Proposed 2020 Budget
Regional Municipality of York
December 12th, 2019
Mike Walters, CAO
Our Shared Geography and Partnership

- 68 years conserving and restoring the Lake Simcoe watershed
- Watershed is 3400 sq. km and spans 20 municipalities
- Jurisdiction covers all but the City of Orillia
- 18 Board members appointed in 4-year cycle by 9 member municipalities
- One of the fastest growing areas in Ontario
Our **Vision** ...  
is for a thriving  
environment that inspires  
and sustains us for  
generations to come.

Our **Mission** ...  
is to work with our  
community to protect and  
restore Lake Simcoe by  
leading research, policy  
and action.

---

**Our Continued Purpose**

- Create a Safer, Healthier, Livable Watershed
- Gain Improved Knowledge & Increase Certainty
- Create a Connected & Engaged Watershed Community
- Become a Stronger and more Valued Organization
2019 Accomplishments

- Updated current Emergency Management Systems (EMS) mapping, leading to opportunities to reduce flooding in the watershed
- Enhanced tracking of environmental trends & restoration efforts through KPI website
2019 Accomplishments

• Targeting winter salt management improvement through multi-stakeholder freshwater discussion paper

• 123 watershed wide restoration projects commenced and/or completed in 2019, with a value of $2.5M.
2019 Accomplishments

- Completed East Holland Tributary Fish Barrier removal project
2019 Accomplishments

• Leveraged FCM funding to complete Building Condition assessments and a Financial Strategy to update LSRCA’s asset management plan

• Developed a watershed-scale Climate Change Adaptation strategy

• Substantially completed Scanlon Creek Operation Centre renovation (office space, lab and storage)
Challenges: Bill 108

The Province has defined the core mandatory programs and services for Conservation Authorities.

Budget Implications:
1) Transition period has yet to be defined
2) Funding approval logistics and implications
3) Seeking increased transparency as Provincial funding was reduced by 49% ($65K for 2019)
Partnering Together on Projects

• Flood Relief program through EMS mapping

• Working with municipalities to address urban stormwater ponds (design and maintenance)
Partnering Together on Projects

- Natural Heritage forestry work at the Cawthra Mulock Nature Reserve (14,000 trees/shrubs)
- *Grow Your Legacy* tree planting partnership
Engaging our Municipal Partners

• Leveraging municipal expertise to advance work in asset management, diversity and inclusion and records management

• Developed Budget Companion Report, highlighting LSRCA’s outcomes and expenditures by service area

• CAO provided semi annual update presentations to Council at all 9 funding municipalities
Engaging our Municipal Partners

- CAO hosted annual municipal CAO roundtable
- Piloted new Finance roundtable/update meeting
2020 Focus for LSRCA

• Completing the final activities in 2016-2020 Strategic Plan (4 Goals/9 Outcomes/42 Activities)

• Finishing the Operation Review of the Authority’s Programs and Services

• Respecting the financial pressures on our municipal funding partners:
  • Status Quo budget: No new FTE’s
  • Deferred Strategic Initiatives 1% funding
  • Trying to accommodate revised funding targets
Respecting the Taxpayer

• New for 2020: Engagement Strategy (reserve funded); final activity of 2016-2020 Strategic Plan
• Found reductions to offset the $65K loss of MNRF funding
• Reasonable economic adjustments for existing staff
• 1-2% added to cost for inflation if applicable
Leveraging Your Funds – 2019 Budget

York Region Investment: $5,680,000

Other Partners Investment: $15,344,000

Other Municipalities

Provincial

Federal

Foundation

LSRCA

Total Investment: $21,024,000
### 2020 Investment in LSRCA: $5,636,000

<table>
<thead>
<tr>
<th>(in $000s)</th>
<th>Operating</th>
<th>Capital</th>
<th>Other</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>2019 Approved Base</td>
<td>$2,928</td>
<td>$2,712</td>
<td>$40</td>
<td>$5,680</td>
</tr>
<tr>
<td>Reallocation</td>
<td>(46)</td>
<td>46</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Asset Management</td>
<td>0</td>
<td>(234)</td>
<td>0</td>
<td>($234)</td>
</tr>
<tr>
<td>2020 Change</td>
<td>80</td>
<td>59</td>
<td>10</td>
<td>$149</td>
</tr>
<tr>
<td>2020 Proposed Budget before CVA Adjustment</td>
<td>$2,962</td>
<td>$2,583</td>
<td>$50</td>
<td>$5,595</td>
</tr>
<tr>
<td>Impact of CVA (2019: 64.22% to 2020: 64.75%)</td>
<td>21</td>
<td>20</td>
<td>0</td>
<td>41</td>
</tr>
<tr>
<td>2020 Proposed Budget including CVA Adjustment</td>
<td>$2,983</td>
<td>$2,603</td>
<td>$50</td>
<td>$5,636</td>
</tr>
</tbody>
</table>
## Proposed Capital Budget 2020

<table>
<thead>
<tr>
<th>Service Area</th>
<th>Program (in $000s)</th>
<th>York Region 2019</th>
<th>York Region 2020</th>
<th>Other Municipalities</th>
<th>Total Program Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Corporate</td>
<td>Governance</td>
<td>$169</td>
<td>$173</td>
<td>$99</td>
<td>$272</td>
</tr>
<tr>
<td></td>
<td>Information Management</td>
<td>101</td>
<td>178</td>
<td>103</td>
<td>281</td>
</tr>
<tr>
<td>Ecological Management</td>
<td>Ecosystem Science and Monitoring</td>
<td>349</td>
<td>357</td>
<td>199</td>
<td>556</td>
</tr>
<tr>
<td></td>
<td>Forestry Services</td>
<td>132</td>
<td>126</td>
<td>12</td>
<td>138</td>
</tr>
<tr>
<td></td>
<td>Restoration and Regeneration</td>
<td>431</td>
<td>487</td>
<td>332</td>
<td>819</td>
</tr>
<tr>
<td>Greenspace</td>
<td>Maintenance</td>
<td>70</td>
<td>71</td>
<td>111</td>
<td>182</td>
</tr>
<tr>
<td></td>
<td>Management</td>
<td>76</td>
<td>77</td>
<td>61</td>
<td>138</td>
</tr>
<tr>
<td>Water Risk Management</td>
<td>Flood management</td>
<td>174</td>
<td>178</td>
<td>115</td>
<td>293</td>
</tr>
<tr>
<td></td>
<td>Water Management/Restoration</td>
<td>220</td>
<td>225</td>
<td>126</td>
<td>351</td>
</tr>
<tr>
<td></td>
<td>Water Science and Monitoring</td>
<td>176</td>
<td>180</td>
<td>101</td>
<td>281</td>
</tr>
<tr>
<td>Watershed Studies and Strategies</td>
<td>Climate Change</td>
<td>116</td>
<td>121</td>
<td>70</td>
<td>191</td>
</tr>
<tr>
<td></td>
<td>Watershed Subwatershed Planning</td>
<td>252</td>
<td>261</td>
<td>152</td>
<td>413</td>
</tr>
<tr>
<td></td>
<td>Research and Innovation</td>
<td>212</td>
<td>170</td>
<td>104</td>
<td>274</td>
</tr>
<tr>
<td>Accomodated</td>
<td>Asset Management</td>
<td>234</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td></td>
<td><strong>$2,712</strong></td>
<td><strong>$2,603</strong></td>
<td><strong>$1,585</strong></td>
<td><strong>$4,189</strong></td>
</tr>
</tbody>
</table>
## Multi Year Outlook

<table>
<thead>
<tr>
<th>(in $000s)</th>
<th>2019 Approved</th>
<th>2020 Submission</th>
<th>2021 Outlook</th>
<th>2022 Outlook</th>
</tr>
</thead>
<tbody>
<tr>
<td>2019 Operating Budget Outlook</td>
<td>$2,928</td>
<td>$3,011</td>
<td>$3,093</td>
<td>$3,176</td>
</tr>
<tr>
<td>2020 Proposed Operating Budget</td>
<td>$2,928</td>
<td>$2,983</td>
<td>$3,015</td>
<td>$3,045</td>
</tr>
<tr>
<td>Savings identified to accommodate the Region's savings exercise</td>
<td>$0</td>
<td>$28</td>
<td>$78</td>
<td>$131</td>
</tr>
<tr>
<td>2019 Capital Budget Outlook</td>
<td>$2,712</td>
<td>$2,582</td>
<td>$2,649</td>
<td>$2,715</td>
</tr>
<tr>
<td>2020 Proposed Capital Budget</td>
<td>$2,712</td>
<td>$2,603</td>
<td>$2,639</td>
<td>$2,705</td>
</tr>
<tr>
<td>Variance Under/(Over)</td>
<td>$0</td>
<td>($21)</td>
<td>$10</td>
<td>$10</td>
</tr>
<tr>
<td>Forestry</td>
<td>$40</td>
<td>$50</td>
<td>$50</td>
<td>$50</td>
</tr>
</tbody>
</table>
Looking Ahead

• LSRCA Board to finalize budget in early 2020

• Implications of Bill 108 are still being understood, with 2020 expected to be a transition year. We anticipate the need to have multiple memorandums of Understanding (MOU) for any non levied services.

• New Strategic Plan to be developed in 2020, spanning 2021-2025
Questions?