

A RESPONSIBLE AND RESPONSIVE YORK REGION: THE PROPOSED 2025 BUDGET

Presented to York Regional Council

Presented by

Erin Mahoney, Chief Administrative Officer Laura Mirabella, Commissioner of Finance and Regional Treasurer Presented on October 24, 2024





AGENDA



Investing for Today and Tomorrow



Proposed Budget



Next Steps

INVESTING IN TOP PRIORITIES

The proposed budget enables progress on Council's most pressing concerns – aligned with our Strategic Plan



\$4.6 BILLION **PROVIDES 15 CORE SERVICES AND DELIVERS ON KEY PRIORITIES**



YORK REGION 15 CORE SERVICES



Water

Waste

Management



Community

Housing

Long-Term

Care



Social

Assistance





Roads



Public

Health

Paramedic





Court Services Services





Economic and Development Services



BUDGET OUTCOMES

e Drive

A Responsible and Responsive York Region: Proposed 2025 Budget

Photo: Regional Roads

INVESTING IN SAFER COMMUNITIES



304

York Regional Police staff over next two years, as well as additional fleet and equipment

40

Automated Speed Enforcement cameras over next two years; supporting Vision Zero Traveller Safety Plan

287

New emergency and transitional housing beds over next 10 years and enhancing outreach

74

Paramedics and support staff over next two years and building six stations by 2034

ENABLING GROWTH IN OUR COMMUNITIES



70,000

In capacity for additional housing units serviced by water and wastewater over next 10 years, on top of 80,000 existing units

101

New lane kilometres of roads over next 10 years and continuing advancing the Yonge North Subway Extension

150

Intersection improvements including adding pedestrian crosswalks with audible signals and other accessibility standards

400

Community housing units over next 10 years; supporting Housing and Homelessness Plan

KEEPING PEOPLE, GOODS AND INFORMATION MOVING



4,406

Lane kilometres maintained and 3,627 kilometres rehabilitated over next 10 years

22.9

Million transit trips in 2024; continuing ridership throughout the system

77

Additional kilometres of active transportation over next 10 years

401

Additional kilometres of fibre network over next 10 years; totaling more than 1,600 kilometres



BY THE NUMBERS

A Responsible and Responsive York Region: 2025 Budget

Photo: Viva Bus Route at Night

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PROPOSED 2025 BUDGET

| | 2024 Budget | 2025 Proposed | 2026 Outlook |
|--------------------------------------------------------|----------------|------------------|-----------------|
| Tax Levy Increase | 2.75% | 3.55% | 3.22% |
| Rapid Transit / Infrastructure Levy | 1.00% | 1.00% | 1.00% |
| Gross Operating Expenditures | \$3.2B | \$3.4B | \$3.5B |
| Net Expenditures after Assessment Growth Revenue | \$1.4B | \$1.5B | \$1.6B |
| 10-Year Capital Plan | \$11.6B | \$12.2B | |
| Capital Budget | \$1.0B | \$1.3B | |

Photo: Lake Wilcox, Richmond Hill

*Figures are rounded



TAX LEVY COMPONENTC

TAX IMPACT ON HOMEOWNERS

A tax levy increase of **3.55%** and Rapid Transit Infrastructure Levy of **1%** equates to \$133 per household, on average*



*Assessment is based on January 1, 2016, MPAC Property Assessment



OPERATING BUDGET

Photo: York Regional Forest North Tract



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A BALANCED OPERATING BUDGET





FEES CHARGES AND OTHER RESERVES **DEBT SERVICING COSTS** \$246M 7% \$312M 9% **DEVELOPMENT CHARGE RESERVE DRAWS** \$305M 9% **CONTRIBUTION TO RESERVES** \$644M 19% **USER RATES** \$518M 15% **GRANTS AND SUBSIDIES** SALARIES AND BENEFITS \$1,063M 32% \$798M 24% NET TAX LEVY **PROGRAM COSTS** \$1,496M 45% \$1,344M 40% \$3.4B **EXPENDITURES** FUNDING

A BALANCED OPERATING BUDGET



A BALANCED OPERATING BUDGET



TAX LEVY IMPACT BY SERVICE AREA



CAPITAL BUDGET

Photo: York Region Roads

PROPOSED CAPITAL BUDGET

| 2025 Proposed |
|------------------|
| |
| \$8.0B |
| \$4.2B |
| \$12.2B |
| |
| \$6.2B |
| |
| \$1.3B |
| |
| \$2.4B |
| |



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BALANCING THE 10-YEAR CAPITAL PLAN





BALANCING THE 10-YEAR CAPITAL PLAN





FISCAL STRATEGY

Investing for Today and Preparing for Tomorrow

Photo: East Gwillimbury



FISCAL STRATEGY IS GUIDED BY FOUR KEY PRINCIPLES

- 1. Keeping growth affordable and existing infrastructure in a state of good repair
- 2. Maintaining the AAA credit rating
- 3. Maintaining fiscal flexibility to respond to evolving needs and economic changes
- 4. Treating current and future tax and rate payers fairly by striving for intergenerational equity





RESERVE CONTRIBUTIONS SUPPORT ALL PRINCIPLES OF FISCAL STRATEGY



| Reserve | 2025 Planned Contributions (\$M) | | Progress |
|------------------------------|----------------------------------|---------------|--------------|
| | Regional Contributions | Other Sources | Trogress |
| Asset Replacement:* Tax Levy | 207 | 0 | Under Target |
| User Rate | 216 | 0 | On Target |
| Growth Capital | 184 | 0 | Under Target |
| Development Charges | 0 | 576 | At Risk |
| Corporate Reserves | 36 | 55 | On Target |
| Total | 644 | 631 | |

*Without new revenues to fund the impact of Bill 23, progress may be further at risk

HEALTHY RESERVES SUPPORT DEDICATED NEEDS



Asset Replacement

Rehabilitate and replace over \$25 billion in capital assets

2025 Projected Closing Balance

\$2,430M



Growth Capital

Support \$1.6 billion in planned growth capital investments (non-DC)

2025 Projected Closing Balance





Development Charges

Maintain minimum balance to mitigate DC collection risk to meet debt repayment obligations

2025 Projected Closing Balance

\$355M



Corporate Reserves

Manage contingent liabilities, economic and fiscal risks

2025 Projected Closing Balance

\$914M

ACCELERATED GROWTH SPENDING PUTS PRESSURE ON DEBT



2024 Capital Plan 2025 Capital Plan - No Developer Financing, 2024 Budget DC Collections Incremental Impact of Lower DC Collections - No Developer Financing

SHARING RISK WITH DEVELOPERS HELPS MANAGE DEBT LEVELS



2024 Capital Plan

2025 Capital Plan - 2024 Budget DC Collections

Incremental Impact of Lower DC Collections



Photo: York Regional Council Chambers

REGIONAL COUNCIL AND COMMITTEE REVIEW PROCESS

OCTOBER 24

Budget Book Regional Budget Report Regional Budget Presentation by CAO and Treasurer

NOVEMBER 7

Departmental Presentations

- Public Works
- Community and Health Services
- York Regional Police

NOVEMBER 28

Budget Approval and Endorsement of Outlook

Presentation by CAO and Treasurer







\$3.36B operating costs

+

\$1.26B capital costs

> 3.55% Net Tax Levy Increase

1% Rapid Transit / Infrastructure Levy

THE PROPOSED 2025 BUDGET: A RESPONSIBLE AND RESPONSIVE YORK REGION

Supports the **continued efficient delivery** of 15 core services to more than 1.2 million residents

Enables strategic, continued **investments in safer communities**

Focuses on **enabling growth by ensuring the infrastructure is in place** to help municipalities achieve housing targets

Keeps our infrastructure in a state of good repair to help **keep people, goods and information moving**



Photo: Bill Fisch Forest Stewardship and Education Centre