The Regional Municipality of York

Committee of the Whole Finance and Administration May 5, 2022

Report of the Commissioner of Finance

2021 Accounts Receivable Write-off and Status Report

1. Recommendation

Council receive this report for information.

2. Summary

This report is to inform Council of the summary of accounts approved for write-off by the Regional Treasurer in 2021 and the status of the Region's Accounts Receivable as at December 31, 2021, as required by the Collection of Accounts Policy.

Key Points:

- The Regional Treasurer approved the write-off of 40 accounts totalling \$13,919.46 in 2021
- As of December 31, 2021, the Accounts Receivable balance was \$90.9 million after write-offs
- As of March 31, 2021, 97.6% of the year-end Accounts Receivable balance was collected

3. Background

Finance processes all general receivables and Community and Health Services processes Seniors Services (including long-term care) receivables

General receivables are comprised of billings from Regional departments. Finance processes the billings and works with operating departments to collect outstanding accounts. In 2021, general billings totalled \$422.9M, of which \$377.5M (89.3%) was for municipal water billings.

Seniors Services receivables are comprised of billings for long-term care residents and adult day programs. The Region's Community and Health Services Department processes these

accounts and administers the collection of outstanding accounts. In 2021, Seniors Services billings were \$5.0M.

Total general and Seniors Services billings for 2021 were \$427.9M.

The Region also administers the Provincial Offences Act (POA) court program. Collections of fines are managed directly by the Region's Legal and Court Services Department and are outlined in a separate report to Council.

Regional staff undertake various initiatives to help facilitate the collection of accounts receivable

York Region's Collection of Accounts Policy provides avenues staff may pursue to support the collection of receivables. Staff send a monthly reminder letter and follow up with an email and/or phone call. The Finance Department works with relevant program areas to resolve any outstanding issues. When a receivable reaches 90 days, the issue is forwarded to the Region's Legal Services staff, if there has not been a reasonable response from the customer, or a foreseeable resolution. Legal staff may send a demand letter or pursue legal action, if warranted. An external collection agency may also be considered. When efforts to collect have been exhausted, the receivable will be submitted to the Regional Treasurer or to Council for write-off.

The Region's Collection of Accounts Policy outlines requirements for the writeoff and reporting of accounts receivable

The Region's Collection of Accounts policy:

- Authorizes the Regional Treasurer to approve the write-off of uncollectible accounts for amounts up to and including \$25,000
- Requires Regional Council to approve the write-off of accounts in excess of \$25,000
- Requires the Regional Treasurer to report to Council the accounts written-off for the fiscal year
- Requires the Regional Treasurer to report to Council on the status of outstanding accounts receivable as at the end of each fiscal year

4. Analysis

The Regional Treasurer approved the write-off of 40 accounts totalling \$13,919.46 in 2021

Table 1 summarizes the write-offs in 2021 along with comparable details for the preceding year.

Table 1
Accounts Receivable Write-Off approved by the Regional Treasurer

	2021		2020	
Receivables	# of Accounts	Amount	# of Accounts	Amount
Traffic Collision Claims	40	\$13,919	51	\$17,206
Long-Term Care Facilities	-	-	4	3,007
Seniors Services Day Programs	-	-	1	1,678
Total	40	\$13,919	56	\$21,891
Average		\$348		\$391

Unrecoverable traffic collision claims in the amount of \$13,919 (1.8% of Traffic Collision billings) for damages to York Region property are due to insurance agencies not paying:

- Full replacement cost of materials
- All or part of the administration fees
- Unidentified drivers or no insurance coverage

The total amount written off in 2021 represented 0.003% of general billings.

Seniors Services had no unrecoverable receivables for 2021.

The number and dollar value of write-offs fluctuate from year to year for both general and Seniors Services receivables, due to varying and unpredictable circumstances. In the previous five years, general receivables write-offs represented anywhere from 0.003% to 0.007% of total billings, while Seniors Services write-offs represented anywhere from 0.000% to 0.277% of total billings.

There are no proposed write-offs for accounts greater than \$25,000 in 2021

In 2021, no accounts greater than \$25,000 have been identified for write-off.

As of December 31, 2021, the Accounts Receivable balance was \$90.9 million after write-offs

In 2021, total accounts receivable billings were \$427.9M. Outstanding receivables as of December 31, 2021, were \$90.9M after write-offs, of which 3.3% were greater than 90 days.

Table 2 summarizes the outstanding accounts receivable balance at year-end and provides a comparison with 2020.

Table 2

York Region Accounts Receivable as at December 31, 2021

Receivables	0 — 90 Days	90+ Days	Total
Local Municipalities	\$80,647,907	\$358,009	\$81,005,916
Other Municipalities	1, 263,017	-	1,263,017
Federal & Provincial	889,360	41,449	930,809
Local Boards	311,317	22,164	333,481
Sundry ¹	4,275,375	2,502,689	6,778,064
Long-Term Care Facilities	523,811	49,099	572,911
Adult Day Programs	7,375	2,945	10,470
Total	\$87,918,162	\$2,976,505	\$90,894,667
% of Total Receivable	96.7%	3.3%	100.0%
2020 Comparison	\$86,772,004	\$946,899	\$87,718,903
% of Total Receivable	98.9%	1.1%	100.0%

¹Sundry receivables refer to accounts that do not fall into other categories. These may include invoices for traffic collision claims, road maintenance, waste disposal and police paid duty.

As of March 31, 2021, 97.6% of the year-end Accounts Receivable balance was collected

Of the \$90.9M outstanding at year-end, payments totalling \$88.7M (97.6%) were received as of March 31. Table 3 shows the portion of 2021 outstanding receivables collected by March 31.

Receivables from municipalities and senior levels of governments are anticipated to be collected and most of the accounts under sundry and Seniors Services receivables are expected to be resolved as part of normal collection efforts. However, a relatively small percentage under sundry (mostly traffic collision claims) may not be collected due to various reasons and could form part of the accounts submitted for write-off for 2022.

Collections for 2021 have not been significantly affected due to COVID-19.

Tax levies to be paid by local municipalities are not billed and therefore any outstanding tax payments from local municipalities would not be included in billings for accounts receivable. In January 2021, Council extended an interest waiving program to support York Region's local municipalities in their efforts to provide tax payment flexibility to residents and businesses in response to COVID-19. The Region has collected 100% of total 2021 tax levy.

Table 3

December 31, 2021, York Region Accounts Receivable Outstanding as of March 31, 2022

Receivables	Dec 2021 Balance	Collected as of March 31, 2022	Remaining Balance
Local Municipalities ¹	\$81,005,916	\$80,655,510	\$350,406
Other Municipalities	1,263,017	1,263,017	-
Federal & Provincial	930,809	898,138	32,671
Local Boards	333,481	202,533	130,947
Sundry ²	6,778,064	5,238,279	1,539,786
Seniors Services	583,381	484,325	99,056
Total	\$90,894,667	\$88,741,846	\$2,152,821

^{1.} Local Municipalities amount largely reflects water and wastewater billing.

Details of the Region's receivables as at December 31, 2021, are included in Attachment 1 of this report.

5. Financial

The Regional Treasurer approved accounts for write-off totalling \$13,919.46. The write-offs were recognized as a bad debt expense and were deducted from the Region's accounts receivables for the 2021 Financial Statements. After write-offs, the Accounts Receivable balance as at December 31, 2021 was \$90.9M, of which 97.6% was collected as of March 31, 2022. The Finance Department continues to work closely with operating departments and Legal Services as part of regular collection efforts.

²·Sundry receivables refer to accounts that do not fall into other categories. These may include invoices for traffic collision claims, road maintenance, waste disposal and police paid duty.

6. Local Impact

As of December 31, 2021, local municipalities owed \$81.0M of the \$90.3M general accounts receivable. Water billings account for \$80.2M (99.0% of Local Municipalities), of which 99.6% was received as of March 31, 2022. Regional staff continue to work with partners from the local municipalities as part of the collection process.

7. Conclusion

The Regional Treasurer approved a write-off of 40 accounts totalling \$13,919.46 in 2021.

Of the \$90.9M receivables outstanding at December 31, 2021, \$88.7M or 97.6% was collected as of March 31, 2022.

For more information on this report, please contact Michelle Grover, Director Strategy and Transformation and Deputy Treasurer, 1-877-464-9675 ext.77201. Accessible formats or communication supports are available upon request.

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Recommended by: Kelly Strueby

Acting Commissioner of Finance and Regional Treasurer

Approved for Submission: Bruce Macgregor

Chief Administrative Officer

April 13, 2022 Attachments (1) eDOCS# 13616037