



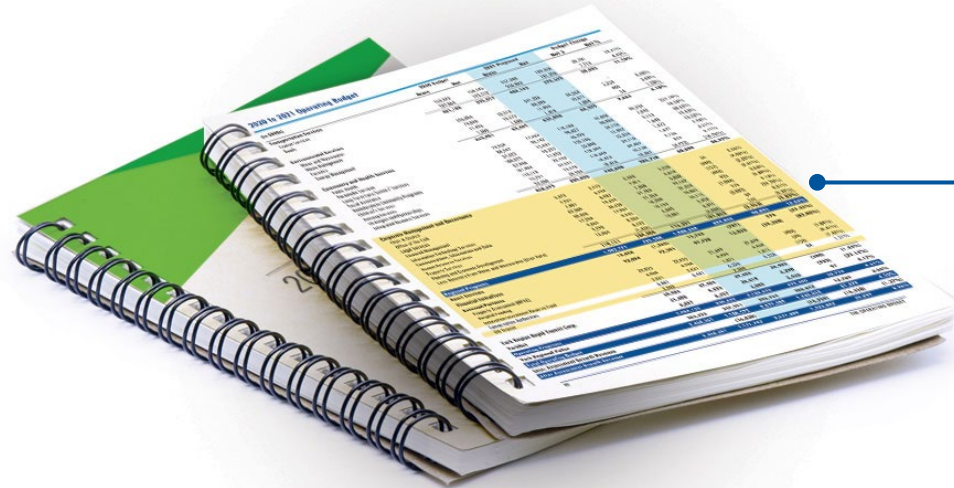
# CORPORATE LEADERSHIP & FINANCIAL ITEMS 2024-2026 BUDGET

Presented to  
Committee of the Whole

Presented by  
Erin Mahoney

Presented on  
December 7, 2023

# OVERVIEW



- ▶ Corporate Leadership
- ▶ Court and Tribunal Services
- ▶ Financial Initiatives
- ▶ External Partners
- ▶ Rapid Transit Infrastructure Levy

**11%**  
OF THE  
GROSS OPERATING BUDGET

**17%**  
OF THE  
NET OPERATING BUDGET

**18%**  
OF THE  
10-YR CAPITAL BUDGET

# HIGHLIGHTS OF THE BUDGET



\$2 million in new efficiencies and savings



Resources that respond to risks and maintain service levels



\$1.1 billion investment in Yonge North Subway Extension



\$291 million capital investment in data and Information Technology



ECONOMIC  
VITALITY



HEALTHY  
COMMUNITIES



SUSTAINABLE  
ENVIRONMENT



GOOD  
GOVERNMENT

This budget is aligned with the fiscal strategy and supports the 2023-2027 Strategic Plan

# CORPORATE LEADERSHIP ENABLES CORE SERVICE DELIVERY

## Corporate Leadership

## 15 Core Services

OFFICE OF THE CAO



FINANCE



CORPORATE SERVICES



LEGAL AND COURT SERVICES



# RECENT CORPORATE AWARDS AND ACCOMPLISHMENTS



Goodman Award for **Excellence in Strategy** for York Region's Accountability Framework



Forbes list of Canada's Best Employers and **2<sup>nd</sup> highest-ranked government employer** in Canada



**Communications department of the year** by IABC



Completed **Paramedic Response Station** – 180 Cachet Woods Court



**Triple A credit ratings** with S&P Global Ratings and Moody's Investor Services



Connected 146 Regional facilities, local municipal facilities, YR Traffic Controllers and SCADA to **YorkNet fibre**



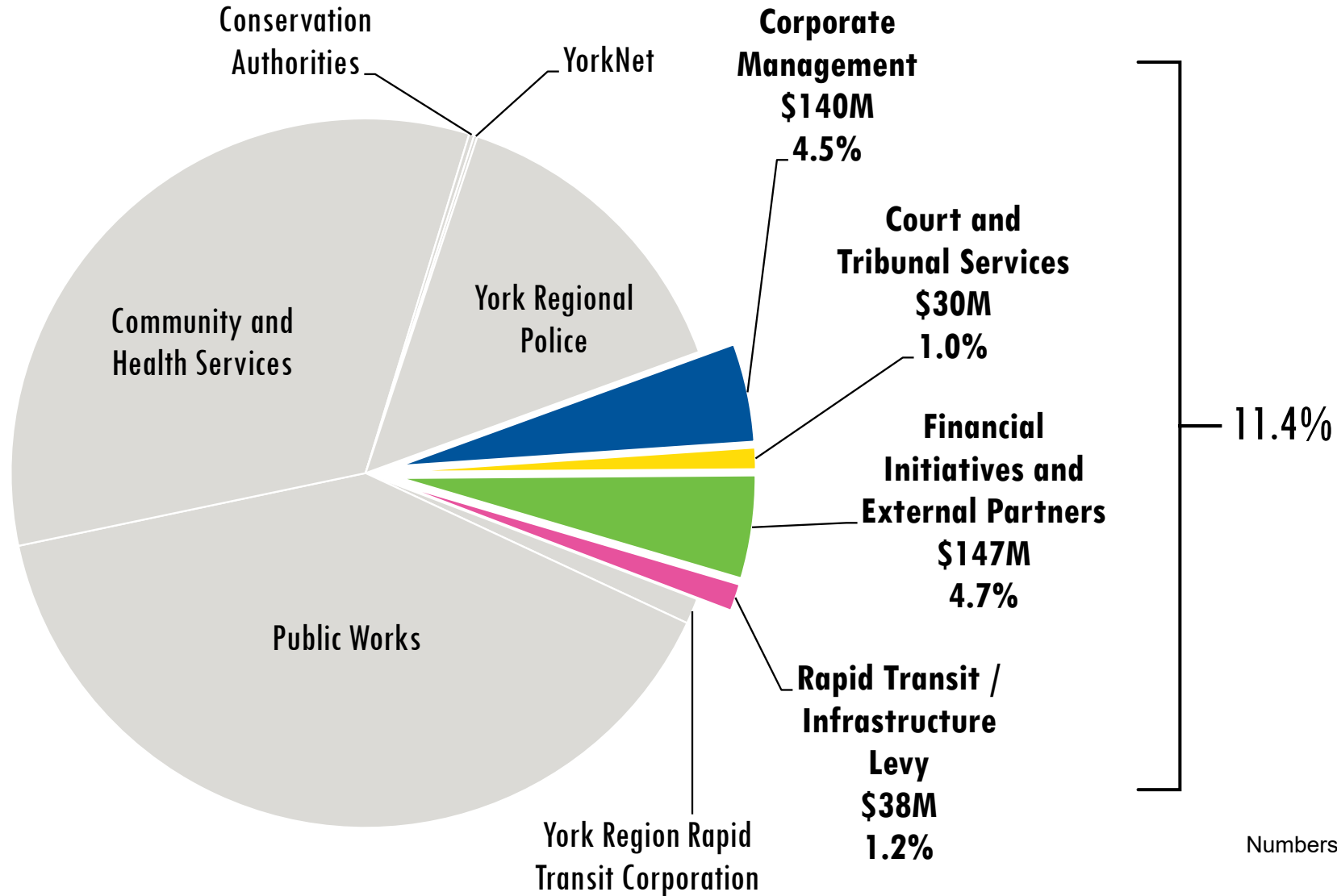
**New Delegation By-law** to streamline approval processes and create efficiencies



Government Finance Officers Association Award for **high-quality budget and financial reporting**

# OPERATING BUDGET

# SHARE OF 2024 GROSS OPERATING EXPENDITURES



Numbers may not add up due to rounding

# CORPORATE LEADERSHIP AT YORK REGION



OFFICE OF THE REGIONAL CHAIR AND CEO



## OFFICE OF THE CAO

STRATEGIES AND INITIATIVES  
PEOPLE, EQUITY AND CULTURE  
AUDIT SERVICES



## FINANCE

OFFICE OF THE BUDGET  
CONTROLLERSHIP OFFICE  
TREASURY OFFICE  
CORPORATE SHARED  
FINANCIAL SERVICES  
PROCUREMENT OFFICE



## CORPORATE SERVICES

COMMUNICATIONS,  
INFORMATION AND DATA  
PROPERTY SERVICES  
PLANNING AND ECONOMIC  
DEVELOPMENT  
INFORMATION TECHNOLOGY  
SERVICES



## LEGAL AND COURT SERVICES

DEVELOPMENT AND  
ENVIRONMENTAL LAW  
MUNICIPAL AND  
CORPORATE LAW  
DISPUTE RESOLUTION  
AND CONSTRUCTION LAW  
COURT AND TRIBUNAL  
SERVICES



# OFFICE OF THE REGIONAL CHAIR AND CEO



**WAYNE EMMERSON**  
CHAIRMAN AND CHIEF EXECUTIVE OFFICER



**GOVERNMENT  
RELATIONS**

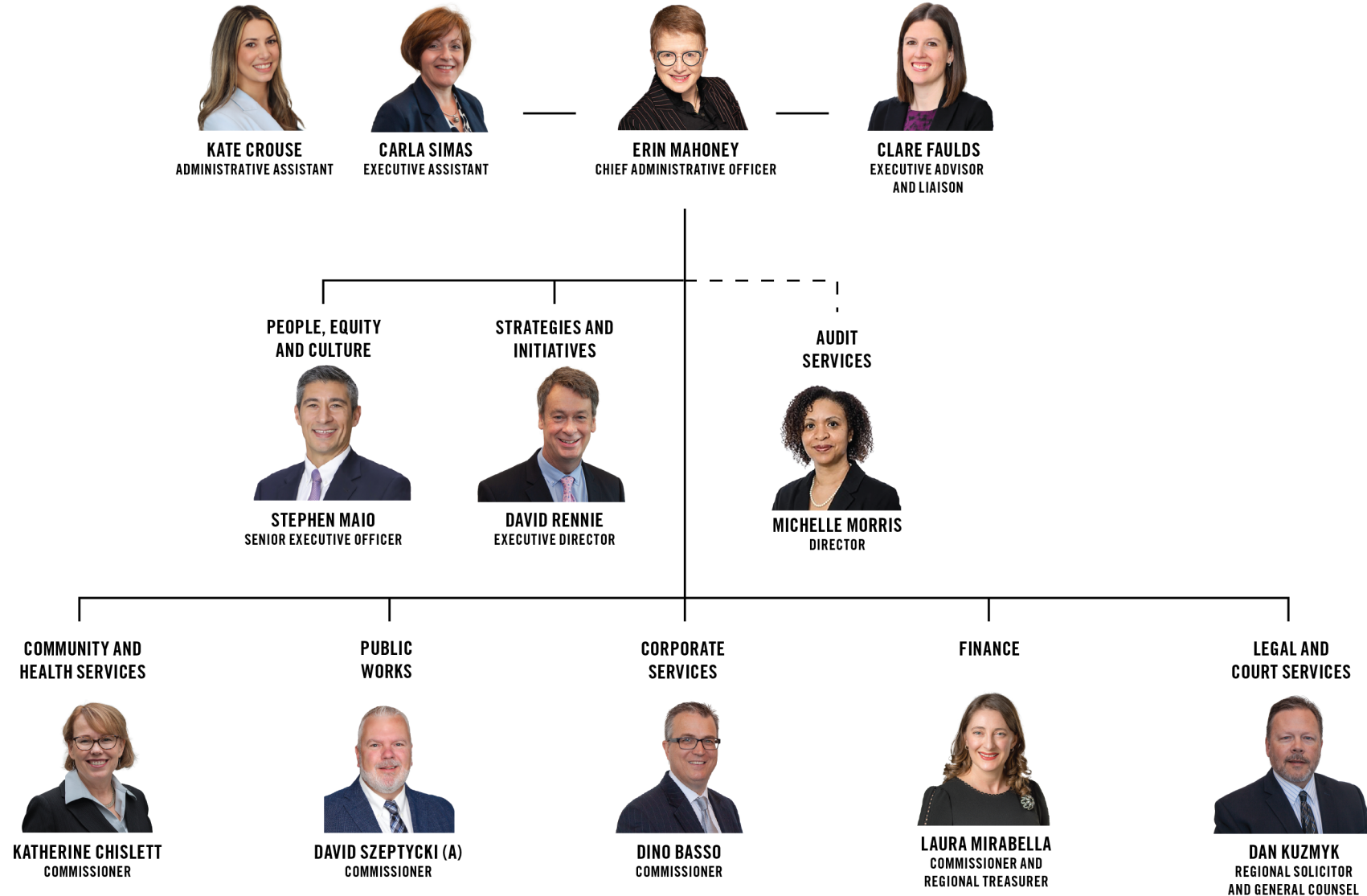


**LINA BIGIONI**  
CHIEF OF STAFF

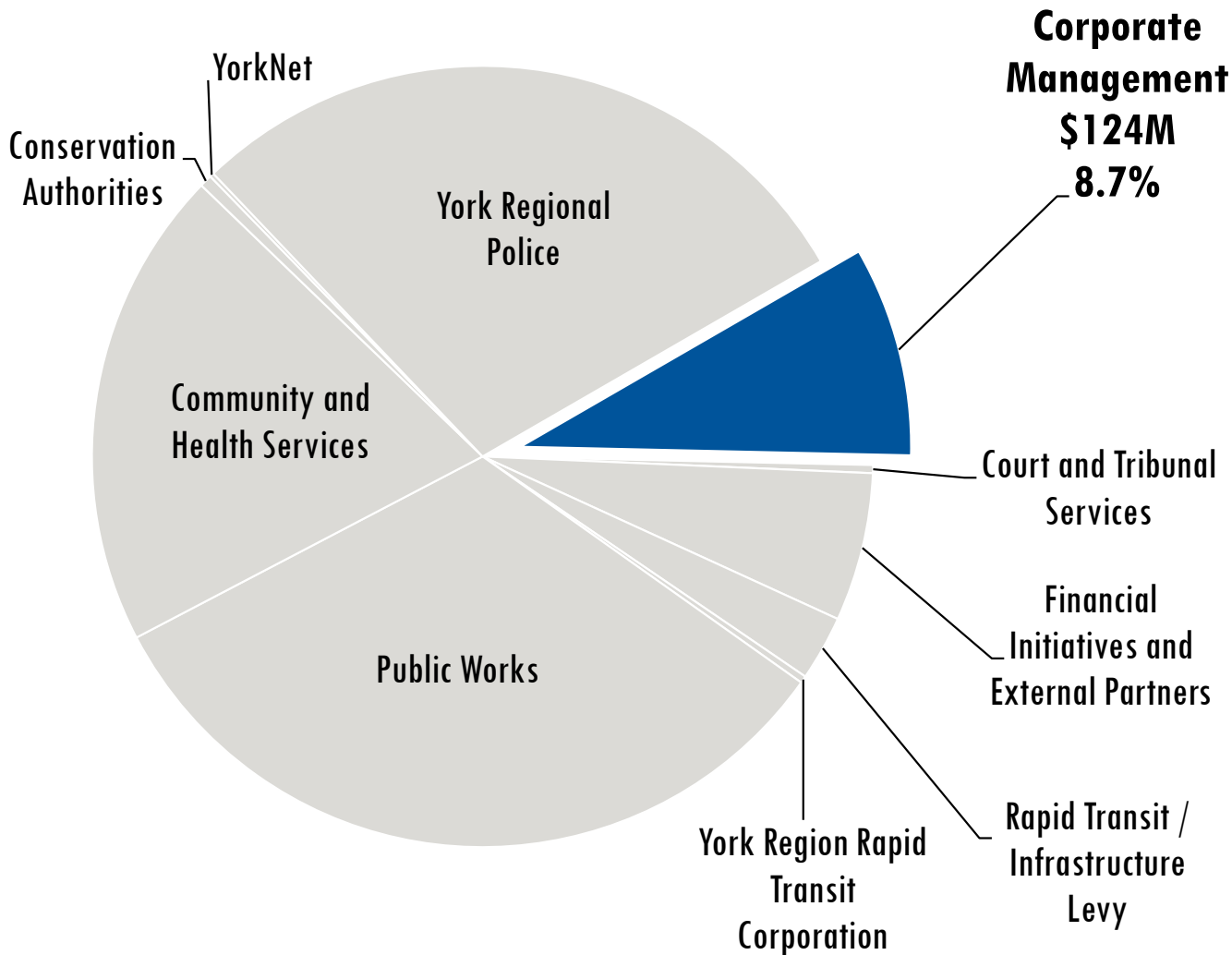


**TASIA SLINKO**  
ADMINISTRATIVE ASSISTANT

# SENIOR LEADERSHIP TEAM



# CORPORATE MANAGEMENT – 2024 EXPENDITURES



	<u>Gross</u>	<u>Net</u>	
	\$M	\$M	%
Information Technology Services	40.2	40.2	2.8
Finance	26.6	23.6	1.7
Office of the CAO	23.6	22.8	1.6
Communication, Information and Data	20.2	20.0	1.4
Planning and Economic Development	14.0	9.5	0.7
Property Services	10.4	8.2	0.6
Chair & Council	3.0	3.0	0.2
Legal Services	2.5	2.2	0.2
Recovery from Water and Wastewater	-	(5.8)	(0.4)
<b>Corporate Management Total</b>	<b>140.5</b>	<b>123.7</b>	<b>8.7</b>

Numbers may not add up due to rounding

# CORPORATE MANAGEMENT — OPERATING BUDGET OVERVIEW

	APPROVED*	PROPOSED	OUTLOOK	
	2023	2024	2025	2026
Gross Expenditures (\$M)	134.6	140.5	149.1	157.8
Non-Tax Revenues (\$M)	(16.0)	(16.7)	(17.0)	(18.5)
<b>Net Expenditures (\$M)</b>	<b>118.6</b>	<b>123.7</b>	<b>132.2</b>	<b>139.4</b>
Increase/(Decrease) - Year over Year		4.3%	6.8%	5.4%
Compared to 2023 Outlook		(1.4%)	(1.8%)	(1.6%)
<b>FTEs - Total</b>	<b>815.0</b>	<b>849.0</b>	<b>867.0</b>	<b>892.0</b>
- New		34.0	18.0	25.0
2023 Outlook (new FTEs)		26.0	16.0	21.0

Numbers may not add up due to rounding

\* Include in-year Restatements

# 2024-2026 KEY PRIORITIES



Healthy, diverse and inclusive workplace



Performance management and Audit Services



Shared goals with municipal partners and York Regional Police



Emergency Management



Prudent financial management and fiscal sustainability



High-quality procurement, payroll and financial services



Corporate mandate for Environmental, Social and Governance reporting



Transform financial processes, data analytics and procurement activities



# 2024-2026 KEY PRIORITIES (CONT'D)



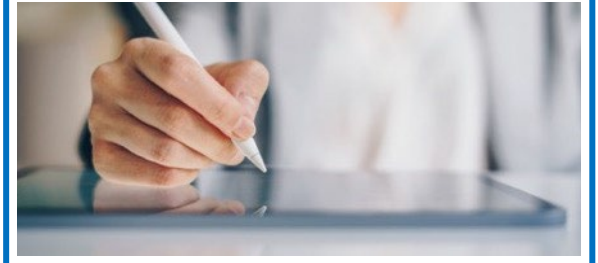
Build 6 paramedic stations and 2 roads operations facilities



Promote economic development partnerships



Mitigate cyber risks



Modernize technology platforms and information management systems



Support legislative changes and deliver expert legal advice



Implement a sustainable legal service delivery model

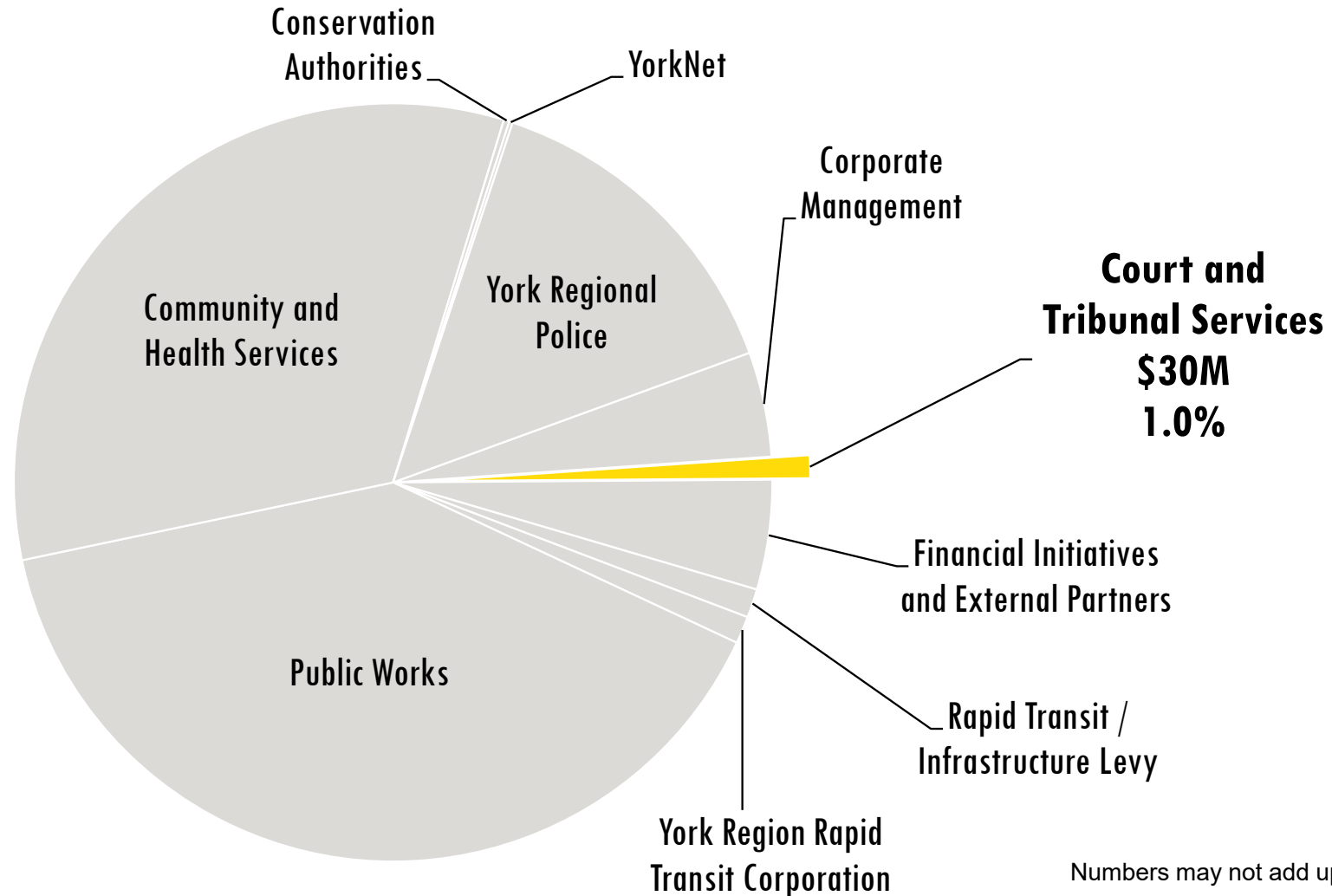


Modern, accessible justice services and advocacy for critical legislative reforms



APT launch and enhanced POA fine collection

# COURT AND TRIBUNAL SERVICES – 2024 GROSS EXPENDITURES



Numbers may not add up due to rounding

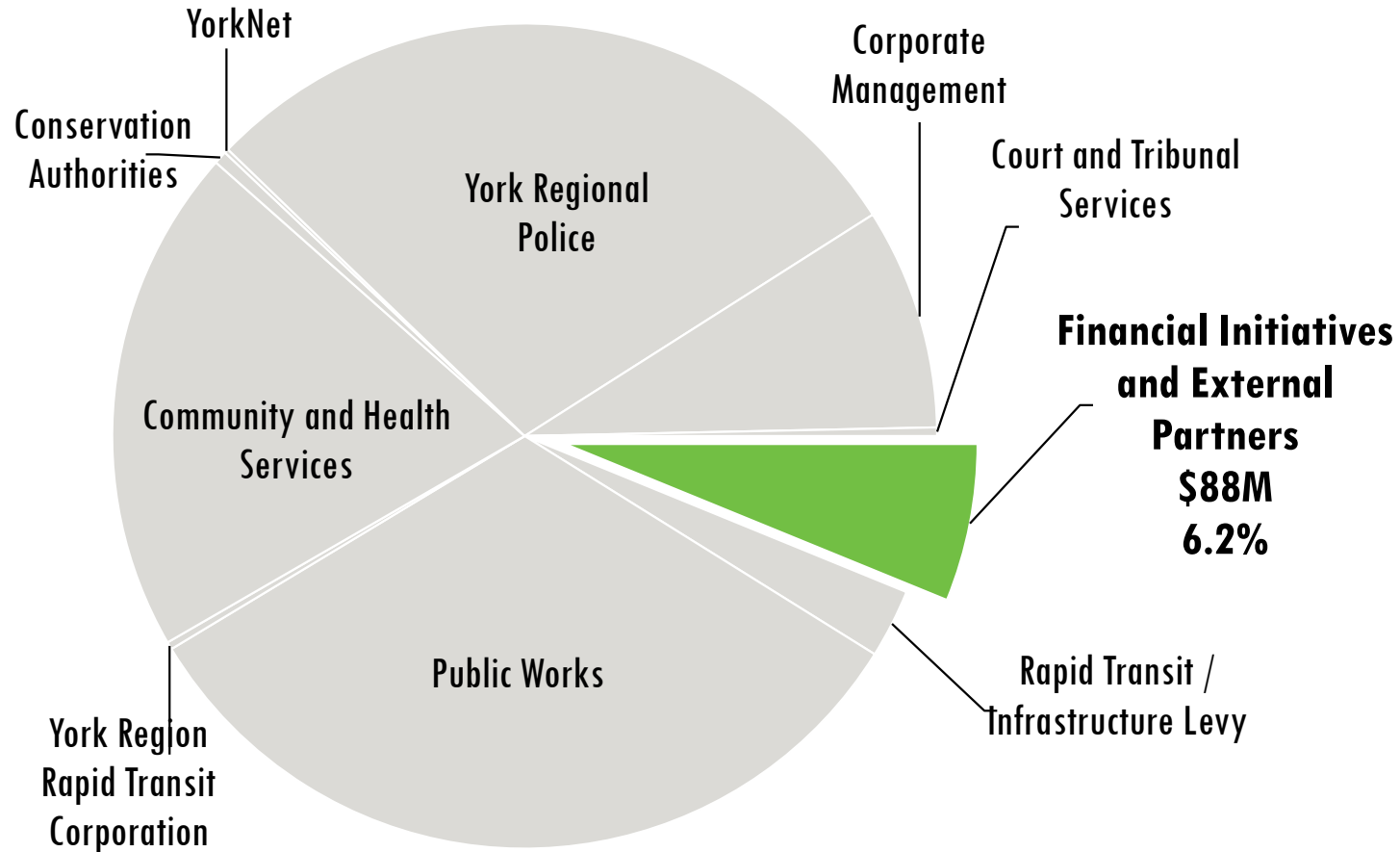
# COURT AND TRIBUNAL SERVICES – OPERATING BUDGET OVERVIEW

	APPROVED*	PROPOSED	OUTLOOK	
	2023	2024	2025	2026
Gross Expenditures (\$M)	21.4	30.5	40.1	44.8
Non-Tax Revenues (\$M)	(24.2)	(35.3)	(48.9)	(55.7)
<b>Net Expenditures (\$M)</b>	<b>(2.8)</b>	<b>(4.8)</b>	<b>(8.7)</b>	<b>(10.9)</b>
Increase/(Decrease) - Year over Year		-	-	-
Compared to 2023 Outlook		(1.2%)	(2.5%)	(2.5%)
<b>FTEs - Total</b>	<b>100.0</b>	<b>110.0</b>	<b>125.0</b>	<b>133.0</b>
- New		10.0	15.0	8.0
2023 Outlook (new FTEs)		15.0	11.0	8.0

Numbers may not add up due to rounding

\* Include in-year Restatements

# FINANCIAL INITIATIVES AND OTHER – 2024 EXPENDITURES



	<u>Gross</u>	<u>Net</u>	
	\$M	\$M	%
Financial Initiatives	112.2	55.5	3.9
External Partners:			
Property Assessment (MPAC)	23.2	23.2	1.6
Hospital Funding	7.2	7.2	0.5
Innovation Investment Fund	1.6	1.6	0.1
GO Transit	2.5	-	-
<b>Financial Initiatives &amp; Other Total</b>	<b>146.8</b>	<b>87.6</b>	<b>6.2</b>

Numbers may not add up due to rounding

# FINANCIAL INITIATIVES AND OTHER — OPERATING BUDGET OVERVIEW

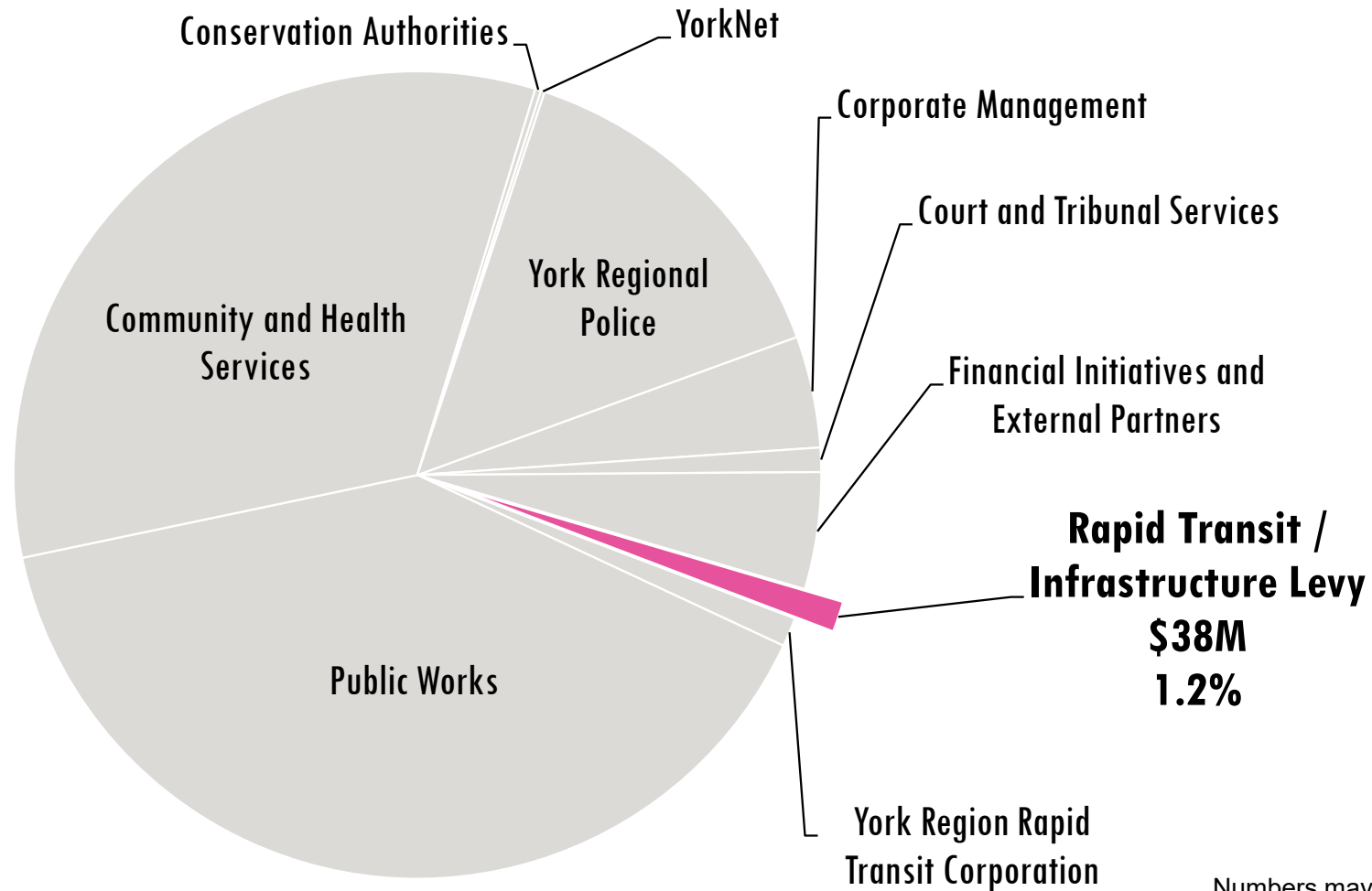
	APPROVED*	PROPOSED	OUTLOOK	
	2023	2024	2025	2026
Gross Expenditures (\$M)	127.2	146.8	139.8	144.8
Non-Tax Revenues (\$M)	(51.7)	(59.2)	(48.9)	(45.7)
<b>Net Expenditures (\$M)</b>	<b>75.5</b>	<b>87.6</b>	<b>90.9</b>	<b>99.1</b>
Increase/(Decrease) - Year over Year		16.0%	3.8%	9.0%
Compared to 2023 Outlook		8.6%	6.4%	2.6%

Numbers may not add up due to rounding

\* Include in-year Restatements



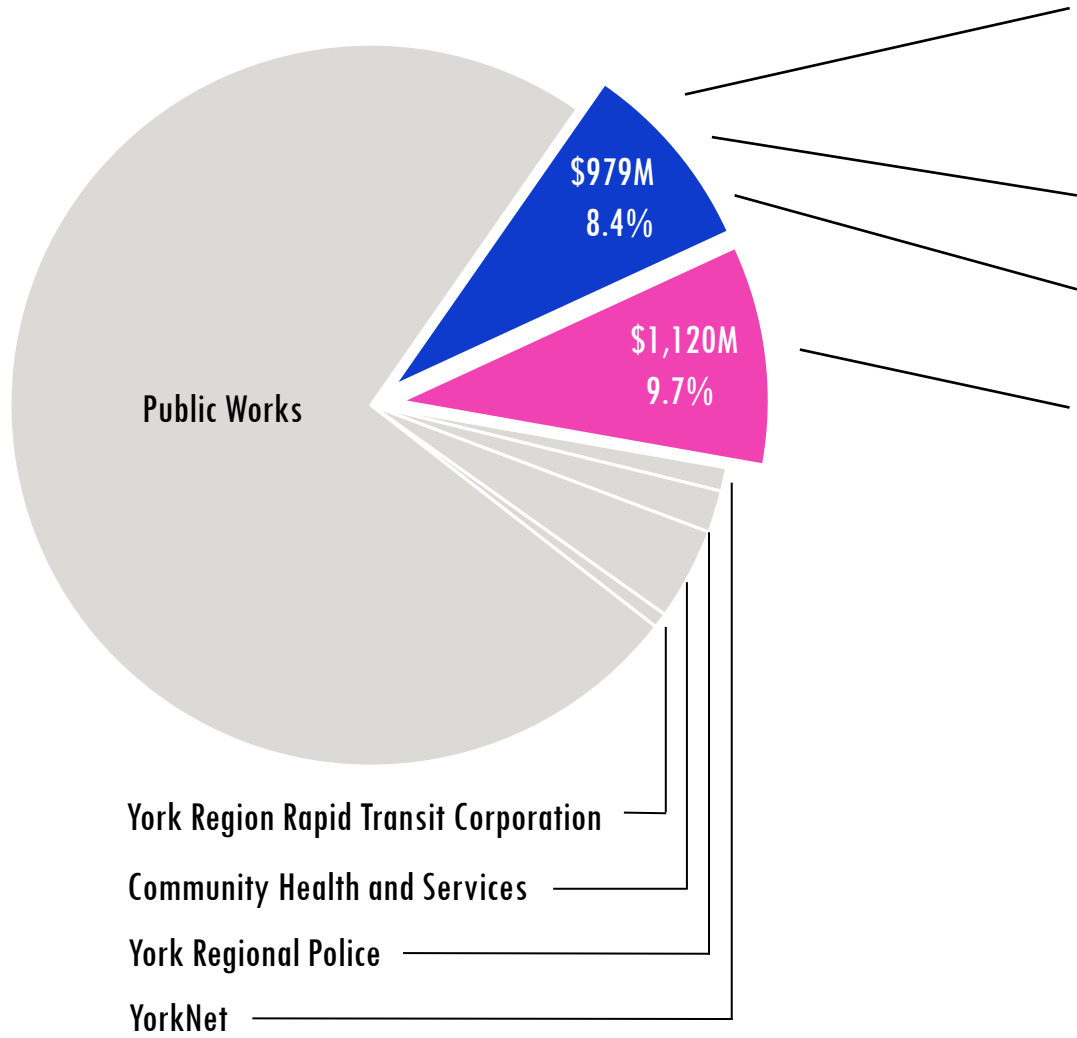
# RAPID TRANSIT / INFRASTRUCTURE LEVY — 2024 GROSS EXPENDITURES



Numbers may not add up due to rounding

# CAPITAL BUDGET

# 10-YEAR CAPITAL BUDGET



## Corporate Management

- Property Services: \$477M, 4.1%
- Information Technology Services: \$291M, 2.5%

**Financial Initiatives:** \$200M, 1.7%

**Court and Tribunal Services:** \$11M, 0.1%

**Yonge North Subway Extension:** \$1,120M, 9.7%

Proposed Capital Budget	\$M
Capital Budget for 2023	\$83
Capital Budget for 2024	\$89
Ten-Year Capital Plan (2024-2033)	\$2,099
Capital Spending Authority (2024)	\$1,366

Numbers may not add up due to rounding

# INVESTING IN QUALITY SERVICES FOR RESIDENTS



**YONGE NORTH SUBWAY EXTENSION**



**PARAMEDIC RESPONSE STATION #33 (2960 TESTON ROAD)**



**55 ORLANDO EXPANSION**



# MODERNIZING INFRASTRUCTURE TO DRIVE EFFICIENT OPERATIONS

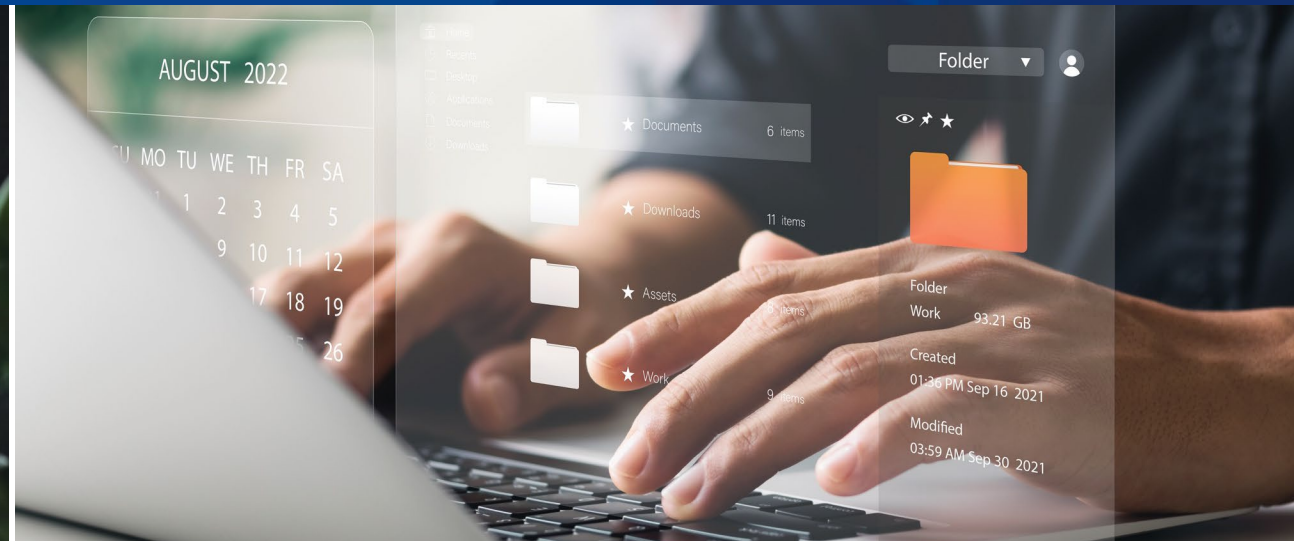




# LEVERAGING TECHNOLOGY TO ENABLE SERVICE DELIVERY



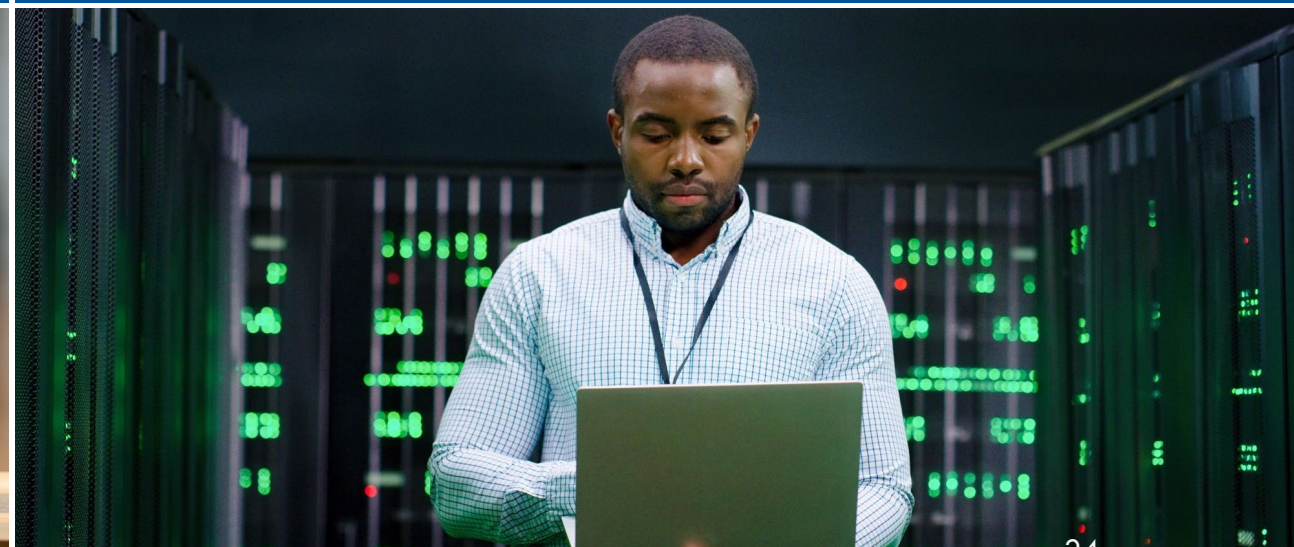
**CYBER SECURITY**



**ENTERPRISE INFORMATION MANAGEMENT**



**TECHNOLOGY PLATFORMS**



**DATA CENTRE**

# BUDGET RECOMMENDATION

1. Committee of the Whole recommends the budget as submitted for Corporate Management and Governance, Court and Tribunal Services and other Corporate Items as follows:
  - a. The 2024 operating budget and 2025 to 2026 operating outlook as summarized in Appendix A.
  - b. The 2024 capital expenditures and Capital Spending Authority, as summarized in Appendix B.
2. The recommended budget be consolidated by the Commissioner of Finance and Regional Treasurer for consideration by Council on December 21, 2023.