



UPDATING COUNCIL'S VISION

Presented to
York Regional Council

Presented by
Erin Mahoney,
Chief Administrative Officer

Presented on
March 5, 2026



Evolution of Vision

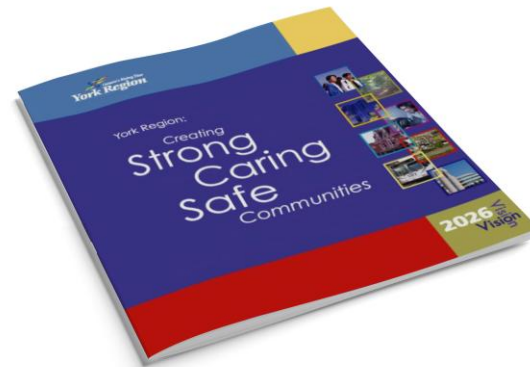
VISION 2021

Approved 1993 | 28-Year Outlook



VISION 2026

Approved 2002 | 24-Year Outlook



VISION 2051

Approved 2012 | 39-Year Outlook



VISION

Approved 2021 | Evergreen



Regional Council's Vision Statement:
Strong, Caring, Safe Communities

York Region's Accountability Framework

VISION

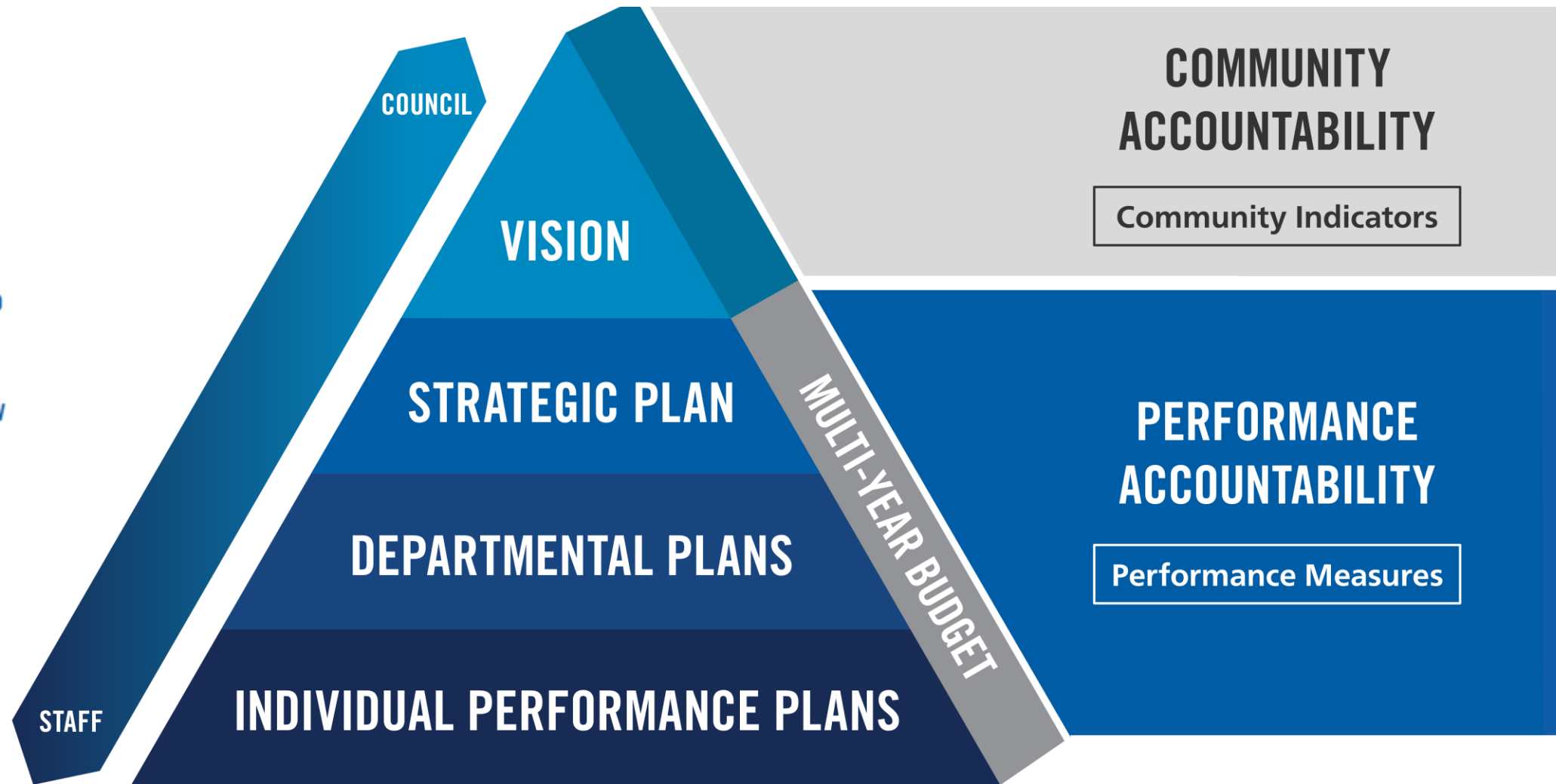
strong, caring,
safe communities

MISSION

working together to
serve our thriving
communities –
today and tomorrow

VALUES

Integrity
Commitment
Accountability
Respect
Excellence



Two Types of Accountability

COMMUNITY ACCOUNTABILITY

Community Indicators

Focuses on overall community well-being and reflects outcomes that York Region monitors to inform long-term planning, advocacy, or work with partners. These outcomes are measured through **community indicators**, which are influenced by many community partners working toward **Council's Vision**.

PERFORMANCE ACCOUNTABILITY

Performance Measures

Focuses on York Region's direct contributions to community well-being and how well Regional services are performing. These results are measured through **performance measures** in the **Strategic Plan**.

How We Measure Progress

MEASUREMENT TYPE	WHAT ARE THEY?	HOW ARE THEY USED?
VISION Community Indicators	Measure overall well-being of our communities. Outcomes are influenced by many partners across the public, private, and non-profit sectors.	York Region monitors these indicators to understand community conditions and progress toward Council's Vision.
STRATEGIC PLAN Performance Measures	Measure York Region's contributions to community well-being. The Region directly controls outcomes and achieves results through Regional services, aligned with the multi-year budget.	Used to assess Regional service effectiveness, efficiency, and compliance with legislative mandates.

What We Heard at Special Meeting on Council's Vision

The following words reflect Council's vision of a future state for York Region:



YORK REGIONAL COUNCIL'S VISION



VISION STATEMENT: Strong, Caring, Safe Communities

When we say this, we mean:

- Communities are **strong** - they are resilient and future-ready.
- Communities are **caring** - they are collaborative and inclusive.
- Communities are **safe** - they are accessible and thriving.

Vision's Four Areas of Focus



ECONOMIC VITALITY

is achieved through strong employment, thriving businesses, innovation, and affordability.



HEALTHY COMMUNITIES

is achieved through the physical and mental well-being of our population, equitable access to community services, and community safety.



SUSTAINABLE ENVIRONMENT

is achieved through integrated mobility options, access to green spaces, and environmental and water stewardship.



GOOD GOVERNMENT

is achieved through responsible and financially sustainable government, engaged communities, a strong sense of belonging, and community pride.

Community Indicator Themes

Living up to Council's Vision of Strong, Caring, Safe Communities



ECONOMIC VITALITY

- Employment
- Thriving businesses
- Innovation
- Affordability



HEALTHY COMMUNITIES

- Physical well-being
- Mental well-being
- Equitable access to community services
- Community safety



SUSTAINABLE ENVIRONMENT

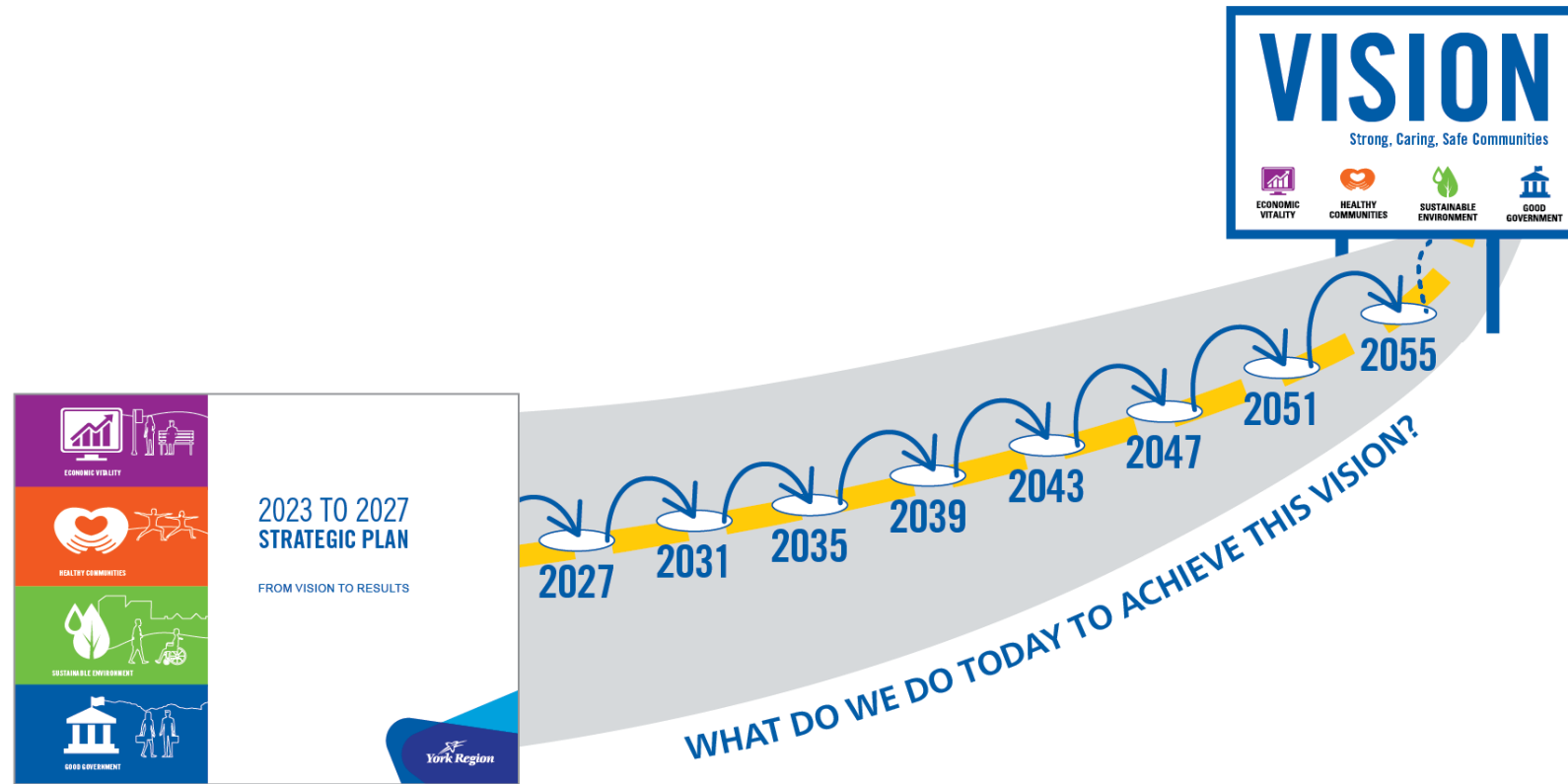
- Mobility options
- Reduction of ecological impact
- Environmental stewardship
- Water stewardship



GOOD GOVERNMENT

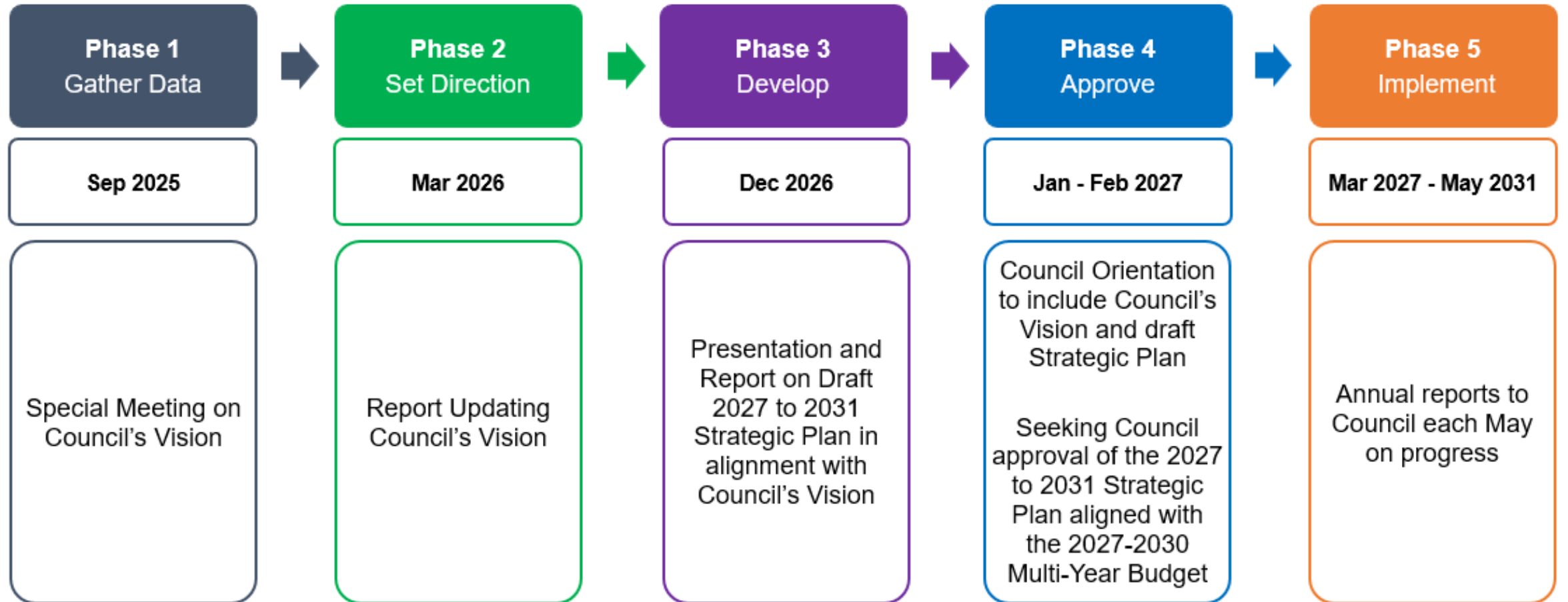
- Responsible and financially sustainable government
- Community engagement
- Sense of belonging
- Community pride

Council's Vision Informs Strategic Plan

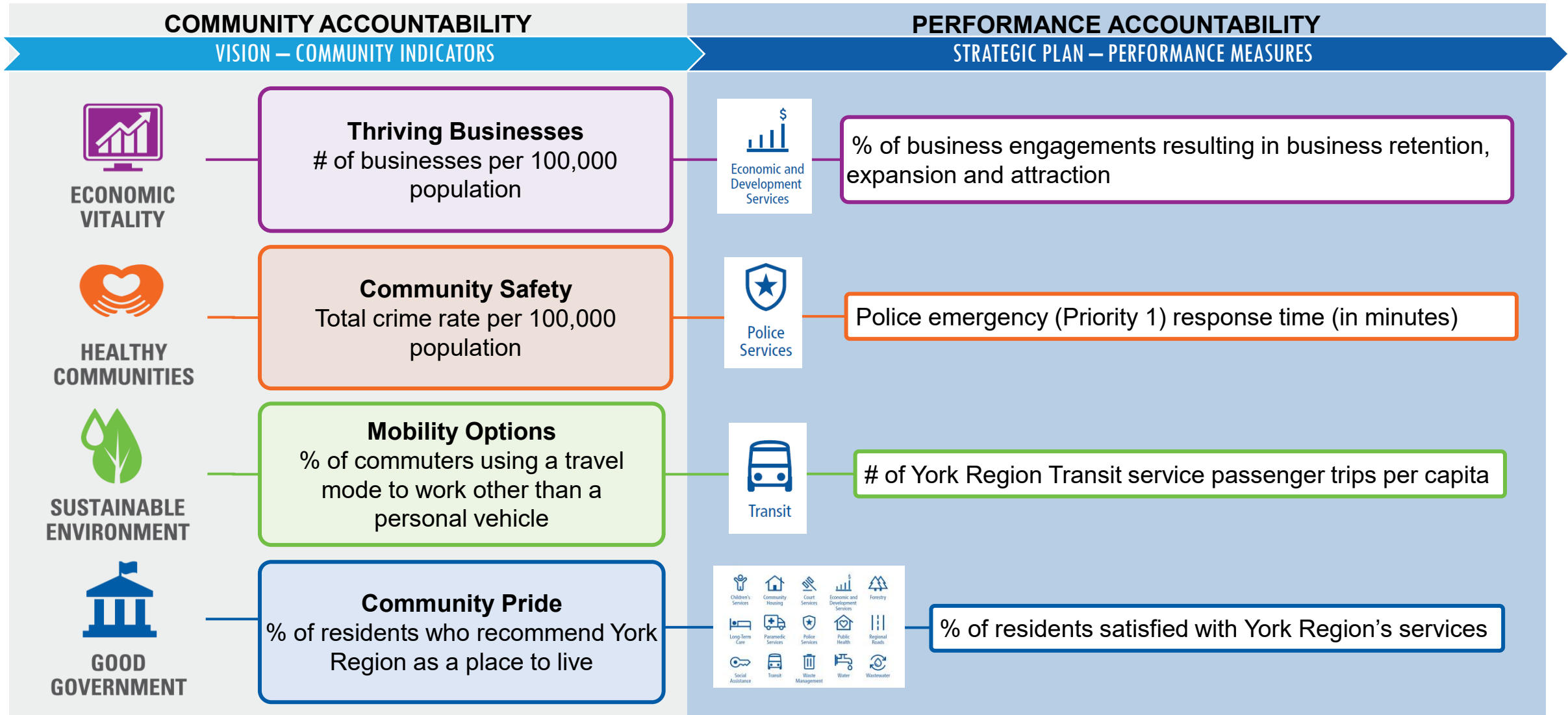


Strategic Plan is anchored in the delivery of **15 core services** to ensure the Region continues to meet its legislative obligations while remaining flexible and responsive to the changing needs of our residents

Council Engagement Continues Across Strategic Planning Phases



Connecting Community Indicators to Performance Measures - Example



Collaboration and Alignment Across the Region



Recommendations

- Council approve the update to Council's Vision, including the supporting definition of Vision Statement "Strong, Caring, Safe Communities", revised definitions for Vision's four Areas of Focus, and updated list of community indicators (Attachment 2).
- Council approve the approach to developing the 2027 to 2031 Strategic Plan, as outlined in this report, ensuring alignment with Council's Vision.
- Regional Clerk circulate this report to local municipalities.