

# Governance Task Force Meeting No. 2

April 18, 2019

Bruce Macgregor  
Chief Administrative Officer



# Purpose

This presentation provides the following:

1. April 1, 2019 Provincial Announcement of Public Meetings and extension of survey and written submissions to May 21, 2019
2. Summary of Local Municipal activity and Regional communications and positions released since March 21, 2019
3. Criteria for prospective service migration as discussed at the March 21, 2019 Governance Task Force
4. Details emerging from April 11<sup>th</sup> Provincial Budget

# April 1, 2019 Update from Province

## **Ontario Invites Public Presentations on Regional Government Review Special Advisors to Meet with Local Individuals and Organizations**

April 1, 2019 11:30 A.M. [Ministry of Municipal Affairs and Housing](#)

Those who live and work in communities covered by the province's review can register online starting April 3, 2019 to make presentations to the Special Advisors - [Michael Fenn and Ken Seiling](#) - who will assess the feedback and provide their advice and recommendations to Minister Clark this summer.

- Online registration opens on April 3, 2019. More details are available at [Ontario.ca/regionalgovernment](#)
- You can also submit your comments through the [online survey](#), or written submission, which is open until May 21, 2019
- Meetings will be held in the eight regional municipalities covered by the review (Halton, York, Durham, Waterloo, Niagara, Peel, Muskoka District, and Oxford County) and in Simcoe County

<https://news.ontario.ca/mma/en/2019/04/ontario-invites-public-presentations-on-regional-government-review.html>

# April 1, 2019 Update from Province

Individuals and organizations can submit a request to speak (give a public deputation) to the special advisors in person. The deputations are an opportunity for the advisors to hear directly from you - the people who live, work and spend time in the municipalities covered by the review.

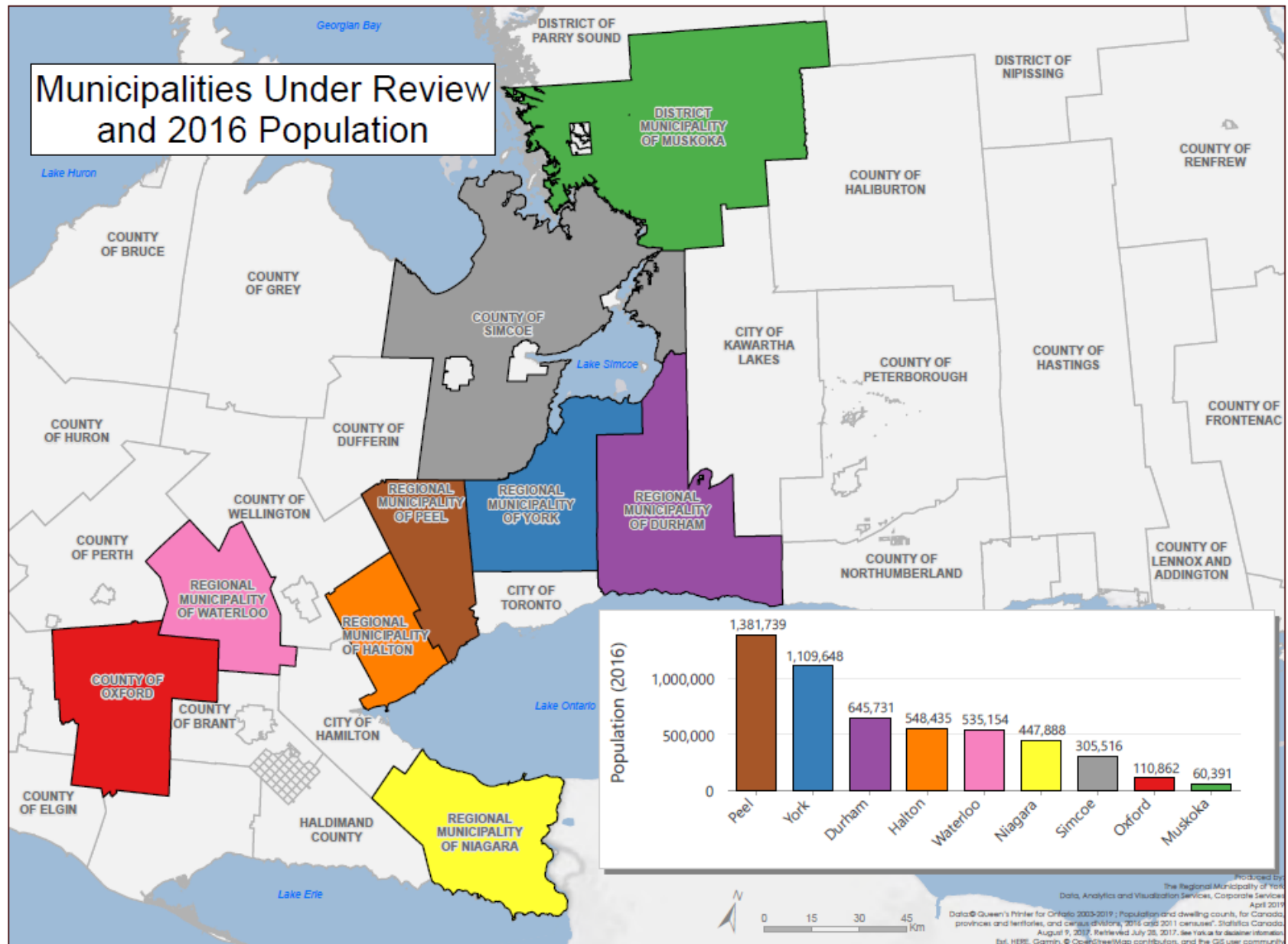
You may also attend to observe and listen - space permitting - no sign up for this will be required.

Submissions will be open from April 3 to April 9.

<https://www.ontario.ca/page/consultation-regional-government-review>

Date	Time	Location
April 16	9 a.m. to 4 p.m.	Oxford County Council Chamber 21 Reeve St. Woodstock, ON
April 24	9 a.m. to 4 p.m.	Waterloo Region Council Chamber 150 Frederick St. Kitchener, ON
April 29	9 a.m. to 4 p.m.	Durham Region Council Chamber 605 Rossland R. E. Whitby, ON
May 1	9 a.m. to 4 p.m.	Niagara Region Council Chamber 1815 Sir Isaac Brock Way Thorold, ON
May 6	9 a.m. to 4 p.m.	York Region Council Chambers 17250 Yonge St. Newmarket, ON
May 8	9 a.m. to 4 p.m.	Peel Region Council Chamber 10 Peel Centre Drive, Suite A Brampton, ON
May 13	9 a.m. to 4 p.m.	Simcoe County Council Chamber 1110 Ontario Highway 26 Midhurst, ON
May 14	8:30 a.m. to 3:30 p.m.	Muskoka District Committee Room 70 Pine St. Bracebridge, ON
May 17	9 a.m. to 4 p.m.	Halton Region Council Chamber 1151 Bronte Rd. Oakville, ON

# Regional Municipalities under Review



# Summary of Local Municipal Activity

Since March 21, the following communications and positions have been released by the Regional municipalities under review:

Aurora	<a href="#">March 19, 2019</a> - request to Town staff to make Provincial Government Regional Government Review information available on the Town's website for Aurora residents. (pg 6 March 19, 2019 General Committee meeting minutes)
East Gwillimbury	<a href="#">March 19, 2019</a> – Memo from CAO to Mayor and Council including Regional Government Review. Themes include innovation, organizational excellence, partnerships, collaboration and consideration for a services board with local municipal representation as an alternative to amalgamation <a href="#">Media Release</a>
Georgina	<a href="#">April 17, 2019</a> – Resolution to request communications department promote the Provincial consultation via social media channels (Resolution c-2019-00248 pg 34-35 April 3, 2019 Council Minutes)
Markham	<a href="#">February 12, 2019</a> – Mayor suggested Council consider passing a resolution to send to the Province related to the Regional Government Review (pg 8 February 12, 2019 Council Minutes) <a href="#">March 20, 2019</a> - link to Regional Government Review posted on website <a href="#">April 8, 2019</a> - Discussion on impact of potential amalgamation on City of Markham municipal reserves. Staff will undertake further analysis of impacts, including fiscal health and status of neighbouring municipalities as well as York Region. (pg 10 April 8, 2019 General Committee Minutes)
Newmarket	<a href="#">April 3, 2019</a> - letter from the Office of the Mayor, on behalf of Council, supporting continued municipal partnerships and collaborations. Recommendation to “require local governments to demonstrate work to ensure efficiencies and partnerships beyond boundaries are explored and implemented.” (pg 12 <a href="#">April 8, 2019</a> Committee minutes)
Vaughan	<a href="#">April 1, 2019</a> - Mayor statement following meeting with Minister Clark, <a href="#">April 1, 2019 Report</a> – Provincial Regional Government Review – Update. Resolution passed for staff to engage external consultants to review financial and nonfinancial implications of potential outcomes of the regional government review. Possible outcomes to be reviewed include: Amalgamation, Separation from a two-tier government, Service structure reform within the Region, Service jurisdiction reform and/or Two-tier structure with Metropolitan GTA (pg 2 April 1, 2019 Finance, Administration and Audit Committee minutes)
No related material posted for Township of King, City of Richmond Hill or Town of Whitchurch-Stouffville	

# Summary of Regional Communications and Positions

Durham Region	<p><a href="#">February 27, 2019</a> – Media Release - Regional Chair and 8 local tier Mayors met with the Province “Regions, cities and towns are the backbone of service delivery. With an area of more than 2,500 square kilometres, a large rural area in the north and urban south, Durham Region’s two-tier structure ensures that services are planned, funded and delivered in a cost-effective manner, on a broad geographic scale. Municipalities can reap economies of scale and avoid duplication of effort; resulting in equitable, high-quality services that would otherwise be unattainable by smaller communities.”</p>
Halton Region	<p><a href="#">February 13, 2019</a> – Joint Letter - Regional Council unanimously supports motion to leave current Local and Regional structure intact.</p> <p><a href="#">March 29, 2019</a> – Regional Council endorses the current effectiveness of our two-tier municipal government as it has evolved on mutual agreement with our partner lower municipalities since its foundation in 1974;</p> <p>Regional Council’s position on the Regional government review supports motions passed by the City of Burlington, Town of Halton Hills, Town of Milton and the Town of Oakville (pg 23 March 27, 2019 Council minutes)</p>
District of Muskoka	<p><a href="#">March 20, 2019</a> – Media Release - District of Muskoka Chair and 6 Area Municipal Mayors met with the Province “The consultation with the special advisors provided an opportunity to highlight the cooperative relationship between our municipalities”</p>

# Summary of Regional Communications and Positions (cont'd)

Niagara Region	<p><a href="#">February 4, 2019</a> – Joint Statement - “Niagara mayors are united in support for improving governance, transparency and accountability in local government”</p> <p><a href="#">March 6, 2019</a> - Joint Letter - “The heads of Council of the lower tier municipalities including the Regional Municipality of Niagara it was agreed that the 12 Mayors and Chair, whom have signed below, request that the Region, on behalf of the 13 Municipalities undertake the procurement of and facilitation for finances to hire a Government Relations/ Communications firm to advise the 13 municipalities on government relations, public polling and communications”</p>
Oxford County	<p><a href="#">March 27, 2019</a> - Report presents a recommended approach to arriving at an “Oxford position” on governance structure. The report suggests that this approach begin with an assessment of all possible scenarios-- single tier, existing two-tier and refined two-tier-- in a way that leads to defensible, logical recommendations for Oxford County that translate into clearly defined outcomes, or improvements. (pg 63 March 27, 2019 Council minutes)</p>
Peel Region	<p><a href="#">March 29, 2019</a> - Media Release - A <i>Financial Impact Analysis</i> report was prepared by Deloitte to better understand the cost implications of various governance scenarios. Its purpose is to assist the Province in determining the most efficient and effective model of governance, assessed on a financial basis only. The 2019 Deloitte report was not commissioned at the request of Council, and is not a Regional position.</p> <p>Documents also posted include:</p> <ul style="list-style-type: none"> <li>• <a href="#">Region of Peel Submission to Province – Summary</a></li> <li>• <a href="#">Assessment of Day &amp; Day Report</a></li> <li>• <a href="#">Financial Impacts of Downloading Regional Roads</a></li> <li>• <a href="#">Uploading Waste Collection to the Region</a></li> </ul>

# Summary of Regional Communications and Positions (cont'd)

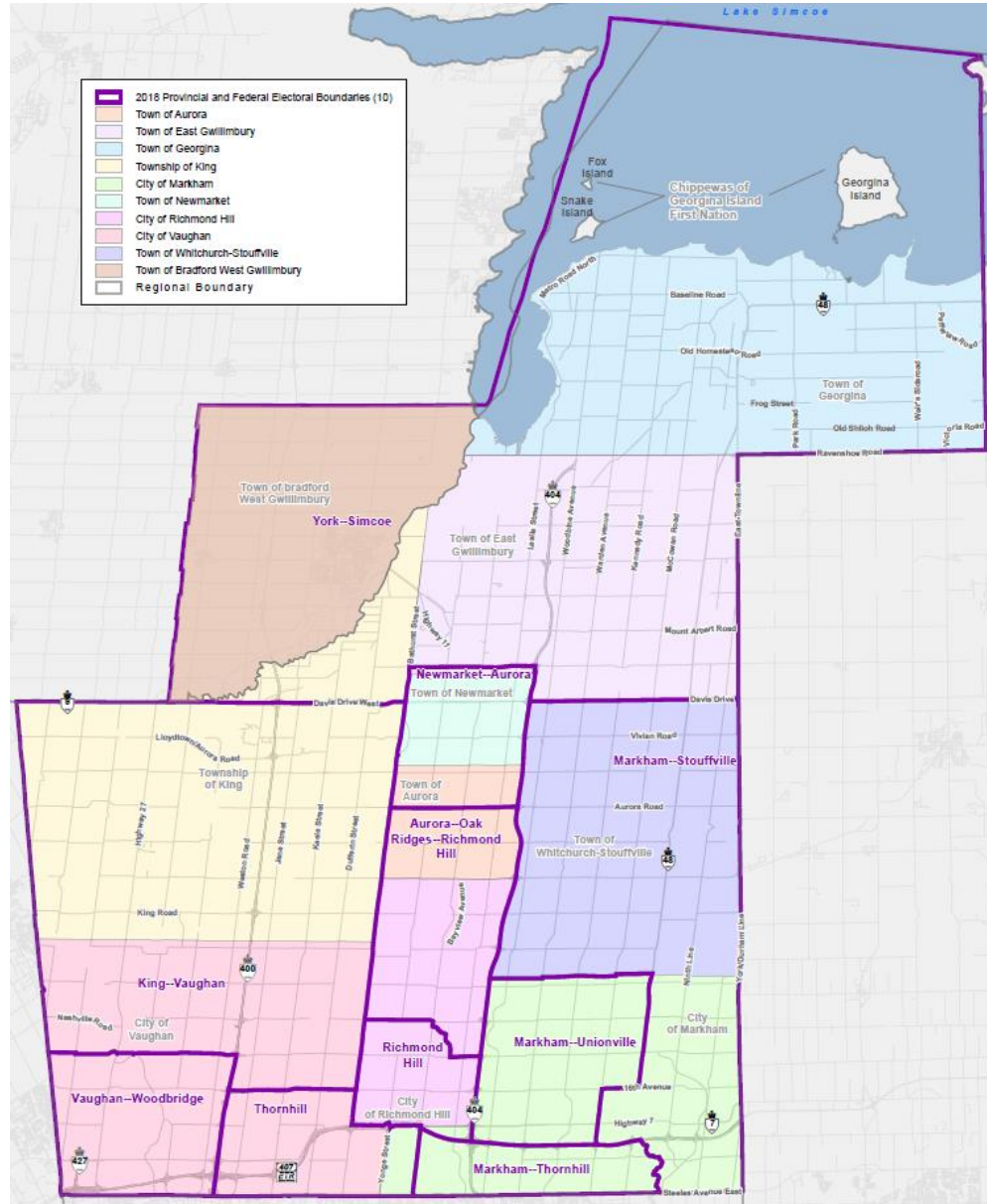
Simcoe County	<p><a href="#">April 18, 2019</a> - Regional Government Review Task Force meeting The Regional Government Review Task Force will consider and make recommendations regarding service delivery models that may support the questions regarding service rationalization as outlined in the Special Advisors Terms of Reference and the questions posed by the Special Advisors.</p>
Region of Waterloo	<p><a href="#">March 13, 2019</a> – Media Release - Statement from the Regional Chair and Mayors “We continue to encourage the provincial government to be clear about its desired outcomes and to allow communities to determine how best to achieve these desired outcomes – to reflect their unique circumstances.”</p> <p><a href="#">March 27, 2019</a> – resolution for the Regional Municipality of Waterloo will hold a public meeting to gather input from our community and learn of our citizens’ views on local governance and governance reform (pp 10 March 27, 2019 Council Minutes)</p> <p><a href="#">April 1, 2019</a> - Region of Waterloo will host a Special Council Meeting on April 17, 2019 regarding public input on the Regional Government review. Residents are welcome to speak or submit written notes and materials to the Regional Clerk. (This meeting is being held in advance of the Provincial hosted meeting on April 24, 2019)</p>
York Region	<p><a href="#">March 20, 2019</a>- Regional Governance Review information posted to york.ca with a link to the Provincial Survey. Page includes links to the January 2019 Regional Chair message, Provincial Regional Government Review page and a list and video of Regional Services. Updated April 1, 2019.</p> <p><a href="#">March 21, 2019</a> – Governance Task Force Meeting #1</p>

# Criteria for Prospective Service Migration

As discussed at the March 21, 2019 Governance Task Force, members indicated preliminary support for criteria for municipal service delivery, including:

1. **Cost savings** – respects tax payers and minimizes taxes
2. **Efficiency** – lower taxes and reduces bureaucracies, minimizes duplication, streamlines processes , increases coordination
3. **Measureable outcomes** – specific, measureable and realistic outcomes
4. **Improved customer experiences** – customer's experiences during all points of contact meet or exceed expectations, increases access to services, increases responsiveness of services, maintains or improves service delivery to residents, minimizes/avoids disruption of services as a result of service delivery changes
5. **Increased accountability and transparency** – increases accountability for activities, discloses information and reports on results in a transparent manner, shares information among municipalities
6. **Agreement among municipal partners** – municipal partners are clear on roles, responsibilities, accept associated risks and are in agreement with changes including the impact on staff resources, appropriate skillsets and use of technologies/innovations

# Provincial and Federal Electoral Boundaries (10)



# Details emerging from April 11<sup>th</sup> Provincial Budget

## Budget announced:

- intention to restructure public health from 32 service managers to 10 by 2020/21
- “integrating emergency health services into Ontario’s health care system” – moving from 52 ambulance services to 10

## Potential impacts:

	Gross (\$M)	Net (\$M)	FTE
Public Health	68.4	18.4	476.3
Paramedics	83.7	39.6	505.0
<b>TOTAL</b>	<b>152.1</b>	<b>58.0</b>	<b>981.3</b>

*Source: York Region Finance Department*

# Next Steps

## Governance Task Force report recommendations:

- Share criteria for prospective service migration with local municipalities for comment
- Council authorize a written submission to the Province on the Regional Government Review

## Upcoming events / milestones:

- May 6<sup>th</sup> Public Meeting hosted by Provincial special advisors
- May 21<sup>st</sup> Deadline for survey and written submissions
- Next Governance Task Force meeting and agenda

# Questions