

Proposed 2020 Budget

Regional Municipality of York

December 12th, 2019

Mike Walters, CAO



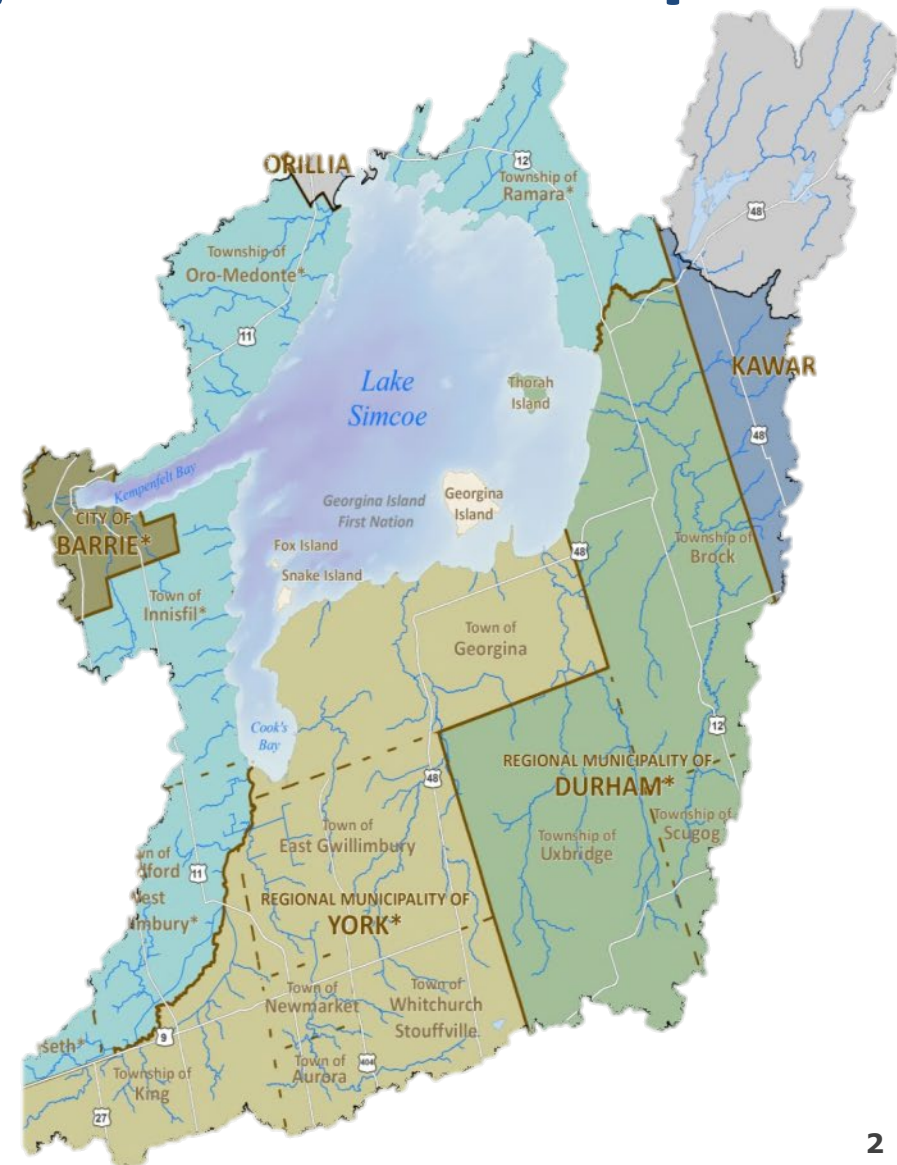
Lake Simcoe Region
conservation authority



Member of Conservation Ontario

Our Shared Geography and Partnership

- 68 years conserving and restoring the Lake Simcoe watershed
- Watershed is 3400 sq. km and spans 20 municipalities
- Jurisdiction covers all but the City of Orillia
- 18 Board members appointed in 4-year cycle by 9 member municipalities
- One of the fastest growing areas in Ontario



Our **Vision** ...
is for a thriving
environment that inspires
and sustains us for
generations to come.

Our **Mission** ...
is to work with our
community to protect and
restore Lake Simcoe by
leading research, policy
and action.

Our Continued Purpose



Create a Safer, Healthier, Livable
Watershed



Gain Improved Knowledge &
Increase Certainty



Create a Connected & Engaged
Watershed Community

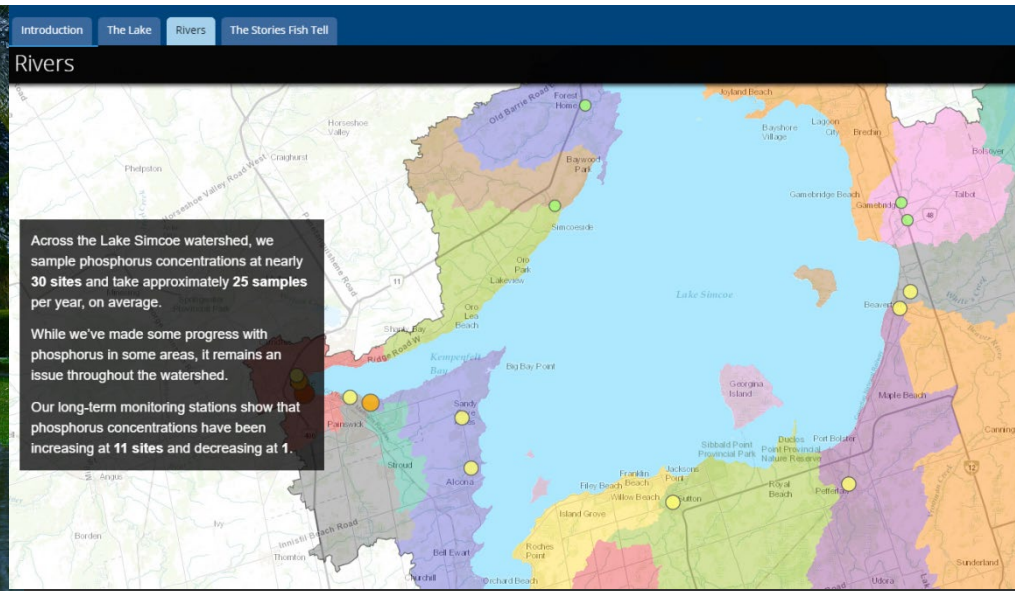


Become a Stronger and more
Valued Organization



2019 Accomplishments

- Updated current Emergency Management Systems (EMS) mapping, leading to opportunities to reduce flooding in the watershed
- Enhanced tracking of environmental trends & restoration efforts through KPI website



2019 Accomplishments

- Targeting winter salt management improvement through multi-stakeholder freshwater discussion paper
- 123 watershed wide restoration projects commenced and/or completed in 2019, with a value of \$2.5M.



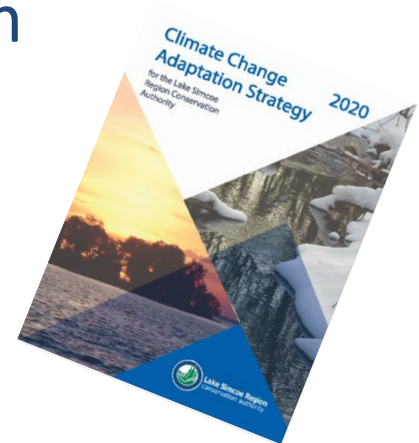
2019 Accomplishments

- Completed East Holland Tributary Fish Barrier removal project



2019 Accomplishments

- Leveraged FCM funding to complete Building Condition assessments and a Financial Strategy to update LSRCA's asset management plan
- Developed a watershed-scale Climate Change Adaptation strategy
- Substantially completed Scanlon Creek Operation Centre renovation (office space, lab and storage)



Challenges: Bill 108

The Province has defined the core mandatory programs and services for Conservation Authorities.

Budget Implications:

- 1) Transition period has yet to be defined
- 2) Funding approval logistics and implications
- 3) Seeking increased transparency as Provincial funding was reduced by 49% (\$65K for 2019)

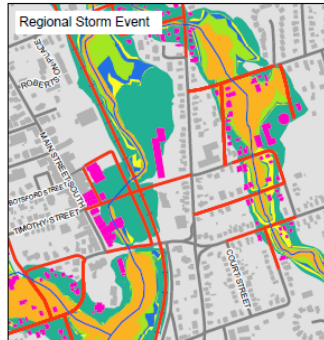
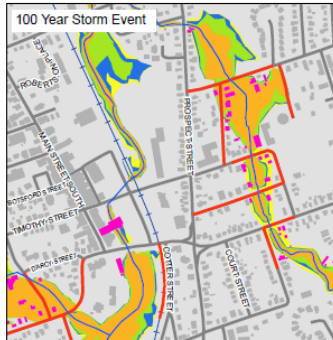
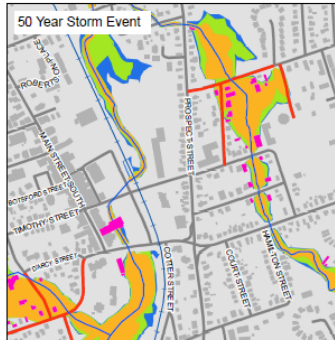
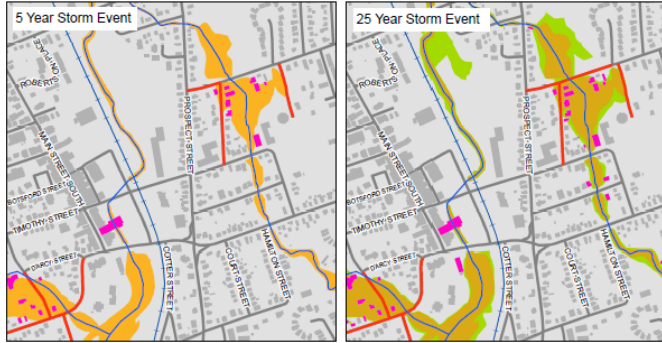
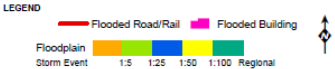


Partnering Together on Projects

- Flood Relief program through EMS mapping
- Working with municipalities to address urban stormwater ponds (design and maintenance)

Inundation Mapping

- Inundation mapping is a priority action in the LSRCA strategic plan and will involve identifying structures that would be flooded by a specific storm event
- Updating of riverine and shoreline hydraulic models
- Delineating extent of flooding for various storm events (1.5 yr., 1:25 yr., 1:50 yr., 1:100 yr. and Regional storm events) and extent of Lake Simcoe flooding for 5 year and 100 year events
- Determining buildings, roads, and railways that fall within the various flood events



Partnering Together on Projects

- Natural Heritage forestry work at the Cawthra Mulock Nature Reserve (14,000 trees/shrubs)
- *Grow Your Legacy* tree planting partnership



Engaging our Municipal Partners

- Leveraging municipal expertise to advance work in asset management, diversity and inclusion and records management
- Developed Budget Companion Report, highlighting LSRCA's outcomes and expenditures by service area
- CAO provided semi annual update presentations to Council at all 9 funding municipalities



Engaging our Municipal Partners

- CAO hosted annual municipal CAO roundtable
- Piloted new Finance roundtable/update meeting



2020 Focus for LSRCA

- Completing the final activities in 2016-2020 Strategic Plan (4 Goals/9 Outcomes/42 Activities)
- Finishing the Operation Review of the Authority's Programs and Services
- Respecting the financial pressures on our municipal funding partners:
 - Status Quo budget: No new FTE's
 - Deferred Strategic Initiatives 1% funding
 - Trying to accommodate revised funding targets



Respecting the Taxpayer

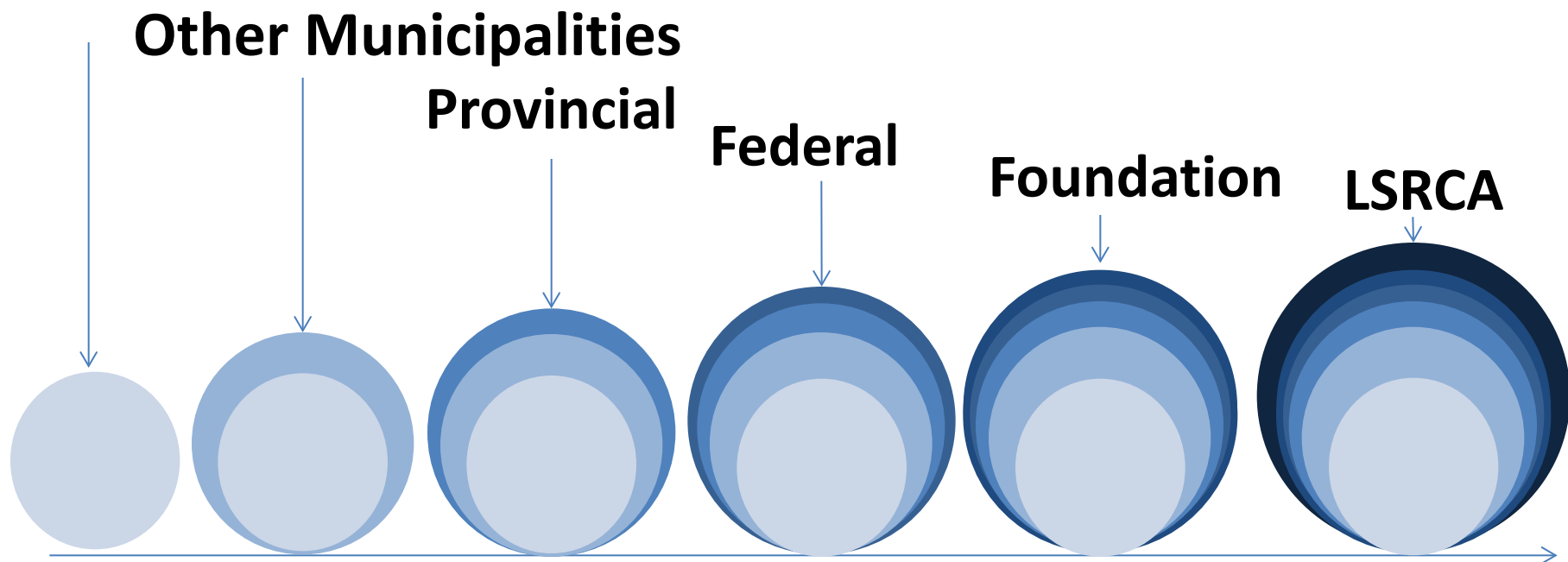
- New for 2020: Engagement Strategy (reserve funded); final activity of 2016-2020 Strategic Plan
- Found reductions to offset the \$65K loss of MNRF funding
- Reasonable economic adjustments for existing staff
- 1-2% added to cost for inflation if applicable



Leveraging Your Funds – 2019 Budget

York Region Investment:
\$5,680,000

Other Partners Investment:
\$15,344,000



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Total Investment: \$21,024,000



2020 Investment in LSRCA: \$5,636,000

(in \$000s)	Operating	Capital	Other	Total
2019 Approved Base	\$2,928	\$2,712	\$40	\$5,680
Reallocation	(46)	46	0	\$0
Asset Management	0	(234)	0	(\$234)
2020 Change	80	59	10	\$149
2020 Proposed Budget before CVA Adjustment	\$2,962	\$2,583	\$50	\$5,595
Impact of CVA (2019: 64.22% to 2020: 64.75%)	21	20	0	41
2020 Proposed Budget including CVA Adjustment	\$2,983	\$2,603	\$50	\$5,636



Proposed Capital Budget 2020

Service Area	Program (in \$000s)	York Region 2019	York Region 2020	Other Municipalities	Total Program Value
Corporate	Governance	\$169	\$173	\$99	\$272
	Information Management	101	178	103	281
Ecological Management	Ecosystem Science and Monitoring	349	357	199	556
	Forestry Services	132	126	12	138
	Restoration and Regeneration	431	487	332	819
Greenspace	Maintenance	70	71	111	182
	Management	76	77	61	138
Water Risk Management	Flood management	174	178	115	293
	Water Mangement/Restoration	220	225	126	351
	Water Science and Monitoring	176	180	101	281
Watershed Studies and Strategies	Climate Change	116	121	70	191
	Watershed Subwatershed Planning	252	261	152	413
	Research and Innovation	212	170	104	274
Accomodated	Asset Management	234	0	0	0
		\$2,712	\$2,603	\$1,585	\$4,189

Multi Year Outlook

(in \$000s)	2019 Approved	2020 Submission	2021 Outlook	2022 Outlook
2019 Operating Budget Outlook	\$2,928	\$3,011	\$3,093	\$3,176
2020 Proposed Operating Budget	\$2,928	\$2,983	\$3,015	\$3,045
Savings identified to accommodate the Region's savings exercise	\$0	\$28	\$78	\$131
2019 Capital Budget Outlook	\$2,712	\$2,582	\$2,649	\$2,715
2020 Proposed Capital Budget	\$2,712	\$2,603	\$2,639	\$2,705
Variance Under/(Over)	\$0	(\$21)	\$10	\$10
Forestry	\$40	\$50	\$50	\$50

Looking Ahead

- LSRCA Board to finalize budget in early 2020
- Implications of Bill 108 are still being understood, with 2020 expected to be a transition year. We anticipate the need to have multiple memorandums of Understanding (MOU) for any non levied services.
- New Strategic Plan to be developed in 2020, spanning 2021-2025



Questions?