



CORPORATE MANAGEMENT,
COURT AND TRIBUNAL SERVICES,
AND OTHER CORPORATE ITEMS
2023-2026 BUDGET

Presented to
COMMITTEE OF THE WHOLE

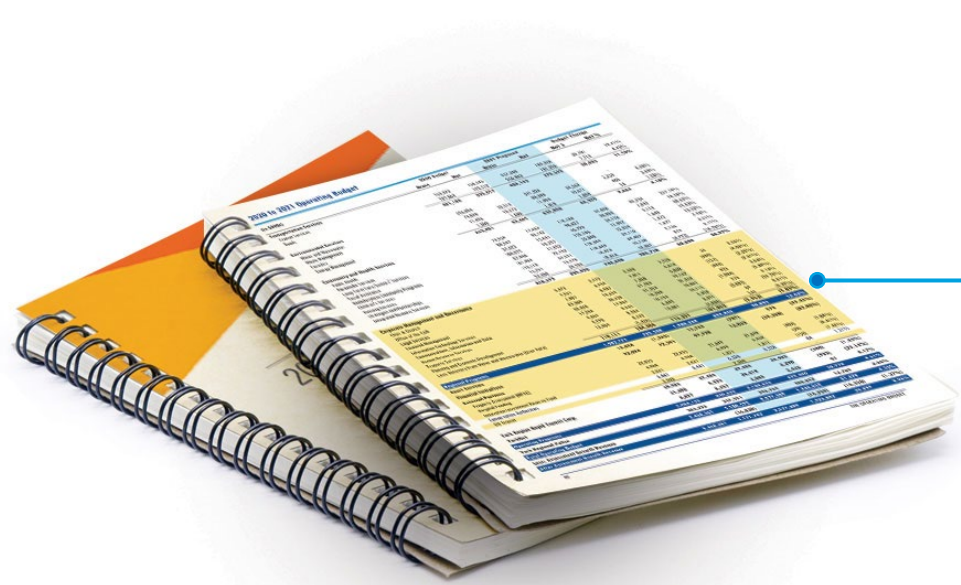
Presented by
BRUCE MACGREGOR

FEBRUARY 9, 2023



York Region

PRESENTATION FOCUS



- ▶ Corporate Management and Governance
- ▶ Court and Tribunal Services
- ▶ Financial Initiatives
- ▶ External Partners
- ▶ Rapid Transit Infrastructure Levy

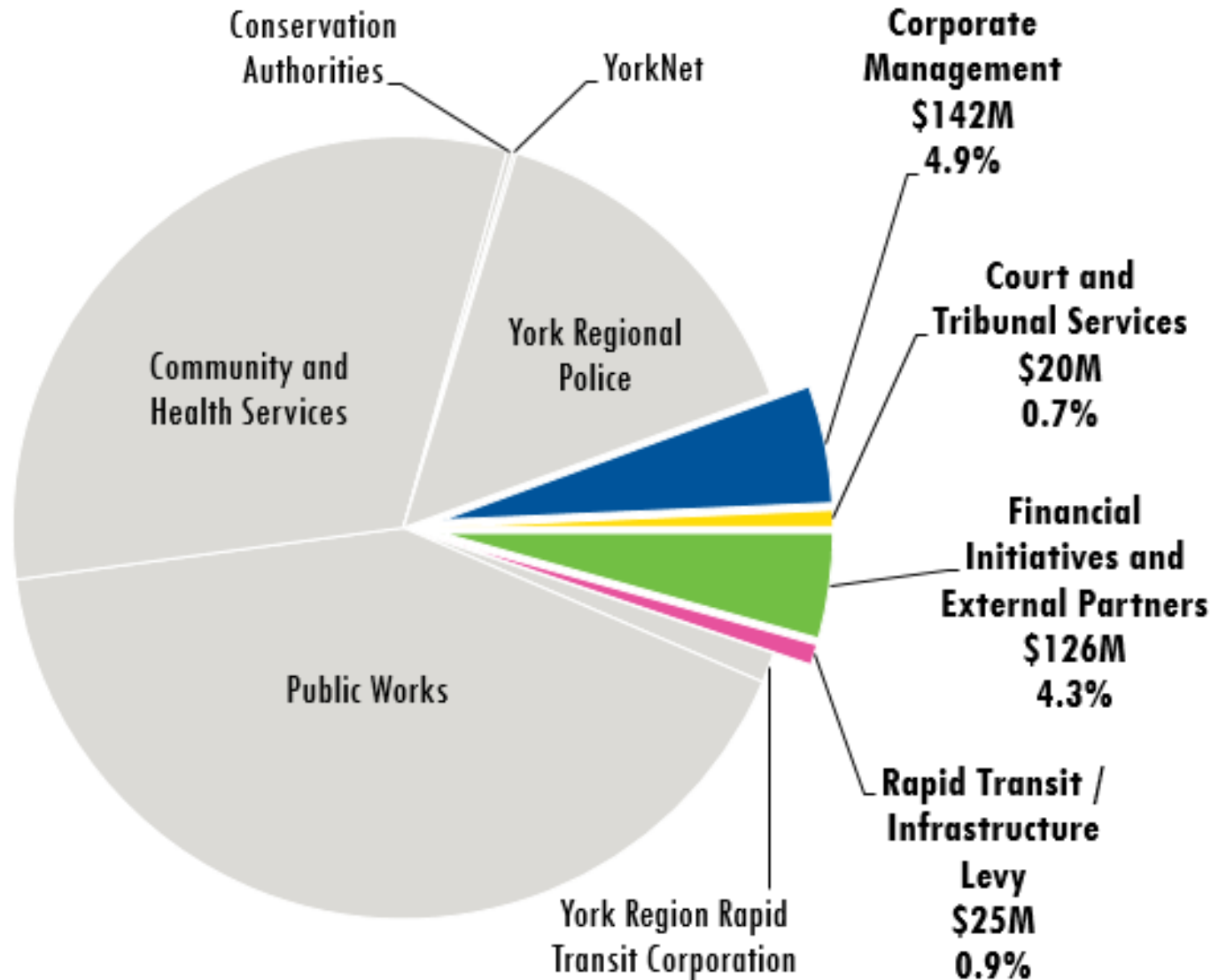
11%
OF THE
GROSS OPERATING BUDGET

16%
OF THE
NET OPERATING BUDGET

20%
OF THE
CAPITAL BUDGET

OPERATING BUDGET

SHARE OF 2023 GROSS OPERATING EXPENDITURES



Numbers may not add up due to rounding

CORPORATE MANAGEMENT AT YORK REGION



OFFICE OF THE CAO

STRATEGIES AND INITIATIVES:

- Vision/Strategic Planning
- Continuous Improvement
- Emergency Management
- Business Planning & Partnerships

PEOPLE, EQUITY AND CULTURE:

- Talent Management
- Employee Health & Safety
- Labour Relations
- Inclusion, Diversity, Equity & Accessibility

AUDIT SERVICES



FINANCE

FINANCIAL MANAGEMENT:

- Office of the Budget
- Controllership Office
- Treasury Office
- Strategy and Transformation
- Procurement Office



CORPORATE SERVICES

COMMUNICATIONS, INFORMATION AND DATA:

- Office of the Regional Clerk
- Corporate Communications
- Data, Analytics and Visualization Services
- Business Services

PROPERTY SERVICES

PLANNING AND ECONOMIC DEVELOPMENT

INFORMATION TECHNOLOGY SERVICES



LEGAL AND COURT SERVICES

DEVELOPMENT AND ENVIRONMENTAL LAW

MUNICIPAL AND CORPORATE LAW

DISPUTE RESOLUTION AND CONSTRUCTION LAW

COURT AND TRIBUNAL SERVICES

OFFICE OF THE REGIONAL CHAIR AND CEO



WAYNE EMMERSON
CHAIRMAN AND CHIEF EXECUTIVE OFFICER



**GOVERNMENT
RELATIONS**

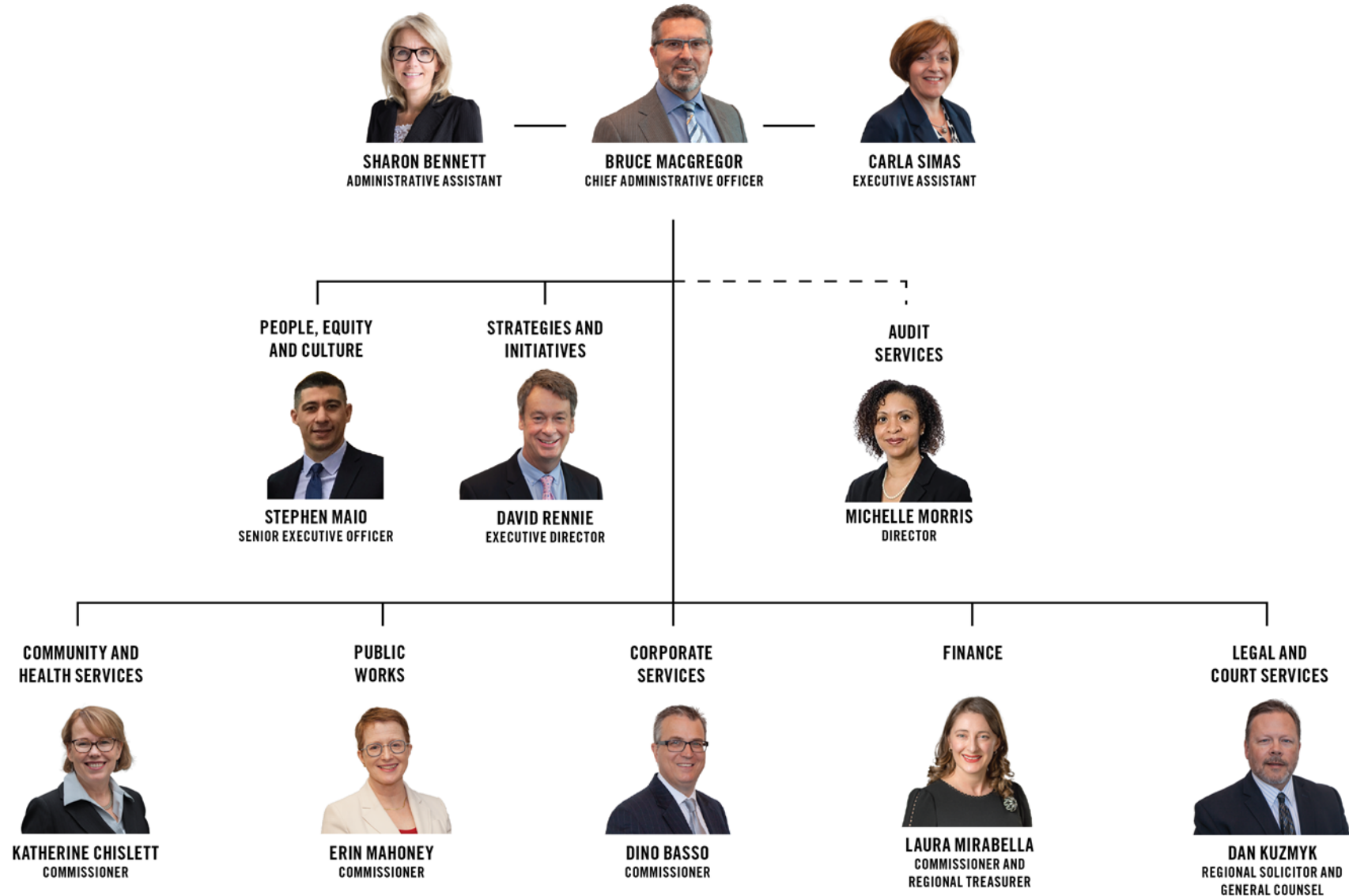


LINA BIGIONI
CHIEF OF STAFF



TASIA SLINKO
ADMINISTRATIVE ASSISTANT

SENIOR LEADERSHIP TEAM



2023-2026 KEY DEPARTMENT PRIORITIES — OFFICE OF THE CAO



ADVANCE OUR INCLUSION,
DIVERSITY, EQUITY AND
ACCESSIBILITY GOALS



MONITOR AND REPORT
ON 2023-2027
STRATEGIC PLAN
PROGRESS



ATTRACT
AND RETAIN
TOP TALENT



MEET LEGISLATED
EMERGENCY MANAGEMENT
OBLIGATIONS



IMPROVE RELATIONS
WITH INDIGENOUS
PARTNERS



ENSURE ACCOUNTABILITY
THROUGH PERFORMANCE
MANAGEMENT
AND AUDIT SERVICES

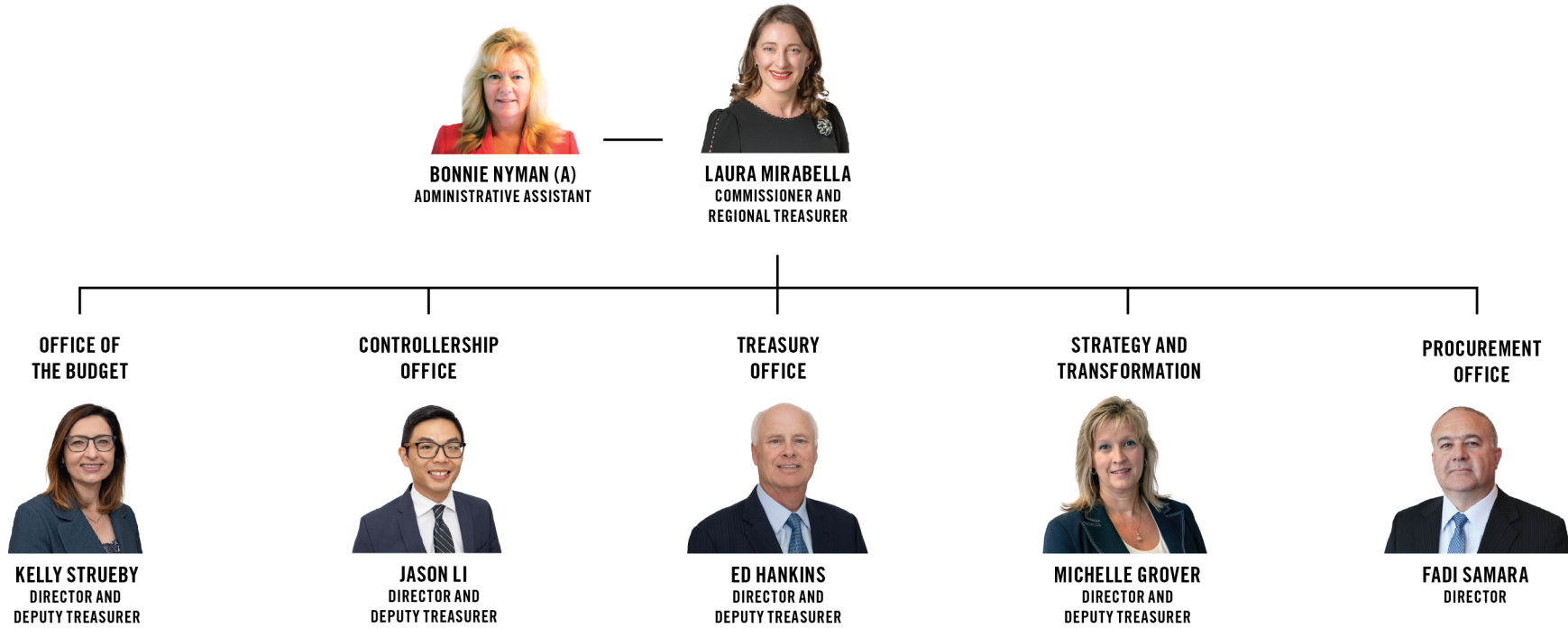


ADVANCE SHARED GOALS
WITH MUNICIPAL
PARTNERS

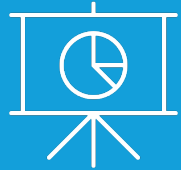


INFORM COUNCIL
OF PUBLIC OPINION
THROUGH
COMMUNITY POLLING

FINANCE



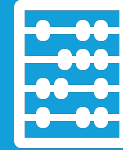
2023-2026 KEY DEPARTMENT PRIORITIES — FINANCE



PRUDENT FINANCIAL
MANAGEMENT AND FISCAL
SUSTAINABILITY



RESPOND TO NEW AND
CHANGING LEGISLATIVE
REQUIREMENTS



EFFECTIVE
RISK MANAGEMENT AND
FINANCIAL CONTROLS



PROVIDE HIGH-QUALITY
PAYROLL, PRINT, MAIL AND
FINANCIAL SERVICES



ESTABLISH A NEWLY MANDATED
ENVIRONMENTAL, SOCIAL
AND GOVERNANCE
FRAMEWORK



IMPLEMENT
A SUSTAINABLE
PROCUREMENT FRAMEWORK

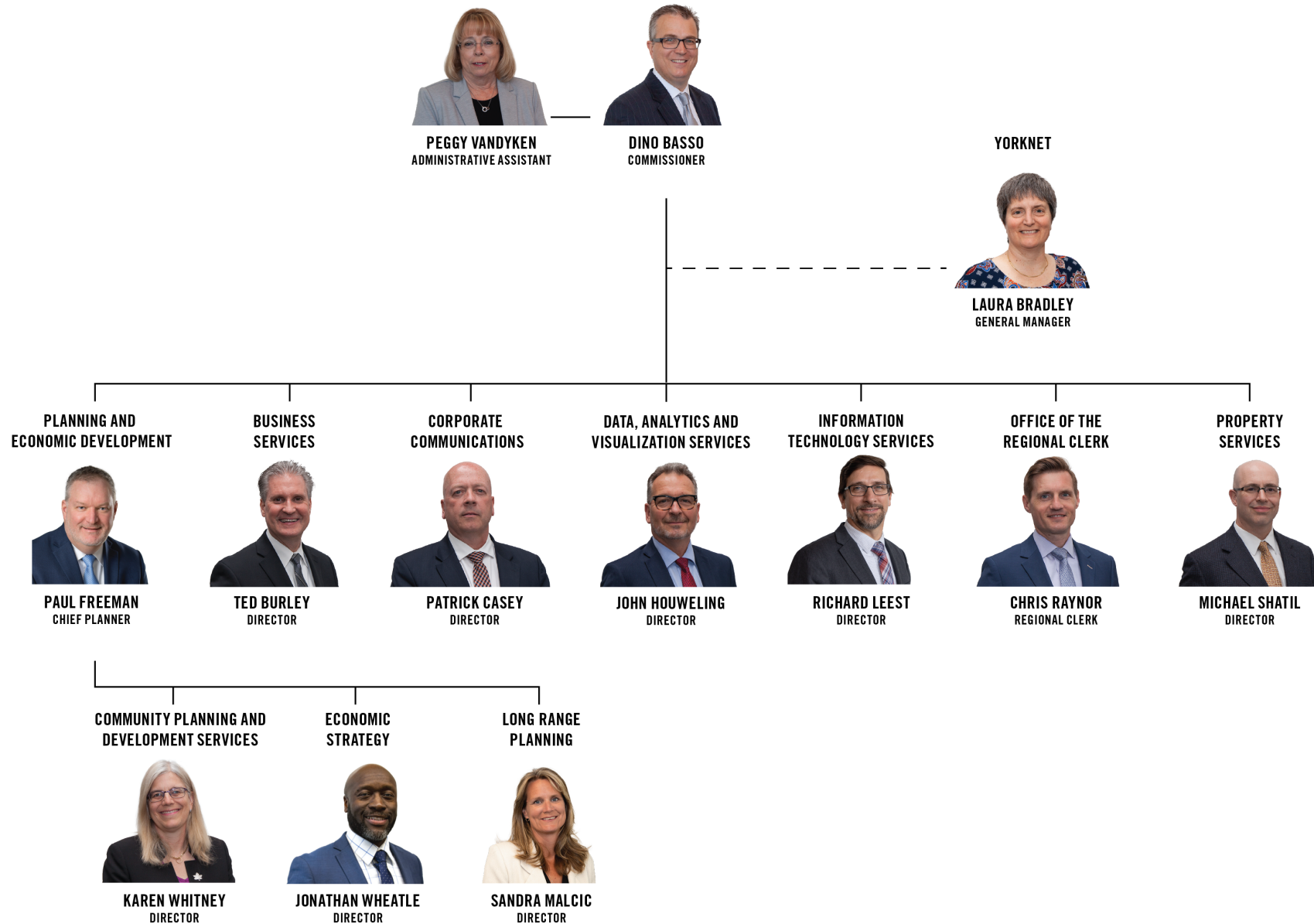


TRANSFORM
FINANCIAL PROCESSES
AND DATA ANALYTICS



MODERNIZE THE
ENTERPRISE RESOURCE
PLANNING SYSTEM

CORPORATE SERVICES



2023-2026 KEY DEPARTMENT PRIORITIES — CORPORATE SERVICES



BUILD, MANAGE
AND MAINTAIN
BUILDINGS



ACQUIRE LAND
FOR
INFRASTRUCTURE



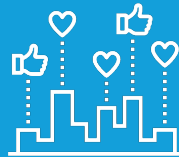
CONSTRUCT FIVE PARAMEDIC
RESPONSE STATIONS AND
TWO ROADS OPERATIONS
FACILITIES



MANAGE
GROWTH AND DEVELOPMENT
SERVICES



PROMOTE
ECONOMIC DEVELOPMENT
PARTNERSHIPS



SHARE MUNICIPAL DATA
TO DRIVE COLLABORATION,
INSIGHT AND EFFICIENCY

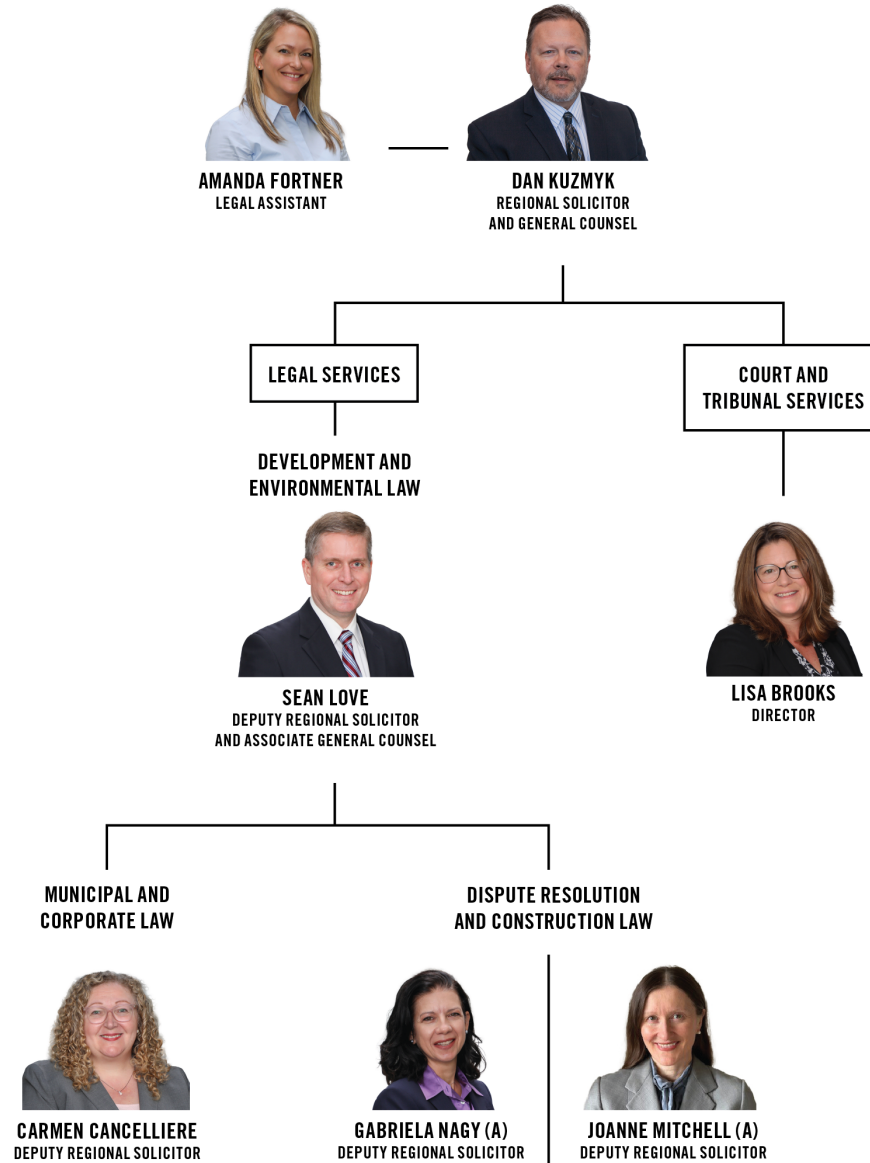


MITIGATE CYBER SECURITY RISK
THROUGH EDUCATION,
TRAINING AND PROCESS



MODERNIZE TECHNOLOGY
PLATFORMS AND
INFORMATION MANAGEMENT
SYSTEMS

LEGAL & COURT SERVICES



2023-2026 KEY DEPARTMENT PRIORITIES — LEGAL AND COURT SERVICES



ADVISE AND SUPPORT
COUNCIL ON KEY
LEGISLATIVE CHANGES



DELIVER HIGH QUALITY
LEGAL AND STRATEGIC
ADVICE



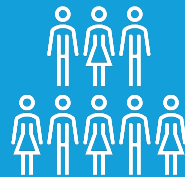
IMPROVE
DIGITIZATION
AND EFFICIENCIES



IMPLEMENT A NEW AND
SUSTAINABLE FUNDING MODEL
FOR LEGAL SERVICES



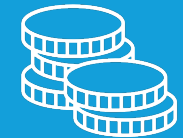
PROVIDE MODERN, ACCESSIBLE
PROVINCIAL OFFENCES ACT
JUSTICE SERVICES



ADVOCATE
FOR JUDICIAL
RESOURCES



INCREASE COLLECTION
OF UNPAID
PROVINCIAL OFFENCES ACT
FINES



PREPARE FOR LAUNCH OF
ADMINISTRATIVE PENALTY
TRIBUNAL (2024)

CORPORATE MANAGEMENT ENABLES CORE SERVICE DELIVERY

KEY SERVICE ENABLERS

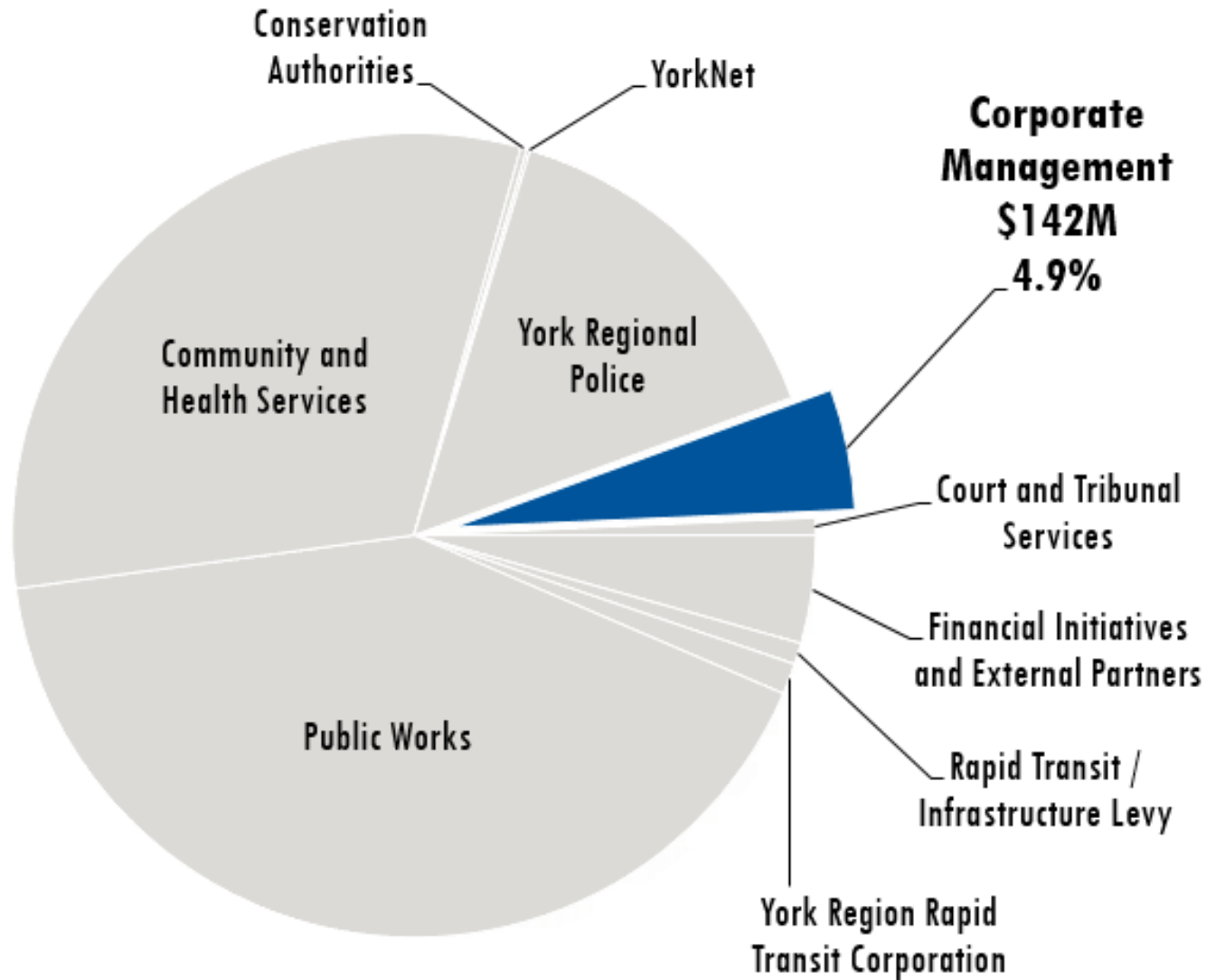
OFFICE OF THE CAO	<ul style="list-style-type: none"> Audit services Emergency management Vision / Strategic planning Diversity and inclusion Recruitment and retention Wellness
FINANCE	<ul style="list-style-type: none"> Financial management Budgeting Risk management Procurement Fiscal policy Financing and debt management
CORPORATE SERVICES	<ul style="list-style-type: none"> Data and analytics Economic strategy Information technology Corporate communications Realty and facilities management Information asset management
LEGAL AND COURT SERVICES	<ul style="list-style-type: none"> Corporate legal services Dispute resolution Regulatory compliance POA Court and APT administration Fine collection

15 CORE SERVICES

Legislated services provided directly to the public to help maintain a high quality of life for York Region residents.

 Children's Services	 Community Housing	 Court Services	 Development Services	 Economic Development
 Forestry	 Long-Term Care	 Paramedic Services	 Police Services	 Public Health
 Regional Roads	 Social Assistance	 Transit	 Waste Management	 Water

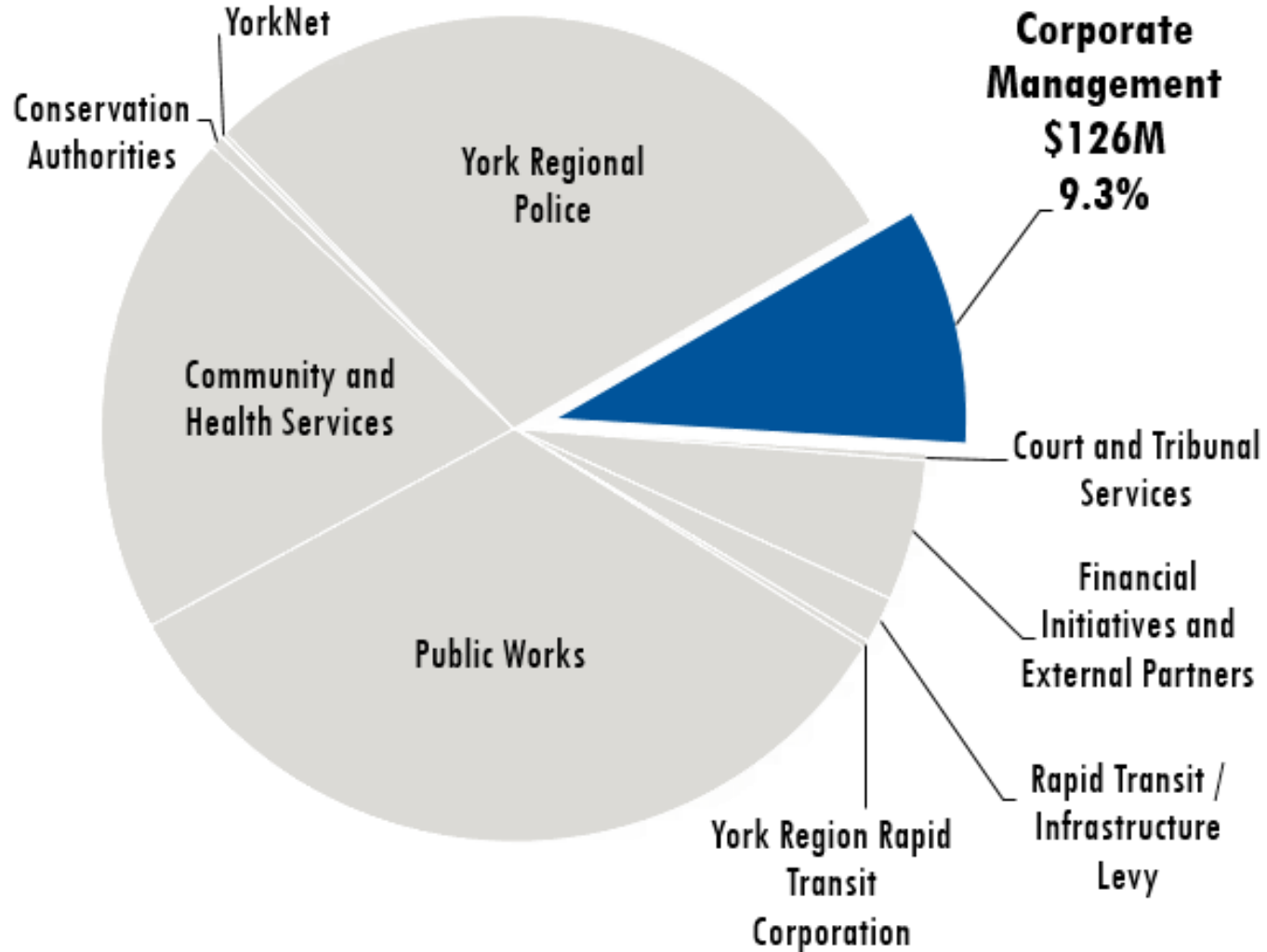
CORPORATE MANAGEMENT – 2023 GROSS EXPENDITURES



	<u>\$M</u>	<u>%</u>
Information Technology Services	36.2	1.2
Financial Management	25.6	0.9
Office of the CAO	21.8	0.7
Communication, Information and Data	20.1	0.7
Property Services	19.4	0.4
Planning and Economic Development	13.6	0.5
Chair and Council	2.8	0.1
Legal Services	2.2	0.1
Corporate Management Total	141.5	4.9

Numbers may not add up due to rounding

CORPORATE MANAGEMENT – 2023 NET EXPENDITURES



	<u>\$M</u>	<u>%</u>
Information Technology Services	36.2	2.7
Financial Management	22.6	1.7
Office of the CAO	20.8	1.5
Communication, Information and Data	19.9	1.5
Property Services	18.2	1.4
Planning and Economic Development	9.0	0.7
Chair and Council	2.8	0.2
Legal Services	1.5	0.1
Recovery from Water and Wastewater	(5.4)	(0.4)
Corporate Management Total	125.5	9.3

Numbers may not add up due to rounding

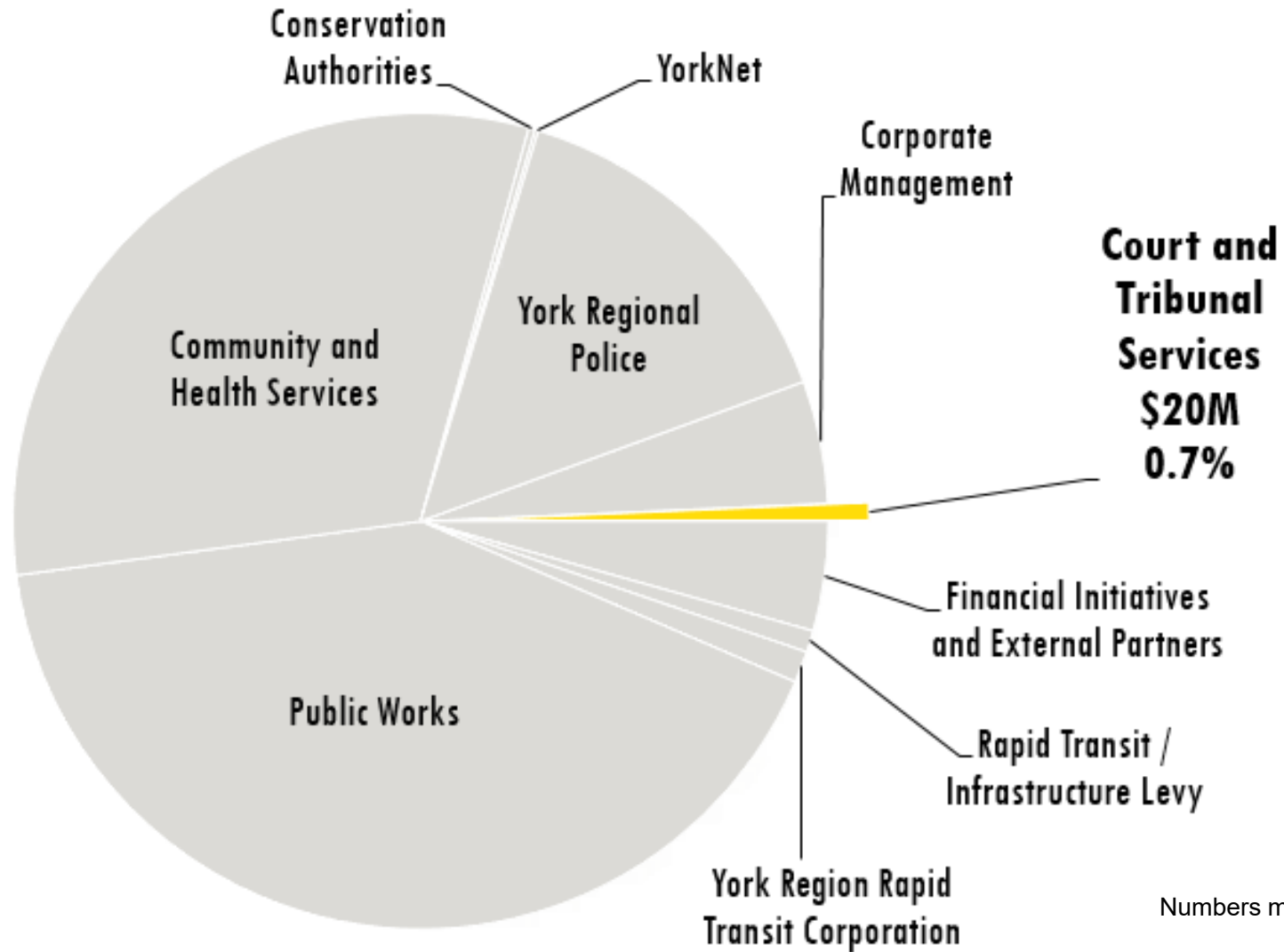
CORPORATE MANAGEMENT – OPERATING BUDGET OVERVIEW

(in \$M):	APPROVED*	PROPOSED	OUTLOOK		
	2022	2023	2024	2025	2026
Gross Expenditures:	120.4	141.5	148.1	157.6	166.3
Non-Tax Revenues :	(16.3)	(16.0)	(15.6)	(16.0)	(17.8)
Net Expenditures:	104.1	125.5	132.4	141.6	148.5
Increase/(Decrease) - Year over Year		20.6%	5.5%	6.9%	4.9%
FTEs - Total	745.0	791.0	817.0	833.0	854.0
- New		46.0	26.0	16.0	21.0

Numbers may not add up due to rounding

* Include in-year Restatements

COURT AND TRIBUNAL SERVICES – 2023 GROSS EXPENDITURES



Numbers may not add up due to rounding

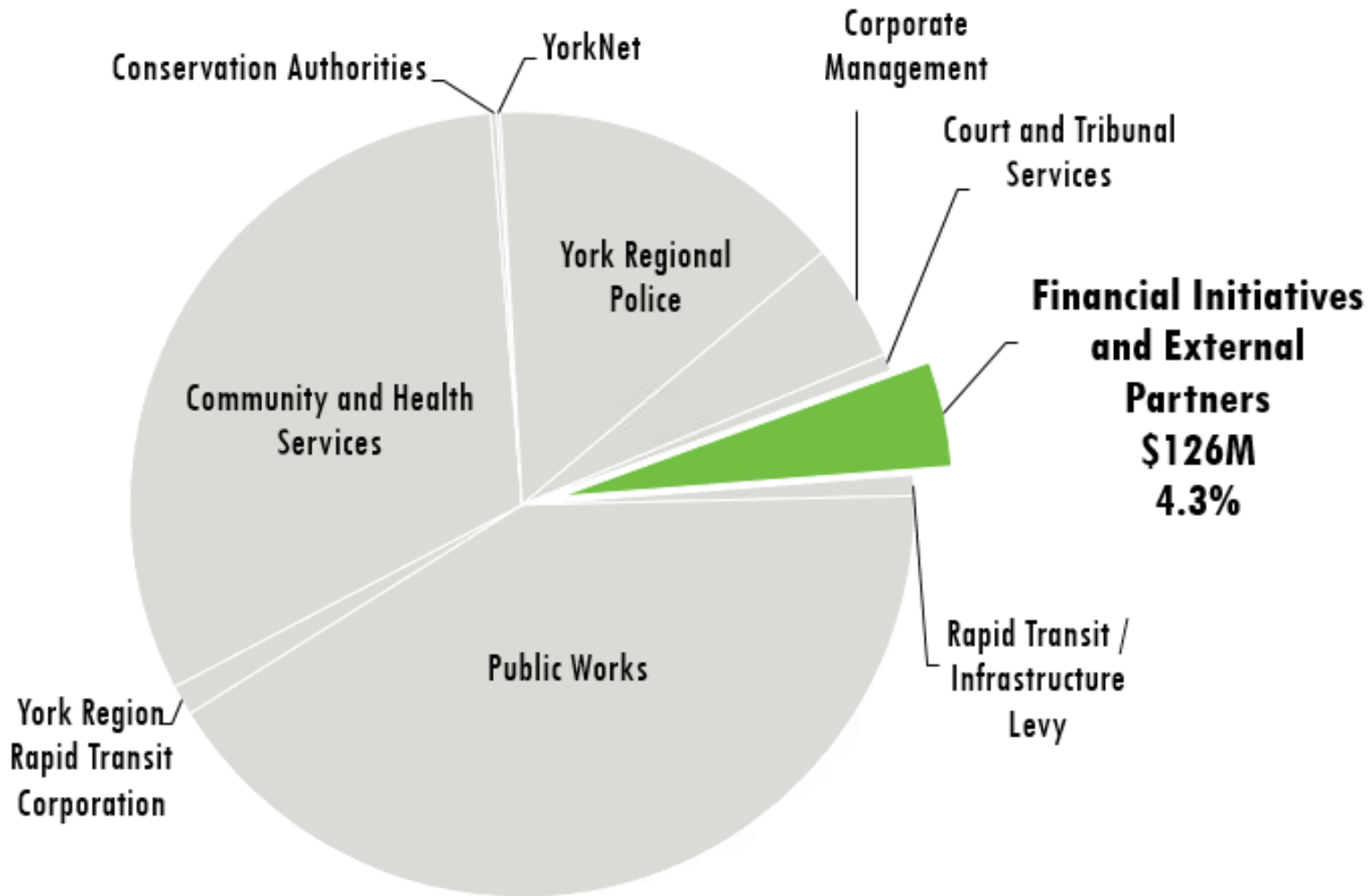
COURT AND TRIBUNAL SERVICES – OPERATING BUDGET OVERVIEW

(in \$M):	APPROVED*	PROPOSED	OUTLOOK		
	2022	2023	2024	2025	2026
Gross Expenditures:	17.9	20.3	31.3	38.2	45.0
Non-Tax Revenues:	(17.2)	(24.2)	(37.2)	(48.3)	(57.3)
Net Expenditures:	0.6	(3.9)	(5.9)	(10.1)	(12.3)
Increase/(Decrease) - Year over Year		-	-	-	-
FTEs - Total	91.0	100.0	115.0	126.0	134.0
- New		9.0	15.0	11.0	8.0

Numbers may not add up due to rounding

* Include in-year Restatements

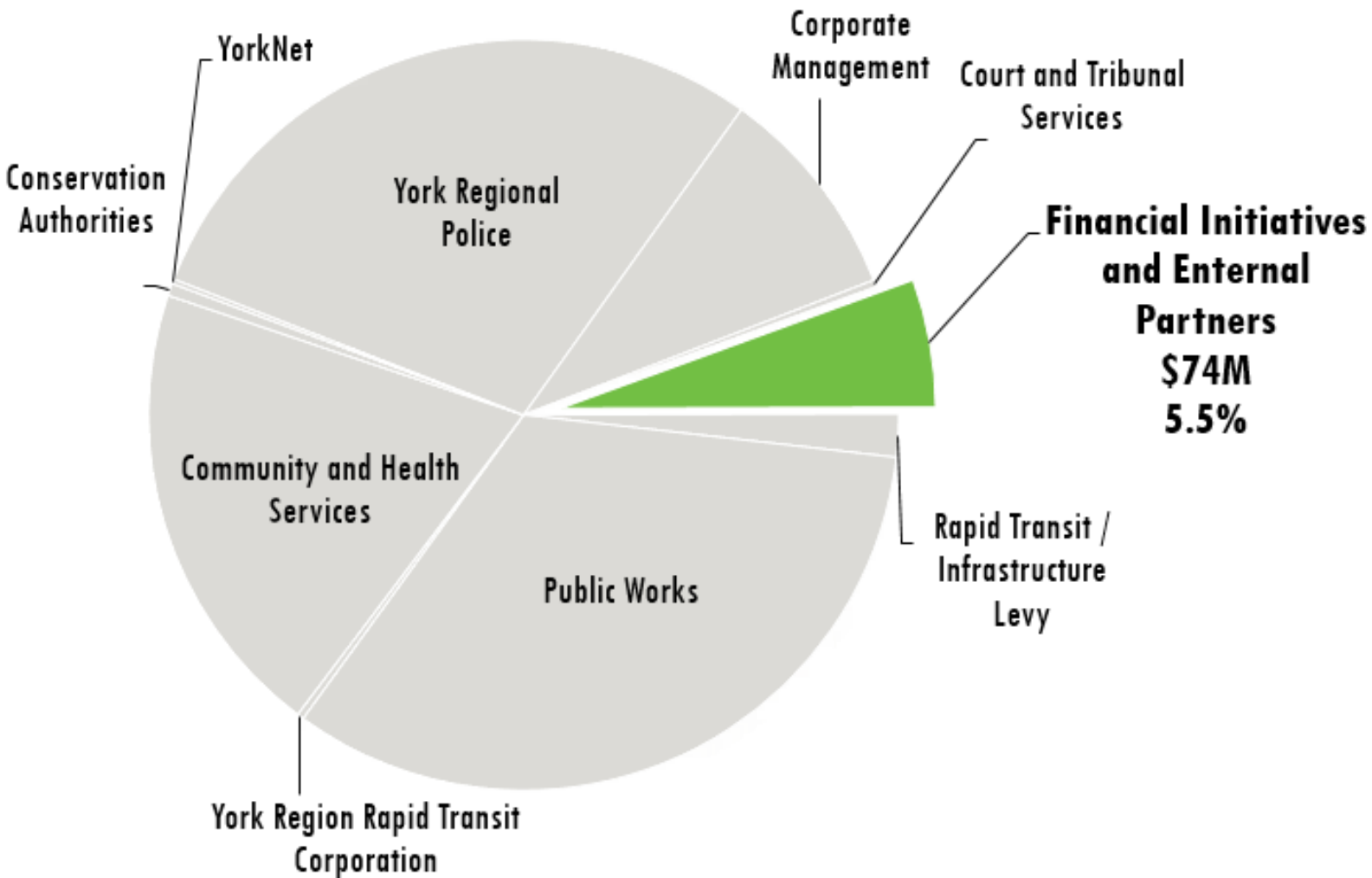
FINANCIAL INITIATIVES AND OTHER — 2023 GROSS EXPENDITURES



	\$M	%
Financial Initiatives	92.4	3.2
External Partners:		
Property Assessment (MPAC)	22.5	0.8
Hospital Funding	7.1	0.2
GO Transit	2.5	0.1
Innovation Investment Fund	1.6	0.1
Financial Initiatives and Other Total	126.2	4.3

Numbers may not add up due to rounding

FINANCIAL INITIATIVES AND OTHER — 2023 NET EXPENDITURES



	<u>\$M</u>	<u>%</u>
Financial Initiatives	43.2	3.2
External Partners:		
Property Assessment (MPAC)	22.5	1.7
Hospital Funding	7.1	0.5
Innovation Investment Fund	1.6	0.1
Go Transit	-	-
Financial Initiatives and Other Total	74.5	5.5

Numbers may not add up due to rounding

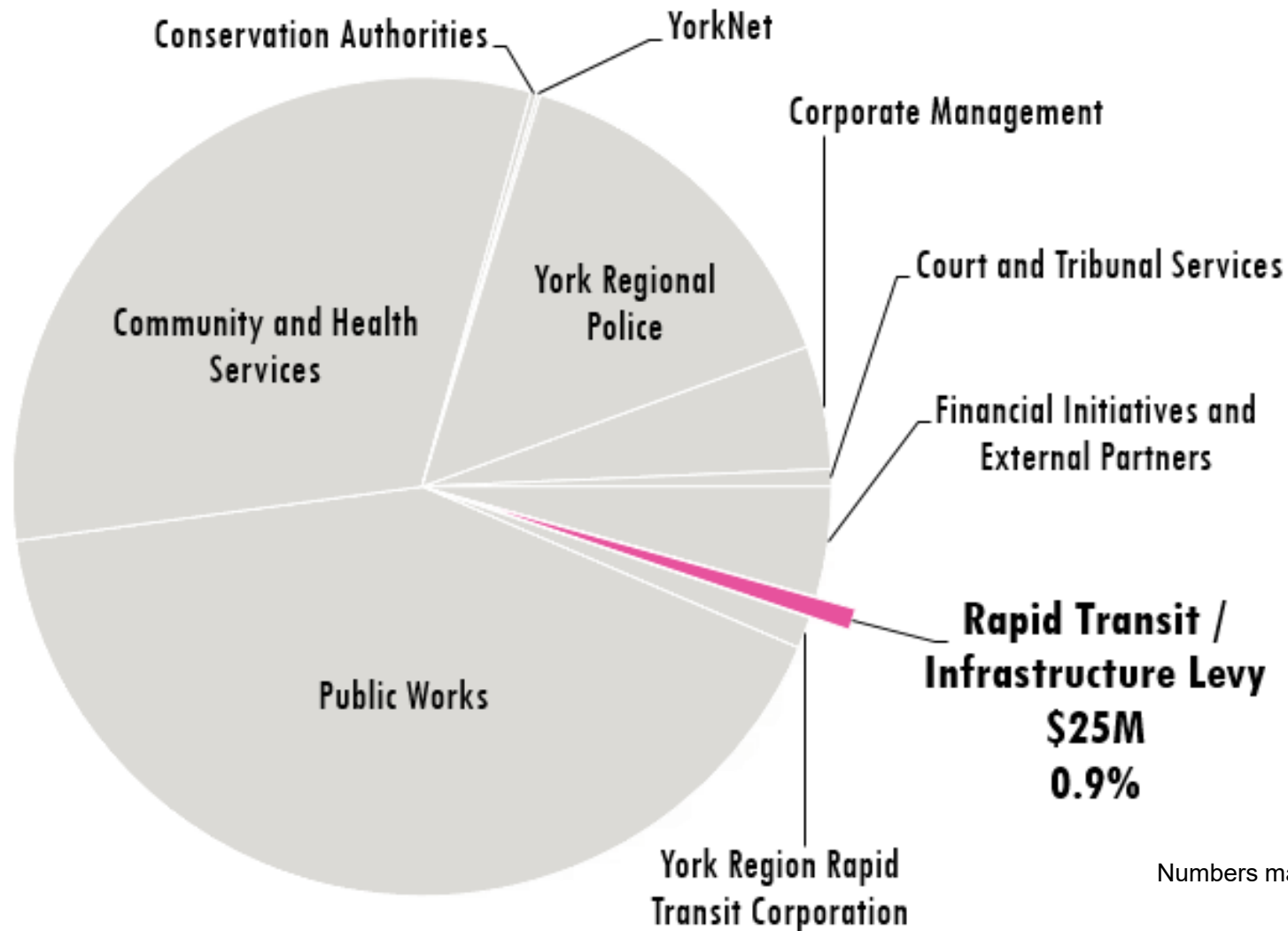
FINANCIAL INITIATIVES AND OTHER – OPERATING BUDGET OVERVIEW

(in \$M):	APPROVED*	PROPOSED	OUTLOOK		
	2022	2023	2024	2025	2026
Gross Expenditures:	136.3	126.2	123.2	122.9	130.8
Non-Tax Revenues:	(79.0)	(51.7)	(43.5)	(38.5)	(35.3)
Net Expenditures:	57.4	74.5	79.6	84.4	95.5
Increase/(Decrease) - Year over Year		29.8%	6.9%	6.0%	13.2%

Numbers may not add up due to rounding

* Include in-year Restatements

RAPID TRANSIT / INFRASTRUCTURE LEVY — 2023 GROSS EXPENDITURES



Numbers may not add up due to rounding

CAPITAL BUDGET

PROPOSED CAPITAL BUDGET



METROLINX SUBWAY



PARAMEDIC RESPONSE STATION #33 (2960 TESTON ROAD)



55 ORLANDO EXPANSION

PROPOSED CAPITAL BUDGET (CONT'D)



EV CHARGING STATION



LONG-TERM CARE HEALTH CENTRE HVAC



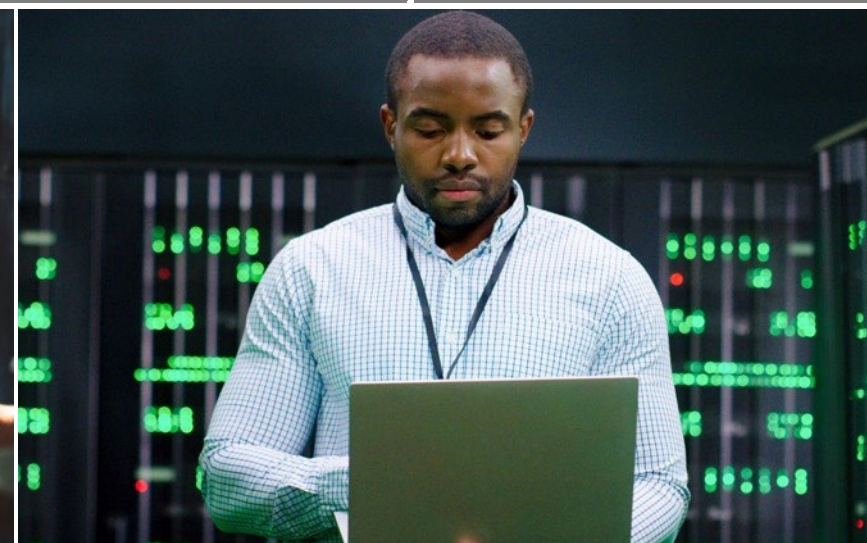
17250 YONGE STREET



TECHNOLOGY PLATFORMS

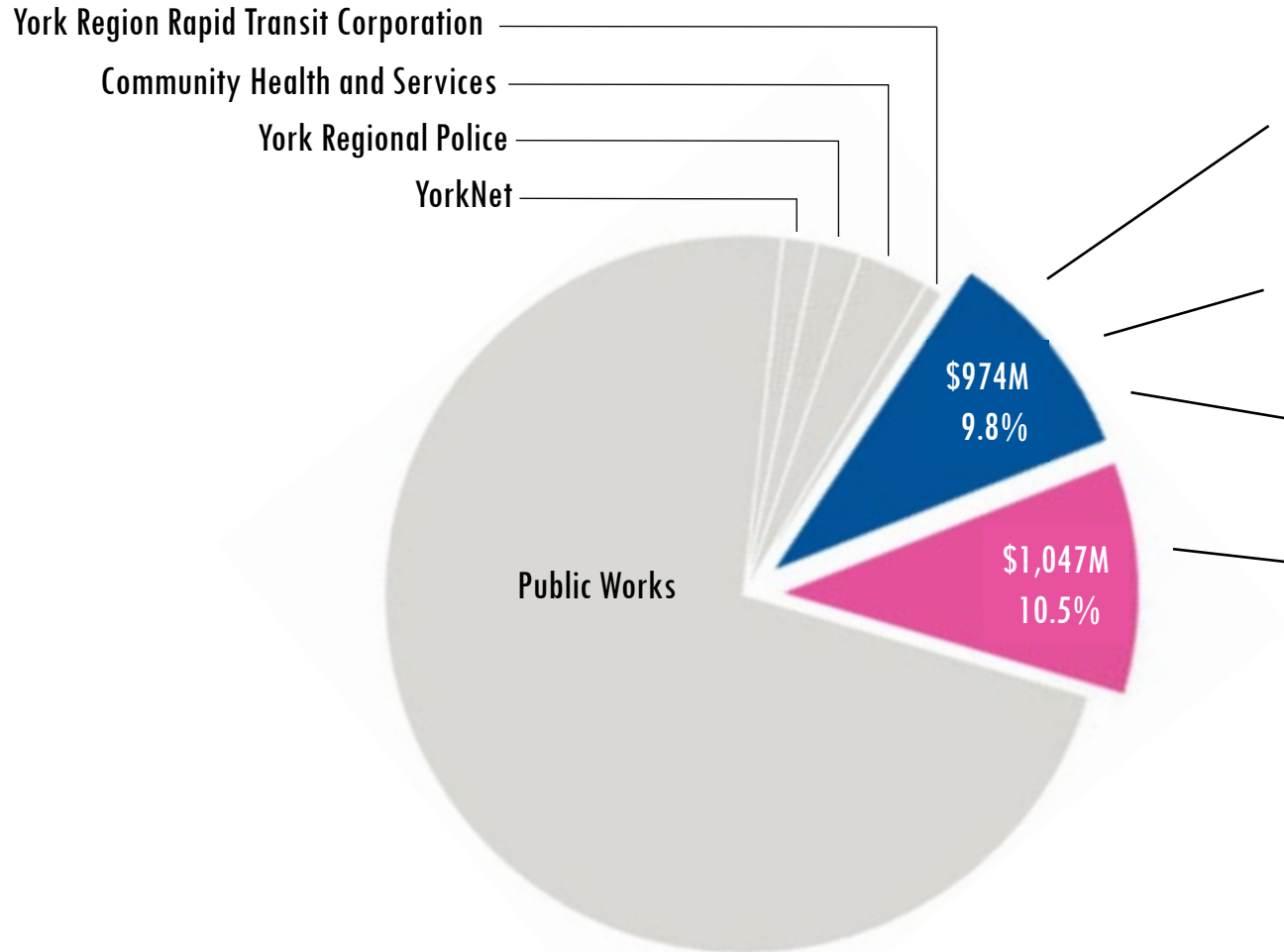


CYBER SECURITY



DATA CENTRE EQUIPMENT

CORPORATE MANAGEMENT, COURT AND TRIBUNAL SERVICES, FINANCIAL INITIATIVES AND YNSE – 10-YEAR CAPITAL PLAN



Corporate Management

- Property Services: \$499M, 5.02%
- Information Technology Services: \$276M, 2.8%

Financial Initiatives: \$187M, 1.9%

Court and Tribunal Services: \$11M, 0.1%

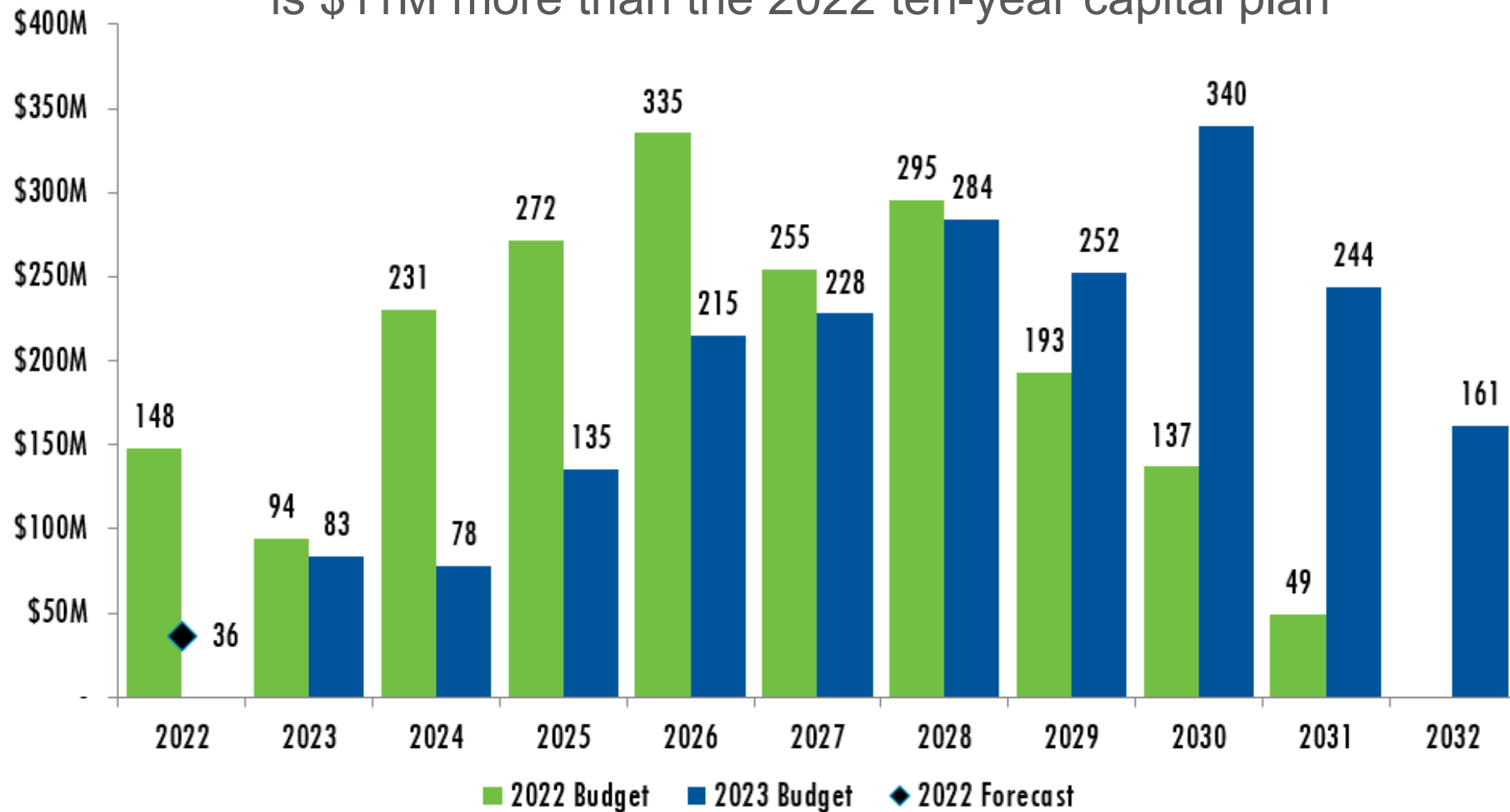
Yonge North Subway Extension: \$1,047M, 10.5%

Proposed Capital Budget	\$M
2023 Capital Expenditures	\$83
2023 Capital Spending Authority	\$1,375

Numbers may not add up due to rounding

2023 PROPOSED CAPITAL PLAN

Yonge North Subway Extension, Corporate Management, Courts and Tribunal Services, and Financial Initiatives' 2023 ten-year capital plan is \$2,021M which is \$11M more than the 2022 ten-year capital plan



WRAP UP

BUDGET RECOMMENDATION

1. Committee of the Whole recommends the budget as submitted for Corporate Management, Court and Tribunal Services and other Corporate Items as follows:
 - a. The 2023 operating budget and 2024 to 2026 operating outlook, as summarized in Attachment 1.
 - b. The 2023 capital expenditures and Capital Spending Authority, as summarized in Attachment 2.
2. The recommended budget be consolidated by the Commissioner of Finance and Regional Treasurer for consideration by Council on February 23, 2023.