 7045 14th Avenue in the City of Markham.

Goal 2: Help People Find and Keep Housing

Objective	2022 Action Plan	Proposed 2023 Actions
1. Deliver programs that help residents with low and moderate income living in private market housing keep their homes	1.1 Implement Year 3 of the Canada-Ontario Housing Benefit to provide a portable rent subsidy to approximately 300 households.	1.4 Pending new Federal and Provincial investment, implement Year 4 of the Canada-Ontario Housing Benefit.
	1.2 Analyze Housing Services Act, 2011 regulatory amendments relating to service agreements, access system, service levels, and income and asset limits and plan for implementation.	1.5 Implement new Housing Services Act, 2011 regulatory amendments, including reviewing and updating programs and policies to ensure compliance.
	1.3 Complete an Investment Plan for Provincial approval and implement the new consolidated Provincial Homelessness Prevention Program, which combines the existing Community Homelessness Prevention Initiative, Home for Good, and the Strong Communities Rent Supplement Program, to support people experiencing or at risk of homelessness.	1.6 Continue to implement the consolidated Provincial Homelessness Prevention Program Plan.
2. Support long-term housing stability by strengthening individuals and community housing communities	2.1 Deliver diversity and inclusion initiatives for community housing providers and residents and increase the number of participating communities.	2.5 Deliver programming to support the mental health and wellness of community housing provider staff and residents.
	2.2 Deliver programming to support the mental health and wellness of community housing residents to enhance community belonging.	2.6 Continue to deliver programming and services to help residents keep housing.
	2.3 Deliver programming and services to help residents keep housing with a focus on employment programs and housing stability.	2.7 Continue planning and construction for seniors focused hub and community centre at Unionville Commons.

Objective	2022 Action Plan	Proposed 2023 Actions
	2.4 Continue planning, including establishing a Planning Advisory Table, and start construction for seniors focused hub and community centre at Unionville Commons.	
3. Advance prevention programs through continuous improvements to help people at risk of homelessness remain stably housed	3.1 Continue delivering homelessness prevention programs including providing financial, legal and mental health supports funded through the Provincial Social Services Relief Fund.	3.2 Strengthen prevention activities by incorporating best practices from York Region's COVID-19 response. Enhance diversion from emergency housing and explore opportunities to improve financial supports for households, including those in arrears.
4. Strengthen homelessness and housing stability services to help people experiencing homelessness to find and keep housing	4.1 Develop and implement planning for a new men's multi-service emergency housing building, including building design, communication supports and public engagement.	4.3 Work with the seasonal shelters to develop strategies to better integrate the programs into the broader homelessness prevention and housing stability system with a goal of reducing chronic homelessness.
		4.4 Develop a service delivery model, informed by consultations with service providers, people with lived experience and community stakeholders. Complete Request for Proposal process to select an operator for the new emergency and transitional housing development in the Town of Aurora based on construction timelines.
	4.2 Begin implementing program changes aimed at strengthening compliance, addressing service gaps and improving housing stability.	4.5 Enhance compliance to operational standards and explore opportunities to increase access to all programs and services.

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Objective	2022 Action Plan	Proposed 2023 Actions
		 4.6 Monitor Provincial supportive housing system review and analyze the implications on York Region's Housing with Supports System. 4.7 Continue to consult with Housing with Supports operators as part of the Emergency and Transitional Housing System Plan to enhance operations and integrate lessons learned from the COVID-19 pandemic.

Goal 3: Strengthen the Housing and Homelessness System

Objective	2022 Action Plan	Proposed 2023 Actions
Sustain the existing stock of community housing	1.1 Continue to implement changes and streamline wait list administration processes.	1.4 Expand the online offer process to remaining community housing sites.
	1.2 Pilot the online offer process for the subsidized housing wait list with 10 community housing sites.	
	1.3 Complete investment plan to allocate anticipated Ontario Priorities Housing Initiative and Canada-Ontario Community Housing Initiative funding for years 2022-23 to 2025-26 with a focus on Regional housing priorities.	
2. Build an integrated system to plan and deliver homelessness and housing stability services	2.1 Launch the Coordinated Access System model in collaboration with partners and continue to use the By Name List to inform system planning and strengthen housing stability for individuals experiencing chronic homelessness by the end of 2022.	2.2 Increase community service provider participation on the By Name List Community Collaborative Table to enhance coordinated access to housing and supports across the Region.
3. Conduct research, engagement, and knowledge sharing to identify service system	3.1 Implement recommendations based on lessons learned and best practices gleaned during the COVID-19 pandemic to further enhance outreach services across the Region.	3.4 Support the Community Action Tables in the implementation of actions related to housing stability in the Community Safety and Well-Being Plan.
gaps and build community capacity in the homelessness and housing stability service system	3.2 Implement initiatives identified through the 360° Kids led Youth Homelessness Prevention and Housing Stabilization Strategy Committee, including youth focused diversion from emergency housing model.	3.5 Increase diversion from emergency housing and strengthen supports for youth experiencing homelessness. Continue to implement initiatives identified through the Youth Homelessness Prevention and Housing Stabilization Committee.

Objective	2022 Action Plan	Proposed 2023 Actions
	3.3 Support Community Action Tables to inform the development and implementation of actions related to housing stability in the Community Safety and Well-Being Plan.	3.6 Develop an Emergency and Transitional Housing System Plan designed to harness available tools to support York Region residents at risk of or experiencing homelessness achieve housing stability, address emerging community needs and prioritize resources to prevent homelessness, with community consultation, to be presented to Council in late 2023.
		3.7 Implement lessons learned and best practices during the COVID-19 pandemic to ensure prevention, diversion and emergency housing programs continue to provide key supports, with input from the community
4. Support residents to age in their communities and influence the transformation of the long-term care sector	4.1 Refresh the York Region Seniors Strategy and develop a Two-Year Action Plan (2022 to 2024) to review the current direction, identify what has changed and where new areas of focus are needed to support seniors to age in place in York Region.	4.3 Influence long-term care sector transformation through submissions on proposed long-term care regulations, national standards and other standards or protocols issued.
	4.2 Expand the CP@Clinic to two additional seniors' community housing sites, serving a total of nine sites, and identify clients requiring ongoing supports and transitioning them to the CP@Home program.	