

# **The Regional Municipality of York**

Committee of the Whole  
Finance and Administration  
December 5, 2019

Report of the Commissioner of Finance

## **2020 to 2022 Budget – York Region Rapid Transit Corporation**

### **1. Recommendations**

1. Committee of the Whole recommend the budget as submitted for York Region Rapid Transit Corporation as follows:
  - a. The 2020 operating budget and the 2021 to 2022 operating outlook, as summarized in Attachment 1.
  - b. The 2020 capital expenditures and the 2020 Capital Spending Authority, as summarized in Attachment 2.
2. The recommended budget be consolidated by the Commissioner of Finance and Regional Treasurer for consideration by Council on December 19, 2019.

### **2. Summary**

This report provides a summary of the 2020 to 2022 Operating and Capital Budget for York Region Rapid Transit Corporation for consideration by Committee. Details of the budget can be found on page 67 of the 2020 to 2022 Budget book.

Key Points:

- The 2020 proposed gross operating expenditures for York Region Rapid Transit Corporation are \$31.4 million, which is 1.3% of total Regional operating expenditures.
- The proposed net operating budget is \$4.2 million or 0.4% of the Region's net expenditures after non-tax revenues of \$27.2 million.
- The proposed capital budget is \$44.3 million in 2020, or 5.4% of the proposed Regional capital budget, and proposed Capital Spending Authority is \$89.8 million.

### **3. Background**

York Region Rapid Transit Corporation plans, designs and oversees the building of the rapid transit network and related infrastructure in the Region.

## **On February 28, 2019 Council endorsed an operating outlook for 2020-2022**

As part of the 2019-2022 Budget, Council endorsed an outlook for the operating budget for 2020 to 2022.

As part of the budget approval, Council established the Roads Capital Acceleration Reserve. Council also requested that the planned additional contributions to this reserve of 1% of the tax levy in each year from 2020 to 2022 be accommodated within the endorsed tax levy increase outlook of 2.96% for those years. On April 25, 2019, Council received the presentation, Funding the Roads Capital Acceleration Reserve, and considered a non-tax levy option to fund the reserve. On June 20, 2019, Council received the Transportation Capital Acceleration Reserve Fund report and approved the non-tax levy funding option.

## **On June 27, 2019 Council referred savings initiatives for consideration in the 2020 budget process**

The savings initiatives were developed to provide the necessary tax levy room for Roads Capital Acceleration in the event the non-tax levy option was not approved by Council, and to provide flexibility to address emerging pressures. The 2020-2022 Budget reflects the savings initiatives that were presented for Council consideration in June, including any updates made as part of the budget process. The savings included in the budget help offset various pressures that were identified as part of the budget process, including the impact of the provincial funding reductions.

## **The budget was tabled with Council on November 21, 2019**

The 2020 Budget Direction report, approved by Council on May 16, 2019, indicated that the tabled budget be reviewed at the Committee of the Whole meetings in December, with final 2020 budget approval by Council scheduled for December 19, 2019.

The proposed 2020 to 2022 Operating and Capital Budget was tabled with Council on November 21, 2019. It was received and referred to the December meetings of Committee of the Whole for consideration and recommendation.

## **The multi-year operating budget includes an outlook for 2021 to 2022**

The operating budget includes the proposed 2020 budget and an outlook for 2021 to 2022. The outlook will be reviewed annually through the budget process. Each year, Council will consider the proposed budget for the upcoming year and the outlook for the remaining years of Council's term.

For the 2020 to 2022 budget, Council is asked to approve the 2020 proposed operating budget and endorse the 2021 to 2022 outlook.

## Multi-year commitments for capital projects are proposed as part of the budget process

Many capital projects span several years of planning, design and construction, requiring multi-year spending authority.

Capital Spending Authority is requested for projects with contractual and other clear or certain multi-year commitments. As in previous years, Council is asked to approve the proposed capital expenditures and funding for 2020 and the multi-year Capital Spending Authority.

## 4. Analysis

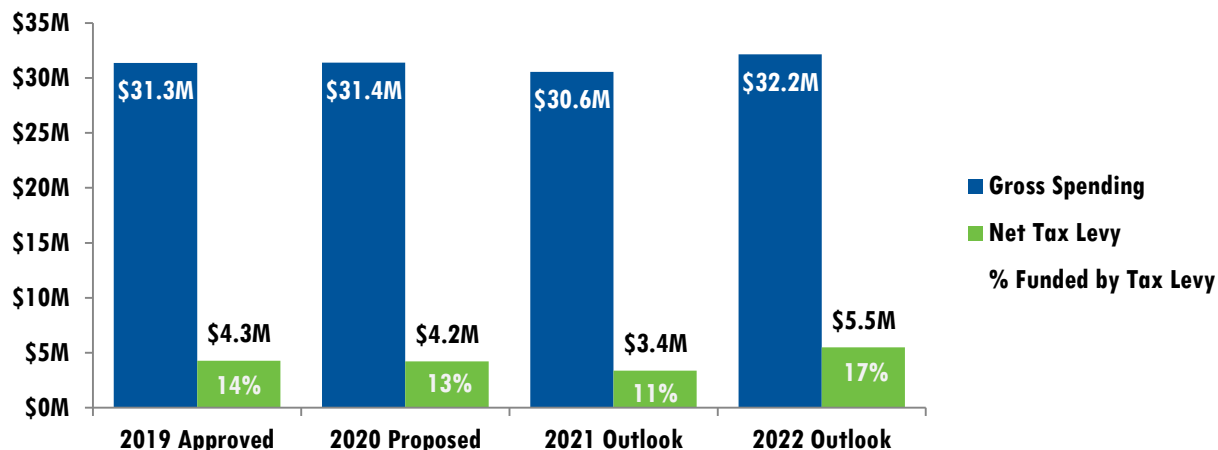
### OPERATING BUDGET

#### Approval of 2020 gross expenditures of \$31.4 million and net expenditures of \$4.2 million is requested

The budget includes gross operating expenditures, or total budget, and net expenditures, which correspond to the portion of the budget paid by the tax levy. Non-tax revenues fund the difference. For York Region Rapid Transit Corporation, non-tax revenues come from development charges and reserves. The gross expenditures also reflect federal and provincial funding to support the delivery of transit capital projects.

The 2020 proposed gross operating expenditures for York Region Rapid Transit Corporation are \$31.4 million, or 1.3% of total Regional expenditures. The proposed 2020 net expenditures of \$4.2 million are 0.4% of the total. The tax levy funds 13.5% of York Region Rapid Transit Corporation's 2020 gross expenditures, as shown in Figure 1 below.

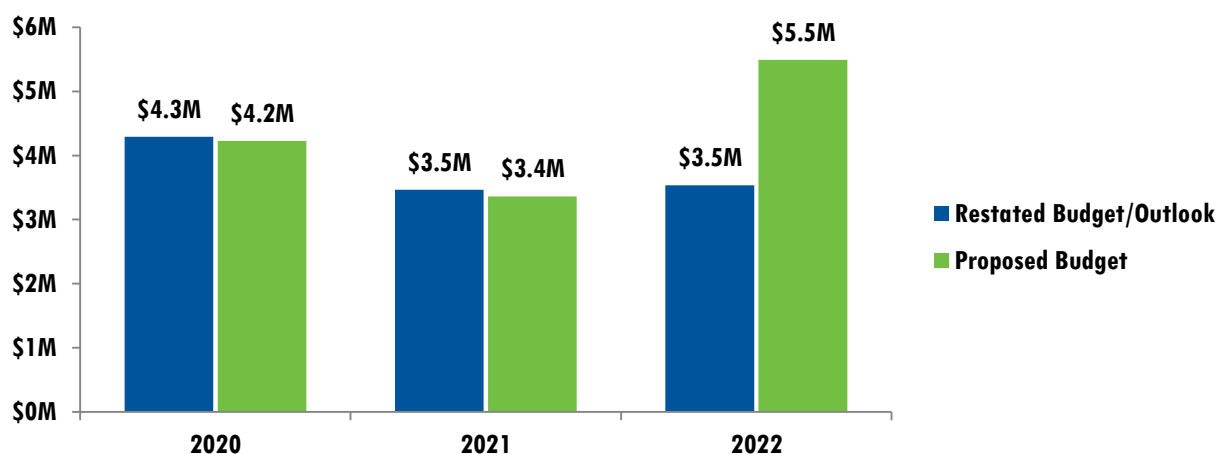
**Figure 1**  
**2020 to 2022 Gross and Net Operating Expenditures**



## York Region Rapid Transit Corporation's proposed 2020 operating budget is lower than the previously endorsed outlook in 2020 and 2021

As illustrated in Figure 2 below, York Region Rapid Transit Corporation's proposed 2020-2022 net budget is \$0.1 million lower than the endorsed outlook in each of 2020 and 2021, and above the outlook by \$2.0 million in 2022 to meet a projected increased need for resources to support the Yonge North Subway Extension program.

**Figure 2**  
**2020 to 2022 Proposed Net Budget Compared to Outlook**



York Region Rapid Transit Corporation's proposed budget is below the outlook in 2020 and 2021 as a result of saving initiatives totalling \$205K. Savings initiatives include internal efficiencies, reductions, and other adjustments. Similar savings, totalling \$176K in 2022, are offset by the affected pressure of resources that will be required to support the Yonge North Subway Extension program.

The 2020-2022 Budget includes the savings initiatives noted above and savings included in the 2019 budget outlook, including:

- Efficiencies of \$0.4 million over three years

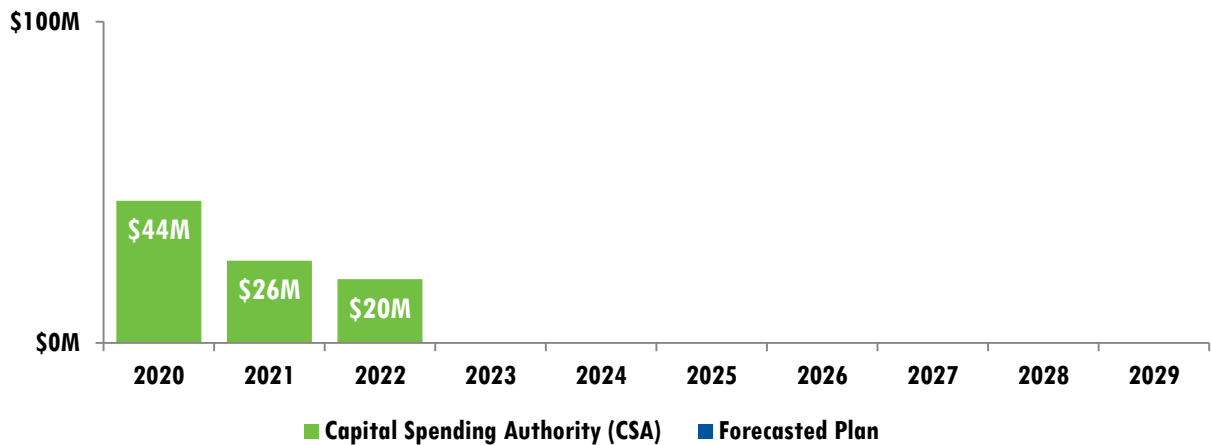
## CAPITAL BUDGET

### Approval of 2020 capital expenditures of \$44.3 million and Capital Spending Authority of \$89.8 million is requested

York Region Rapid Transit Corporation's capital budget enables transit infrastructure projects in support of growth. Projects include new facilities and terminals, preliminary design and engineering for the Yonge Subway Extension and closeout of the Toronto York Spadina Subway Extension.

The proposed Capital Spending Authority for York Region Rapid Transit Corporation is \$89.8 million as shown in Figure 3, or 3.3% of the total Capital Spending Authority.

**Figure 3**  
**Ten-Year Capital Plan and Capital Spending Authority (CSA)**



Attachment 2 summarizes the Capital Spending Authority and shows the associated funding sources for York Region Rapid Transit Corporation. Details on the individual projects are available in the 2020 to 2022 Budget book starting on page 221.

### **The proposed budget supports the 2019 to 2023 Strategic Plan**

The budget for Transportation Services supports the Economic Vitality and Sustainable Environment community result areas of the 2019 to 2023 Strategic Plan. More information is provided in the 2020 to 2022 Budget book.

## **5. Financial**

The proposed 2020 net operating budget for York Region Rapid Transit Corporation totals \$4.2 million, as summarized in Attachment 1.

The proposed 2020 capital budget of \$44.3 million and 2020 Capital Spending Authority with an associated multi-year commitment of \$89.8 million are summarized in Attachment 2. Expenditures not identified as part of Capital Spending Authority but contained within the Ten-Year Capital Plan are provided in the budget book for planning purposes and may be brought forward for formal approval in subsequent budget years.

## **6. Local Impact**

The Region's budget supports a wide range of public services that support and benefit residents and local economies. The Region works with its local municipal partners to develop many Regional programs and services. Local needs and impacts are an important consideration in delivering effective and efficient services for a growing population.

## 7. Conclusion

This report sets out the proposed 2020 operating and capital budgets and the 2021 to 2022 outlook for York Region Rapid Transit Corporation. To facilitate completion of the budget process, it is recommended that the Committee's recommendations be forwarded to Council for consideration on December 19, 2019.

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For more information on this report, please contact Kelly Strueby, Director, Office of the Budget at 1-877-464-9675 ext. 71611. Accessible formats or communication supports are available upon request.

Recommended by:

**Laura Mirabella, FCPA, FCA**

Commissioner of Finance and Regional Treasurer

**Mary-Frances Turner**

President, York Region Rapid Transit Corporation

Approved for Submission:

**Bruce Macgregor**

Chief Administrative Officer

November 20, 2019

Attachments (2)

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